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NEWS SUMMARY

GENERAL BUSINESS

Arabs summon talks on Beirut

With sporadic shooting continuing in Beirut, States backing the Arab peacekeeping force in Lebanon have called an emergency meeting to discuss the crisis.

Lebanon's President Sarkis announced the weekend meeting after holding talks in Saudi Arabia and before leaving for further talks in the United Arab Emirates.

Military officials in Israel claimed that Soviet citizens and diplomats had been pulled out of Beirut and that this could herald a new Syrian attack on Christian forces. But Associated Press said this report appeared inaccurate as the Soviet Embassy continued to function.

Egypt's delegation to the Washington peace talks with Israel left Cairo yesterday, and later stopped over in Paris to brief French leaders on the projected peace treaty. Israeli security forces have arrested more than 1,000 Palestinians on the occupied West Bank and Gaza Strip in the six months since guerrilla activities against Israeli targets escalated this year. Page 4.

Schmidt in Tokyo

West German Chancellor Helmut Schmidt arrived in Tokyo on a four-day official visit to Japan. He is expected to discuss world economic problems, preparations for next summer's Tokyo summit meeting, and relations with the Russians and Chinese. Page 4.

Warnke to quit

President Carter has accepted the resignation of his controversial arms control negotiator, Mr. Paul Warnke, who was criticised by some Congressmen for being too soft with the Soviet Union. Mr. Warnke, director of the U.S. arms control and disarmament agency, has been negotiating with Moscow in the strategic arms limitation talks. Page 4.

Magistrate shot

Uganda's first dead a Rome magistrate, 65-year-old Girolamo Arigliano, at his apartment in Rome and escaped in a car driven by an accomplice. The Red Brigades urban guerrilla group claimed responsibility for the killing, the 17th attributed to them this year. Page 2.

Leathrow robbery

Stephen Raymond, aged 33, was arrested for ten years at the Old Bailey after being found guilty of stealing £2m from Heathrow airport. The robbery, which was the largest in the world, was planned by Raymond, who obtained a job with security company, drew money from various currencies, pretending the packets were wrongly labelled. Page 2.

Telegraph dispute

Press moves were made last night to settle the Daily Telegraph printers' dispute as the newspaper cancelled production of its London editions for the seventh night running. The management said agreement had been reached on a further meeting with union officials. Earlier, Page 11.

riefly...

International Confederation of Free Trade Unions has condemned all sentences imposed in Tunisia. Two union leaders were arrested for ten years and 14 others for lesser periods.

Libya denied that Eritrean rebels had shot down an aircraft trying troops and military supplies.

Chief price changes yesterday

(Prices in pence unless otherwise indicated)

WAT A	175 + 9	Anglo American	371 + 15
Gowerton	116 + 4	Cons. Gold Fields	192 + 4
Wing (G. L.)	145 + 8	De Beers Depts.	419 + 18
Midland Allied A	70 + 6	Minorco	185 + 5
Wing (T. C.)	118 + 6	President Brand	995 + 43
Wing-Stuart	72 + 4	St. Helena	785 + 28
Wing Bank	487 + 17	Anal. Power	149 - 7
Wing & Northern	381 + 44	Empire Stores	172 - 5
Hedges	220 + 10	Freemans	305 - 10
Wing Educational	225 + 45	Glaxo	588 - 17
Wing Engineers	46 + 5	Grattan Warehouses	111 - 20
Wing Edwards	72 + 6	Lonsdale Universal	67 - 4
Wing Intl.	172 + 5	Marchwiel	126 - 8

Tough line on wage bargaining by Mrs. Thatcher

BY RICHARD EVANS, LOBBY EDITOR

Mrs. Margaret Thatcher, the Conservative Leader, spelled out last night the economic realities that would face the trade unions when an incoming Tory administration lifted Government restraints on wage bargaining in the private sector.

In a series of television interviews on the opening day of the Conservative Party conference at Brighton, Mrs. Thatcher adopted a much tougher and explicit line than Mr. James Prior, the party's employment spokesman, when he wound up the conference debate on industrial relations.

Her comments on operation of a market economy and use of incentives will go some way to clear the appearance of muddle that has recently characterised party attitudes to incomes policy and the prospect of a return to responsible collective bargaining. Her views appeared much more akin to those of Sir Keith Joseph, her policy adviser, than to Mr. Prior's.

Mrs. Thatcher came down strongly against any norm, though she accepted that there could be a target figure that would allow a wide range of settlements based on a company's profitability.

But a policy based on a strict percentage figure for everyone, regardless of output, was in her view, a recipe for permanent inflation.

Asked on BBC television if there could ever be a statutory incomes policy under the Tories — which Mr. Prior appears not to have ruled out entirely — Mrs. Thatcher said she believed not, in practical terms.

The only circumstance in which it might be conceivable that there could ever be a statutory incomes policy when interest rates were high, and there would be a freeze on wages.

And she stressed that companies should have to pay a freeze on wages.

Conference report, Page 10 • Men and Matters, Page 18

Ford fails to make new pay offer

By Alan Pike and Philip Rawstorne

FORD MANAGEMENT failed to make a new pay offer to its 57,000 manual workers when it met union negotiators under conditions of free collective bargaining yesterday.

The company instead devoted most of the 2½-hour meeting — which took place only hours before senior TUC leaders met the Prime Minister at Downing Street — to an unsuccessful attempt to end the strike at the company's plants which is now in its third week.

Ford had hoped that its undertaking to negotiate responsibly under free collective bargaining might be enough to persuade union leaders to attempt to call off the official strike.

The company asked for an adjournment until Friday after union leaders demanded details of the company's offer before deciding on the future of the strike.

A firm offer to the Ford workers is expected at Friday's meeting. The company will now be able to watch any further developments on the pay front, including today's meeting of the TUC economic committee, before unveiling its plans. It also demonstrates one final attempt by Ford to get its employees back to work before straying outside the Government guidelines.

Mr. James Callaghan made it clear when he met union leaders last night that the Government intends to stick to its 5 per cent pay guidelines until the TUC produces an alternative policy which would ensure a continued curb on inflation.

Despite the early blows to the Government's policy, Mr. Callaghan was said to have shown no sign of accepting a higher pay norm for the coming year.

The Prime Minister, stressing that the control of inflation remained the Government's first priority, put the onus firmly on the unions to suggest a better alternative to the 5 per cent limit. In what amounted to a re-run of his speech to the Labour conference, Mr. Callaghan asked the union leaders how they would introduce greater flexibility, help the lower paid and keep wage costs at a competitive level.

Mr. Callaghan, accompanied by last night's informal dinner by Mr. Denis Healey, Chancellor, and Mr. Michael Foot, Lord President, also made it clear that he expects the more detailed discussions which will follow to cover longer term questions.

Continued on Back Page

Rhodesia will end racial discrimination

BY TONY HAWKINS SALISBURY, Oct. 10.

RHODESIA'S transitional Government announced today abolition of all racial discrimination, with all schools, hospitals and residential areas previously catering for whites only thrown open to all races.

Racial segregation has been replaced by the "ability to pay" criterion.

Making the announcement today, Bishop Abel Muzorewa, one of the three black members of Rhodesia's executive council, said: "It is finished. All racial discrimination is scrapped. I am so happy I could jump on the top of the roof."

His announcement paves the way for an end to nine decades of legalised race discrimination in Rhodesia.

The moves will, however, be implemented only after they have been approved by Parliament, which is due to sit again next month. This means that race barriers will probably come down in December or January.

Critics of the transitional Government are already saying that the ability-to-pay criterion will ensure that *de facto* discrimination is retained, citing the 11-to-one split between the average white and the average African wage.

Despite this wage gap, in some private schools in Rhodesia, where fees are very high and there is no racial discrimination, blacks already constitute more than one-third of total pupils.

The timing of the announcement is important. It comes during the visit to the U.S. by Mr. Ian Smith, the Prime Minister, and the Rev. Nkomo, another black member of the executive council. The aim of this visit is to win support for the internal come into effect on December 31, settlement agreement of last March. The two other signatories of the agreement, Bishop Muzorewa and Chief Chimurenga, the 100-seat Assembly voting in favour. This means that at least six of the 28 white MPs would have to support any changes, as residential areas will be open to people of all races, thereby abolishing the Land Tenure Act.

Two amending pieces of legislation will be linked with land tenure abolition aimed at ensuring that the present level of that 30 guerrillas, 24 guerrillas and 24 guerrillas existing white areas, and that had been killed by security only one family is allowed to occupy a property, with family defined as parents and their children only.

Communal tenure will be retained in the African tribal trust lands, but established business and industrial areas in tribal lands will be thrown open to all races and not restricted to blacks.

State-owned schools will be classified as high fee-paying low fee-paying and non fee-paying. Admission to the high-fee schools, which will be the existing white schools, will be on a zoning basis (there will be no "busing") so that children will have to live in the zone before they can attend a given school.

The non-fee schools will be those in the tribal trust lands accommodating the children of African peasant farmers, while the low-fee schools will be existing black schools in urban areas. Academic, age and language qualifications will also supply, with children having to be proficient in the language used in the different schools.

In addition to the State-run schools, private schools will continue to operate as at present, and provision is made for community schools which will have the right to maintain cultural or religious identities.

No person will be barred from these community schools on grounds of race or colour.

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EUROPEAN NEWS

Judge shot dead by Red Brigades

ROME, Oct. 10. A SENIOR official of the Italian Justice Ministry, Sig. Girolamo Tarantolone, aged 65, was shot dead at his home in Rome today, and the Red Brigades claimed responsibility. Sig. Tarantolone, a Roman magistrate who also served as the Justice Ministry's Director-General for Penal Affairs, was shot by a young man as he came down the stairs of his suburban block of flats. The gunman escaped in a black car driven by an accomplice.

Later, a woman telephoned a newspaper, saying: "This is the Red Brigades. At 14.15 we executed Girolamo Tarantolone of the General Directorate of the Justice Ministry." Sig. Tarantolone was the 17th Italian killed by the Red Brigades this year. Italian magistrates have been the target of the Red Brigades and other urban guerrilla groups. Sig. Riccardo Palma, another Roman judge, was the last victim of terrorists. His murder on February 14 was claimed by the Red Brigades, which kidnapped and murdered former Sig. Aldo Moro, the former Prime Minister.

Sig. Moro condemned his Christian Democratic Party colleagues as idiots, opportunists or power-seekers during his 55-day imprisonment, according to two Italian news magazines. The weeklies L'Espresso and Panorama are publishing what they claim is a Red Brigades report on interrogations of Sig. Moro made in captivity before he was murdered in May.

The report was among a large haul of documents taken by police from four Milan flats which they raided last week. The raids led to the arrest of nine alleged Red Brigades members, including three men wanted for the Moro kidnapping. The two magazines released excerpts from the report today in advance of fuller versions to be published in Panorama and L'Espresso later this week.

Rumours about the report, whose existence investigators have confirmed while maintaining silence on its contents, have led to politicians from all parties calling for its publication in full.

They maintain that whatever Sig. Moro said during almost two months of imprisonment could not be taken as his true feelings, and they want the report to be published to counterbalance partial leaks and rumours.

Reuter and AP

Calls for control of Spanish arms trade

BY ROBERT GRAHAM

SPAIN'S discreet but significant place in the international arms trade has begun to come under scrutiny here, with calls from politicians for Parliamentary control.

Information on defence sales and arms dealing has traditionally been kept from the public and covered by rules of military secrecy. However, opponents of this secrecy and those concerned at the final destination of some of the arms—especially Latin American dictatorships—have recently been given encouragement.

On September 24, British police boarded a Spanish vessel off Rochester and uncovered three cases containing 2,830 ArmaLite rifles. The cases were billed as general cargo bound for Bilbao.

The rifles had been bought in Belgium by Barreiros Hermanos, a subsidiary of the well-known, family-controlled industrial group, Barreiros. Their final destination has not been publicly admitted but leaks suggest it was Southern Africa.

Further fuel was added to the issue when over the weekend it was discovered that 38,100 kilos of arms, grenades and rocket launchers, were being despatched from Valencia to Chile—arms which had apparently been ordered in 1976.

International arms deals by Spanish companies, private and State-controlled, have to obtain the approval of the Arms and Export Board.

The affair has provoked a controversy partly because of the involvement of Barreiros, a family linked to the former Franco regime and alleged to be in the arms trade. More importantly there is a concern about the freedom of such companies to buy and sell arms.

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Faelldin moves to end the political stalemate in Sweden

BY WILLIAM DUFFLOR

STOCKHOLM, Oct. 10

BY ANNOUNCING that his Centre Party would not oppose the formation of a minority Liberal-Moderate (Conservative) Cabinet, Mr. Thorbjörn Fälldin, the outgoing Prime Minister, today pointed the way to a solution of Sweden's Government crisis. He also nudged Mr. Olof Palme, the Liberal leader, towards the arms of the Moderates.

It is still not certain that Mr. Ullsten will take the hint. Strongly urged by the Liberal youth wing, its women's organisation and party newspapers not to join forces with the Moderates, he has been trying to form an all-Liberal government. But last night the Moderates warned that they would vote against him and opinion among the Centre Party MPs was also clearly opposed to a single-party Cabinet.

However, this afternoon Mr. Olof Palme, the Social Democrat leader, told a hastily summoned news conference that his party might have to "take a more active part" in the government negotiations. He would not elaborate but his remark has been interpreted as a hint to late.

Mr. Ullsten to seek Parliamentary support from the Social Democrats for his Liberal Cabinet. The Liberals hold only 39 of the 349 Riksdag seats, the Social Democrats command 182.

Comments from Liberal MP the afternoon suggested that they were angry at Mr. Faelldin's attempt to force them into a coalition with the Moderates. On the other hand, Mr. Ullsten could lose a substantial number of anti-Socialist votes at the new election in September should he not form a government.

Mr. Goesta Bohman, a Moderate leader, stated that his party advocated a continuing co-operation embodied in the Cabinet which collapsed last week because of differences over nuclear power. Mr. Bohman said such co-operation should be based on a government coalition possible, not on a single party government.

Mr. Ullsten is expected to seek his dilemma by tomorrow at a late.

Widening gulf between workers and management in Portugal

BY JIMMY BURNS IN LISBON

heavy charter traffic into Faro airport, the centre of tourist movements in southern Portugal. Last April, the Socialist/Communist Government and the Portuguese economy in the past 18 months, however, has meant that both employers and employees have reached the negotiating table with hardened views as to how far they were prepared to compromise.

For the worker, last year's spiralling inflation rate has meant a sharp drop in real wages. It has been estimated that real wages are now lower than in 1973. Between the first quarter of 1977 and the first quarter of 1978, real salaries of industrial workers in the Lisbon area fell by an estimated 5 per cent.

For the employer, the looming prospect of recession in the wake of a stiffly imposed international Monetary Fund stabilisation policy has meant that there is now less money available for the wage packet.

As a result, in recent meetings between employers and workers, both sides have differed widely over what is an acceptable pay increase within the agreed 20 per cent ceiling. In the sea-men's strike, for example, workers demanded a 20 per cent overall wage rise and better conditions. Employers, however, would not budge beyond 11 per cent.

Present difficulties facing employers and unions are compounded by politics. The illegal takeovers and expropriations in the wake of the revolution of April, 1974, still rest heavily on the memory of many employers. The very fact that the country's main trade union is still dominated by the Communist Party (PCP) fuels a suspicion that behind any new wage demand is an overriding political motive.

We find it almost impossible to sit at the same table as industrialists because what they are talking to is not the unions but the Communist Party, a member of the conservative Confederation of Portuguese Industry (CIP) frankly admitted to me recently.

CIP has also accused the Government of playing soft with the unions on issues such as social benefits and pensions, raised last April by 25 and 22 per cent respectively for workers with families.

In recent months representatives of the two major Parliamentary parties, the Socialist Party and the Social Democratic Party (PSD), have been holding bilateral talks with a view to forming a new trade union group capable of challenging the hegemony of the Communists in the Portuguese labour movement. In the first nine months of this year, 14 industrial and Communist unions, has won 76 out of 99 factory elections.

The PSD has already gained considerable strength in a number of sectors, namely among bankers, doctors, teachers, and office workers unions in the north.

Ironically, the Socialist Party, despite sharing a number of revolutionary slogans and slogans with the Communist Party, has failed to exert a similar influence on the labour movement. Socialist and Social Democrats, however, share a firm commitment to industrial rather than political unions which, they feel, would be altogether more workable once Portugal has joined the EEC.

Meanwhile, Portuguese seamen pilots serving the main ports on the mainland today threatened to go on strike from midnight tomorrow unless the Government agreed to publish new labour regulations. Although the regulations were approved over three months ago, publication has been delayed because of the political crisis. The 112 pilots could stop all traffic in and out of ports.

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1. General Motors	101. American Cyanamid	201. Williams Companies	301. Baker International	401. Wheelabrator-Frye
2. Exxon	102. Shell Chemicals	202. Chemical Bank	302. Chemical Bank	402. Chemical Bank
3. Ford Motor	103. FMC	203. Roper & Hays	303. Roper & Hays	403. Roper & Hays
4. IBM	104. Reynolds Metals	204. Alamo	304. Eastern Gas & Fuel Associates	404. American Bureau
5. Texaco	105. Caterpillar	205. American Group, Inc.	305. Hacco	405. Hacco
6. Standard Oil of California	106. Colgate	206. Emhart	306. J. M. Huber Corp.	406. J. M. Huber Corp.
7. International Business Machines	107. International Paper	207. Owens-Illinois	307. J. M. Huber Corp.	407. J. M. Huber Corp.
8. Gulf Oil	108. Crown Zellerbach	208. Owens-Illinois	308. J. M. Huber Corp.	408. J. M. Huber Corp.
9. General Electric	109. Singer	209. General Electric	309. J. M. Huber Corp.	409. J. M. Huber Corp.
10. Chrysler	110. American Motors	210. General Electric	310. J. M. Huber Corp.	410. J. M. Huber Corp.
11. International Tel. & Tel.	111. S. F. Goodrich	211. General Electric	311. J. M. Huber Corp.	411. J. M. Huber Corp.
12. Standard Oil	112. Bristol Myers	212. General Electric	312. J. M. Huber Corp.	412. J. M. Huber Corp.
13. Atlantic Richfield	113. Bristol Myers	213. General Electric	313. J. M. Huber Corp.	413. J. M. Huber Corp.
14. Shell Oil	114. Kaiser Aluminum & Chemical	214. Warner Communications	314. J. M. Huber Corp.	414. J. M. Huber Corp.
15. Union Carbide	115. Kaiser Aluminum & Chemical	215. Warner Communications	315. J. M. Huber Corp.	415. J. M. Huber Corp.
16. E. I. du Pont de Nemours	116. Kaiser Aluminum & Chemical	216. Warner Communications	316. J. M. Huber Corp.	416. J. M. Huber Corp.
17. DuPont de Nemours	117. Standard Brands	217. Unilever	317. J. M. Huber Corp.	417. J. M. Huber Corp.
18. DuPont de Nemours	118. Standard Brands	218. Unilever	318. J. M. Huber Corp.	418. J. M. Huber Corp.
19. DuPont de Nemours	119. Archer-Daniels-Midland	219. Times Mirror	319. Williams Industries	419. Williams Industries
20. DuPont de Nemours	120. Archer-Daniels-Midland	220. Times Mirror	320. Williams Industries	420. Williams Industries
21. Union Carbide	121. Archer-Daniels-Midland	221. Times Mirror	321. Williams Industries	421. Williams Industries
22. Goodyear Tire & Rubber	122. Archer-Daniels-Midland	222. C. E. Slay Manufacturing	322. Slay Manufacturing	422. Slay Manufacturing
23. Phillips Petroleum	123. Archer-Daniels-Midland	223. C. E. Slay Manufacturing	323. Slay Manufacturing	423. Slay Manufacturing
24. Phillips Petroleum	124. Archer-Daniels-Midland	224. Union Carbide	324. Union Carbide	424. Union Carbide
25. Dow Chemical	125. Archer-Daniels-Midland	225. Union Carbide	325. Union Carbide	425. Union Carbide
26. Occidental Petroleum	126. Archer-Daniels-Midland	226. Union Carbide	326. Union Carbide	426. Union Carbide
27. Occidental Petroleum	127. Archer-Daniels-Midland	227. Union Carbide	327. Union Carbide	427. Union Carbide
28. Occidental Petroleum	128. Archer-Daniels-Midland	228. Union Carbide	328. Union Carbide	428. Union Carbide
29. Occidental Petroleum	129. Archer-Daniels-Midland	229. Union Carbide	329. Union Carbide	429. Union Carbide
30. Occidental Petroleum	130. Archer-Daniels-Midland	230. Union Carbide	330. Union Carbide	430. Union Carbide
31. Occidental Petroleum	131. Archer-Daniels-Midland	231. Union Carbide	331. Union Carbide	431. Union Carbide
32. Occidental Petroleum	132. Archer-Daniels-Midland	232. Union Carbide	332. Union Carbide	432. Union Carbide
33. Occidental Petroleum	133. Archer-Daniels-Midland	233. Union Carbide	333. Union Carbide	433. Union Carbide
34. Occidental Petroleum	134. Archer-Daniels-Midland	234. Union Carbide	334. Union Carbide	434. Union Carbide
35. Occidental Petroleum	135. Archer-Daniels-Midland	235. Union Carbide	335. Union Carbide	435. Union Carbide
36. Occidental Petroleum	136. Archer-Daniels-Midland	236. Union Carbide	336. Union Carbide	436. Union Carbide
37. Occidental Petroleum	137. Archer-Daniels-Midland	237. Union Carbide	337. Union Carbide	437. Union Carbide
38. Occidental Petroleum	138. Archer-Daniels-Midland	238. Union Carbide	338. Union Carbide	438. Union Carbide
39. Occidental Petroleum	139. Archer-Daniels-Midland	239. Union Carbide	339. Union Carbide	439. Union Carbide
40. Occidental Petroleum	140. Archer-Daniels-Midland	240. Union Carbide	340. Union Carbide	440. Union Carbide

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correspondents and banking communities like SFE and Associated Banks' of Europe (ABECOR). With this network we can help get your name known round the world. Plus offer you the same range of financial services you expect from any major international bank.

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loans. And manage major international credits. We can also assist in generating funds in other capital markets, through our associates.

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Some people may not expect all this from us. But after all, Marine Midland is the 13th largest bank in the United States.

MARINE MIDLAND BANK All figures as of March 31, 1978

Hearing of Aegean dispute begins

The International Court of Justice at The Hague opened hearings yesterday to determine whether it has jurisdiction in the Aegean Sea oil rights dispute between Greece and Turkey. AP. The court is expected to rule, did not send a representative. Negotiations between Greece and Turkey are continuing, the Greek Ambassador at the hearing said. The dispute still represented Ambassador at the hearing said, "I intend to peace."

For Greece, Prof. D. P. O'Connell of Britain, deplored Turkey's boycott of the "making overtures from the wings," instead of sending a representative.

Warship visits

Turkey and the Soviet Union will exchange courtesy visits of their warships this month and in November. AP reports from Ankara. The Soviet destroyer will call at Istanbul and two Turkish destroyers at Odessa. Greek warships visited Odessa last month. A 13-man delegation from the Chinese War Academy will be received by the Turkish Defence Minister and the Deputy Chief of Staff.

Oil predominant

Crude oil and natural gas will remain dominant throughout the 1980s as the main energy sources in Europe and North America, despite efforts to replace oil by coal, the EC Commission said in a study published yesterday. AP reports. Coal must strengthen its position as an energy source for electric power generation, but not as a raw material or source of heat.

Reactor starts

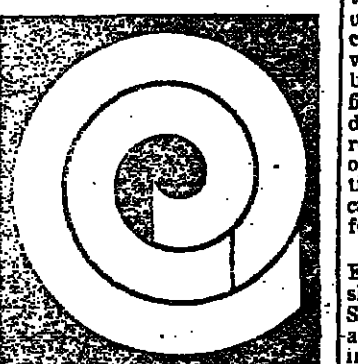
East Germany has started up its sixth atomic reactor, a small research and training unit at the University of Dresden. Neues Deutschland reported yesterday, according to Reuters.

Shipbuilding cuts

The 43 West German shipbuilders plan to reduce by 1980 the number of hours worked in the industry to 23.4m a year, compared with 54.7m in 1975, the Shipbuilding Association announced in Bremen, Reuters reports. The workforce will be cut from 53,000 to 50,000.

Antarctic base

West Germany plans to join the 12 nations conducting year-round scientific research in Antarctica by establishing a national polar research institute and building a permanent South Pole base. Hans Hauff, Research Minister, said in Bonn, according to AP. Construction of the base will start late next year on the Filchner Ice Shelf in the Atlantic Ocean sector, an area claimed by Argentina, Britain and Chile.



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Davignon urges greater role for Commission

BY GILES MERRITT

ROME, Oct. 10.

A STRONG plea that the Brussels Commission should in future play a more central role in formulating European industrial policy was made here today by Viscount Etienne Davignon, the EEC Industry Commissioner. Viscount Davignon said that the Commission is now seeking additional responsibilities that would establish its role as the central co-ordinator of EEC industrial policies aimed at tackling the problems of major over-capacity industries.

Speaking at a one-day conference, organised by Italy's IRI state industrial holdings group to discuss the difficulties facing Europe's manufacturing industries, Commissioner Davignon emphasised that the defensive measures so far devised by member states would inevitably lead to a wave of protectionism inside the EEC.

"The choice," he said, "is not between a free market economy or a Community industrial policy, but between differing and contradictory national measures and the co-ordinating role of the Commission in an EEC context."

The industry Commissioner's call for the EEC Commission to take the lead in co-ordinating industrial restructuring programmes was echoed at today's conference by Sig. Guido Carli, president of Confindustria, the Italian Employers' Federation. Mr. Carli stated that it was inconceivable that the European Commission's importance in deciding industrial policy should be reduced, and that on the contrary it should now take the lead in the EEC context.

Viscount Davignon's view that the European Commission should be given greater power over industrial policies has been made public in the past, but it is expected that the proposals he put forward in Rome today will mark a determined drive on his



Viscount Davignon

Commission study teams could investigate investment projects in less developed areas of the EEC, backed up by financing methods that would be additional to those the Brussels Commission already possesses.

Viscount Davignon also enlarged on the three main advantages that increased Commission responsibilities could offer in terms of industrial policy making. First, he said, the Brussels Commission had the advantage of providing an objective analysis of industrial problems. Second, in co-operation with national governments and their social partners, it would be able to identify real needs and priorities inside the Community.

Finally, he said, the European Commission would be able to determine solutions that might not be available on a national level.

EEC move on terrorism

BY MARGARET VAN HATTEN

LUXEMBOURG, Oct. 10.

THE NINE EEC Justice Ministers today agreed to observe an anti-terrorism convention which requires them to extradite or prosecute "without undue delay" EEC nationals accused of terrorist acts.

The convention was drawn up in Strasbourg last year by the 12-member Council of Europe but so far only three EEC members have agreed to implement it.

The so-called Strasbourg Convention provides for extradition of nationals of the signatory countries who are accused of violent acts such as hi-jacking, bombing, use of grenades and firearms, and attacks on diplomats. It allows a state to refuse extradition where the offence is considered to be political, provided it then refers the case to its own legal authorities for prosecution.

Although the fine print of the EEC draft agreement appears slightly looser than that of the Strasbourg Convention, possibly allowing a little more freedom in interpreting what constitutes

a political offence, there do not appear to be major differences. But of the nine EEC members, only Britain, Germany and Denmark have agreed to ratify its application in the Council of Europe.

Today's agreement, based on a Belgian compromise proposal, won support from France only after other member states agreed to follow up French proposals for a "judicial zone" in the Community where, among other things, anti-terrorism provisions would be more tightly enforced. Observers here suggest the French opposition to the wider agreement is based mainly on reluctance to enter into such an arrangement with non-EEC members of the Council of Europe, such as Turkey and Cyprus, lest it restrict France's ability to offer asylum to opponents of regimes there.

It is also suggested that certain EEC members are keen to conclude an anti-terrorist agreement before enlargement of the Community to include Greece, Spain and Portugal.

No retaliation by Austria

VIENNA, Oct. 10. AUSTRIA WILL demonstrate the "true meaning of the freedom of the press" and not retaliate for the expulsion of an Austrian journalist from the Soviet Union, Herr Irwin Lanc, Interior Minister, said today. He had been asked whether Austria intended to retaliate against the expulsion of Herr Erhard Hunter, who was Austrian Television's Moscow correspondent. AP

Kidnap case goes to trial. VIENNA, Oct. 10. TWO Austrians and a German-born woman went on trial here today charged in connection with the kidnaping of a wealthy businessman's wife for a ransom of 25m schillings (\$1.7m). The three pretended to be West German terrorists and were arrested in a police siege of a Vienna bank last January when they tried to withdraw the ransom money. Reuter

IRISH TELECOMMUNICATIONS

A race to catch up

BY OUR DUBLIN CORRESPONDENT

JUST FOUR years after Alexander Graham Bell had his historic conversation with his assistant, Dublin's first telephone exchange came into operation. Today, frustrated subscribers in the Irish Republic might be forgiven for thinking that not much has been done about it since.

Unfair as such a jibe might seem to the harassed officials, engineers and operators of the Department of Posts and Telegraphs, no one disputes that the Irish telephone system is by far the worst in the EEC.

The figures tell their own story. France, for so long the butt of jokes about its telephones, has 27 phones per 100 of the population compared with 15 in Ireland. The Irish waiting list is around 40,000 and a wait of three years is not uncommon. A house which has a telephone installed can fetch an extra £100 or more on the market. Charges are high but the service has lost £32m in the last three years.

More serious, though, than the difficulty of getting a telephone, is the fact that it does not work very well when installed. Businesses, particularly new ones attracted from abroad, will be given priority on installation but, particularly if situated outside Dublin, they will find that their communications problems are far from over.

For the Dublin user, communications to the outside world are reasonably satisfactory, with direct dialling to more than 20 countries and an efficient international operator service for the rest. The exception to this is the UK, Ireland's nearest and most important trading partner. There is direct dialling to only five major British cities, plus Belfast, and an uncertain service to the rest.

But the situation for those outside the capital is much worse. There are few exchanges with direct dialling to overseas and it is difficult for foreign callers to reach provincial Irish towns and cities.

Were it not for the telex system the chances of attracting any industry to locations outside

Dublin would be slim. Now, particularly after a strike last year, there is a growing realisation in both Government and business that the state of Irish telecommunications may be a serious disincentive to potential investors.

Unfortunately, with telecommunications more than most industries, the sins of the fathers are visited on the children. One could even make a case for blaming the British, as the Irish are prone to do . . .

Unfortunately, with telecommunications more than most industries, the sins of the fathers are visited on the children. One could even make a case for blaming the British, as the Irish are prone to do . . .

system during the troubles of that time. The new state attempted a programme of reconstruction and development in 1924 but it petered out, first during the depression and then because of the war, followed as with many other facets of Irish life, the 1950s and early 1960s were wasted years. The Republic languished in a slump while the rest of Western Europe boomed. The telephone system was far down the list of priorities.

The Irish industrial development drive under the Premier-ship of Sean Lemass in the late 1960s was not foreseen, still less technology industry like telecommunications. The argument is that a civil service department is the wrong kind of organisation to supervise the development of a high-technology industry like telecommunications.

Certainly, the Department of Posts and Telegraphs (P and T), in an early settlement with the British Post Office, to the demand for telephones in the '70s and '80s were wildly pessimistic. A measure of the failure can be judged from the statistic that with no option but to suspend in the four years from 1971 to 1975 twice as much had to be invested in the system as in the previous 15 years.

It will not be easy to catch up. The Department has a five-year £250m programme to develop the system. If it goes according to plan, it may considerably improve the system, but it is unlikely even then to match the standards in most EEC countries.

The legacy of neglect and the race to catch up are also responsible, for the complicated engineers' dispute which recently brought the system grinding to a halt for three months.

The recruitment programme has meant that exceptionally large proportion of Irish tele-

phone engineers are young (under 25) and there is not the usual extensive hierarchy of order and wiser heads at the top. They are being asked to take part in a modernisation programme which involves considerable changes in working practices, skills, deployment and opportunities. Many believe also that the Department itself is not adept at handling the resulting tensions and problems.

The argument is that a civil service department is the wrong kind of organisation to supervise the development of a high-technology industry like telecommunications. The best hope for the hard-pressed Irish subscriber still lies in an early settlement with the British Post Office, to the demand for telephones in the '70s and '80s were wildly pessimistic. A measure of the failure can be judged from the statistic that with no option but to suspend in the four years from 1971 to 1975 twice as much had to be invested in the system as in the previous 15 years.

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Strike by clerks a threat to Shannon

By Stewart Dalby

DUBLIN, Oct. 10.

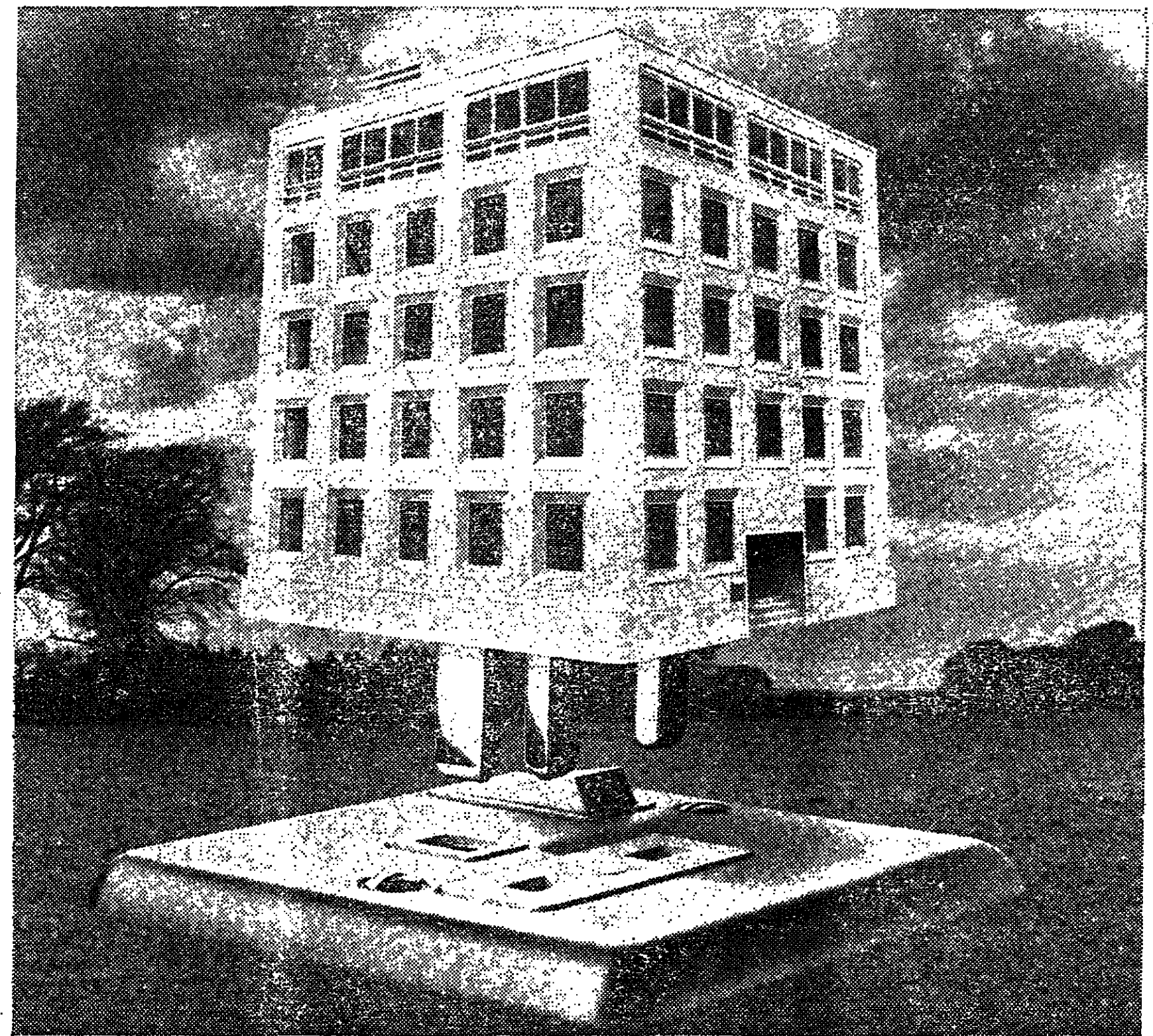
ONE HUNDRED clerical workers, employees of Aer Rianna, the authority which runs Shannon Airport, went on strike today, threatening disruption to Ireland's major transatlantic airport.

The clerks have decided to set up pickets on the airport and if other workers—notably security men and firmen—decide not to cross the picket it could lead to a shutdown of the airport, as international regulations require a fire-fighting force to be on stand-by.

The clerical workers, who belong to the Irish Transport and General Workers' Union (ITGWU), have had long-running talks with the Airport Authority about a number of issues, including promotion and fringe benefits. Talks broke down last Friday and it was decided to take industrial action from today, although by tonight there was no indication that pickets had been effectively set up.

Although the strike is unofficial, it could cause considerable disruption since Irish workers are extremely reluctant to break pickets even if set up by other unions. Any disruption is extremely worrying to Aer Lingus, the country's national carrier, which earlier this year endured a seven-week strike sparked off by its own clerical workers. Although the airline managed to keep going, schedules were badly affected.

At one time, the strike was estimated to have cost the airline £50,000 a day. The Aer Lingus strike coincided with a lengthy telecommunications strike and considerable damage was done to the country's tourism industry. Strikes in these important communications industries were also extremely bad publicity for a country trying to attract foreign investment partly on the basis of its good strike record.



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OVERSEAS NEWS

Arab ministers to hold emergency discussions on Lebanon fighting

BEIRUT, Oct. 10.

Meanwhile, Israel's security forces have arrested over 1,000 Palestinians on the occupied West Bank and Gaza Strip in the past few months as the pace of the guerrilla activities against Israeli targets has escalated this year. More than 60 guerrilla cells have been uncovered, most of them in the West Bank. They are closely linked to the Popular Front for the Liberation of Palestine.

Our Foreign Staff adds:

● Mr. Ashraf Marwan, Egyptian head of the Arab Organisation for Industrialisation (AOI) and once President Sadat's confidant, has been heckled because of alleged dubious practices, according to the Cairo daily Al-Akhbar. In a scathing attack on Mr. Marwan, rare for the Egyptian Press, the paper said, "He had turned into a state within a state." He has now been transferred to the Foreign Ministry and Al-Akhbar says "it is not expected that he will be given important work to do."

Schmidt arrives for Tokyo talks

TOKYO Oct. 10.

THE WEST German Chancellor, Mr. Helmut Schmidt, arrived here this afternoon for talks which are expected to cover international economic problems, the relations of West Germany and Japan with the Soviet Union and China and preparations for next summer's Tokyo summit.

Mr. Schmidt will be meeting
Takeshi Fukuda, the Japanese
Prime Minister, tomorrow and
again on Thursday. He leaves
Tokyo on Friday.

West Germany has a large
bilateral trade deficit with Japan
(imports in 1977 totalled \$2,78bn
against exports worth \$1,49bn).

Bilateral trade, however, is
not expected to be the main
item on the agenda. Trade
matters were fully discussed less
than a month ago when Count
Otto Lambsdorff, the West



Peking Mayor Wu Teh sacked

PEKING, Oct. 10.

Apart from economics, the Schmidt-Fukuda talks will probably focus on plans (including the date) of next year's summit meeting and on East-West relations.

UK A-team for Australia

CANBERRA, Oct. 10.

tion to play host at the summit is tied up with his bid for reelection this winter as leader of the ruling Liberal Democratic Party is said to be anxious to fix a date in June but has not yet heard the reaction of Western leaders.

Japan would find an earlier date inconvenient, partly because the Diet would normally be in session until May but also because a general election could be called in the spring.

Nevertheless, relations with the Japanese Government will include Japan-China relations in the aftermath of the signing of the Sino-Japanese treaty of peace and friendship and West German attitudes towards the Soviet

Japan has shown increasing interest in European security questions during the past two years and made its first formal contact with NATO-last summer with a visit to Brussels by the then Chief-General of the Defence Agency.

Mr. Schmidt's Tokyo visit could provide the opportunity to initiate regular discussions between Bonn and Tokyo on security matters.

\$9,520m debt for S. Korea

SOUTH KOREA'S foreign debt at the end of August totalled \$9,520m according to a Government report released today.

The report said that South Korea had borrowed a total of \$1,528m from the United States and paid back \$2,737m in principal.

The outstanding foreign loans consisted of \$1,584m in com-

Counting on U.S. aircraft

was completed locally a few months ago.

The U.S., Japan and the World Bank were listed as major sources of the funds.

AP-DJ

Yugoslavia's prices up

BELGRADE, Oct. 10.

Yugoslavia's consumer price index has risen by 1.5 per cent since August and by 14 per cent since September last year, the Federal Statistics Bureau reported. The index, which is not seasonally adjusted, showed that the cost of living was 18.8 per cent up on the 1977 average.



major war over the province was in 1964, the passions aroused by the confrontation over the independence of Bangladesh in 1971 cloud the issue.

A U.S. company hoping to persuade Pakistan to buy its product must also look to Washington as a source of the necessary

The supply of new aircraft is becoming urgent. Apart from the 60 Mirages now in service, the Pakistan air force is heavily dependent on Chinese-built MIG-19s and American F-86s of

\$9,520m debt for S. Korea

... ..

Would your bank manager buy you a new Rolls-Royce?

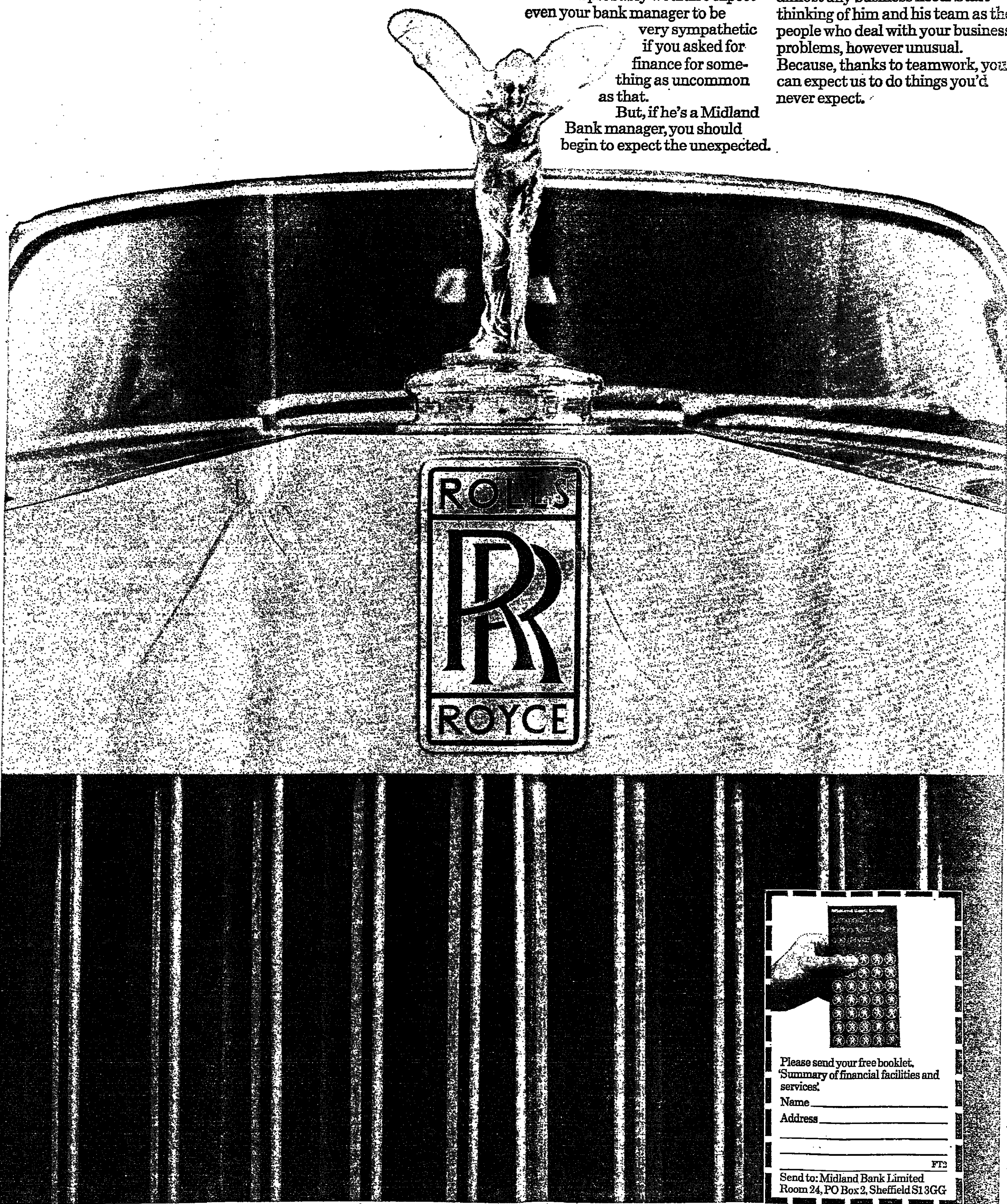
If you run a company, you will know that your needs aren't always obvious or straightforward. In fact, business necessities can seem unusual to outsiders. For instance, you could need a company plane. Or a Rolls-Royce.

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Midland Bank Limited

WORLD TRADE NEWS

Algeria and Sweden sign \$2.25bn LNG agreement

BY WILLIAM DUFFLORCE

STOCKHOLM, Oct. 10.

ALGERIA WILL supply Sweden with 1.7bn cubic metres liquid natural gas (LNG) a year for 20 years from 1985 under a provisional \$2.25bn (\$2.25bn) agreement signed in Algiers yesterday. The contract between the Algerian state-owned company, Sonatrach, and Sweden's state-owned company, Svedgas, which is half state-owned and has to be ratified by the two Governments before July 1 next year.

Sweden already has a similar agreement with the West German Ruhrgas company for the import of 1.2bn cubic metres LNG a year from 1985. Svedgas and Ruhrgas plan to form a company to build a pipeline from Emden to the Danish border to link with the gas trunk line, which the Danes are planning and which could carry the German gas via Copenhagen to Malmö in southern Sweden.

It is estimated that, if both these projects are realised, LNG imports could meet about 4 per cent of Sweden's energy require-

ment in the late 1980s. The gas would be used in southern and western Sweden.

Both projects, however, hinge on a decision by the Swedish Government and Parliament to go ahead with the construction of a gas distribution network. The collapse of the non-Socialist coalition government last week was due precisely to differences over energy policy—in this case the role of nuclear power—and it is not certain that a new project.

The plan to import gas from West Germany also depends on the negotiations between Denmark's state oil and gas company and the privately-owned Danish underground consortium for the sale of gas from the Danish North Sea. If the Danes cannot agree, they would have less interest in building a pipeline.

The contract signed yesterday in Algiers would give Swedish shipping companies preference in carrying the LNG. It would be landed either at Wilhelmshaven

in West Germany for further transport through the Danish trunk line or at a new terminal to be built at Brofjorden on Sweden's west coast.

Mr. Nils Salander, managing director of Petroswede, the oil company half owned by the Swedish state, fired a broadside at Swedish oil policy when announcing his resignation yesterday. Competition for foreign concessions and public funds from the Norwegian North Sea but it is understood that neither is likely to be awarded any part concession. Norway has promised Volvo Petroleum, a newly formed offshore, a share in new offshore blocks under the agreement providing for the Norwegian state and private investors to take a 40 per cent holding in the Swedish motor company.

Go-ahead for Massey Ferguson factory in Sudan

BY OUR OWN CORRESPONDENT KHARTOUM, October 10.

MASSEY FERGUSON is to set up a joint venture tractor manufacturing and assembly plant in Sudan. Agreements were signed yesterday in Khartoum establishing the Sudanese Agricultural Machinery Manufacturing Company.

The company's \$100m plant, scheduled to be operational in 1981, will turn out 4,000 tractors a year, of which 300 will be MF 355, an improved version of the MF 185 which is already used widely in Sudan. The factory will also produce 4,000 assorted agricultural implements yearly and 400 dual purpose combine harvesters a year for bagging and bulk moving.

Over the past five years Sudan has imported an average of 1,300 tractors a year, of which 800 have been Massey Fergusons. The 4,000 a year capacity of the new factory allows for increasing mechanisation but also means that export is a possibility.

Massey Ferguson executives have been paying monthly visits to Sudan for the past three years in connection with the joint venture proposal, which was

Hong Kong exports bloom

BY RON RICHARDSON IN HONG KONG

HONG KONG'S export trade, on which the health of the whole economy is ultimately based, is beginning to bloom again. After a very slow start to the year, orders built up strongly, so that by two-thirds of 1978, complete domestic exports reached HK\$25bn, 11.2 per cent ahead of the level at the same time last year.

The August figures announced last week were themselves notable. For the first time, monthly shipments of Hong Kong-made products topped HK\$4bn by HK\$4.1bn. This surge reflected the normal seasonal trend, as goods destined for Christmas sale in Europe and the U.S. left the factories. However, it was still healthy 21 per cent above the level of August, 1977.

Added to these local products were HK\$1.19bn of goods originating elsewhere being re-exported during August to their final destinations. About a quarter came from China, with Japan not far behind. In fact, the growth of this re-export trade, which has revived Hong Kong's historical role as an entrepot centre, is the most notable change in the pattern of the colony's trade this year.

Financial Secretary Philip Haddad-Cave suggested recently that Hong Kong's efficient financial services, combined with its huge freight-handling capacity, have been used increasingly by the countries of East Asia to aid their own rapid export growth. This is a reversal of the past entreaty role which saw products from developed countries passing across the Hong Kong docks on their way to Asian buyers.

In part, the re-export surge reflects Peking's sales drive in world markets as it seeks foreign exchange to finance its ambitious technology-buying spree. In the first half of the year re-exports of Chinese products—mainly

Diamonds

One other aspect of the re-export growth was a very sharp rise (74 per cent) in the movement of diamonds. Of HK\$307m of diamonds, HK\$193m came from Belgium and Luxembourg and HK\$114m from the U.S. At the same time another HK\$151m of the stones went through Hong Kong on their way to the U.S. and HK\$205m to Japan.

If the re-export trade continues at its current buoyant level and domestic exports maintain their recent momentum, Hong Kong's total merchandise sales for 1978 should be well over HK\$50bn. However, Haddad-Cave for one is doubtful whether this level will be reached. The dampener is the various textile quota ceilings which came into effect in the beginning of the year, cutting and textile shipments in the first two months of the year were depressed by the uncertainty of European buyers in the closing months of 1977 as the last stages of the renegotiation of the Multi-Fibre Arrangement (MFA) were thrashed out. Once the trading framework

Indo-Pakistan failure

BY CHRIS SHERWELL

ISLAMABAD, Oct. 10.

INDIA AND Pakistan failed to reach a full agreement on bilateral trade in three days of talks which ended here last night. The main stumbling block was the large imbalance favouring India in private sector trade, which Pakistan finds unacceptable.

The failure to agree is a setback to hopes for expanded trade between the two countries. Coming on top of the Indian decision to purchase Jaguar strike aircraft it may also be seen by some as signifying a reverse in an otherwise improving trend in relations between the two countries.

This trend has been illustrated by Pakistan's purchase of wheat seed from India and the decision by both countries to establish

consulates in Karachi and Bombay.

Since trade was resumed between India and Pakistan in 1975 Pakistan has suffered a total deficit of \$22m, according to figures available here. Having recorded a surplus in the first year, when trade was on a Government-to-Government basis only, Pakistan's position was reversed in the succeeding two years when private sector trade was permitted.

This reversal has apparently been the result of India's greater competitiveness in Pakistan's markets, where demand is strong for a wide range of consumer goods.

Talks broke down in May on a new private sector trade agreement to replace the one expiring in June, and it had been hoped that the differences would be

Iraqi contract boosts Brazil's Mideast hopes

BY DIANA SMITH AND PATRICK COCKBURN

THE CONCERTED effort of Brazilian contractors, with the full backing and active help of the Trade Promotion Department of the Brazilian Foreign Ministry, to sell their services to the developing world has begun to bear fruit.

The \$12m contract to build a 550-km stretch of railway in Iraq won by the major Brazilian contractors, Mendes Junior, is the largest services export contract ever won by a Brazilian company. And Mendes Junior's success has given hopes to other Brazilian concerns of major contracts in other Middle Eastern countries.

The contract for the railway, which will link Baghdad with Huzaybah on the Syrian border, was won against stiff competition from Wimpey, Energoprojekt of Yugoslavia and Rail India Traction and Economic Services (RITES).

Mendes Junior was assisted in winning the contract by the close involvement of Braspetro, a subsidiary of state owned oil company Petrobras, in the Iraqi oil industry. Petrobras has had a service contract with the Iraqi National Oil Company (INOC) since 1973 and discovered the 350,000 barrels of oil a day Majnoon field close to the Iranian border in 1976. There are reports of an even larger find in September last year.

Brazil is the third largest consumer of Iraqi oil and this will have helped Mendes Junior to win the contract. The government in Baghdad has indicated that it will favour purchasers of its crude in awarding major contracts. Brazil is also supplying

UK sales in Japan buoyant

BY DANNY MCGRORY

BRITAIN is maintaining its share of the Japanese market while the rest of its industrialised competitors have suffered a sharp decline in their trading fortunes.

Figures released yesterday by the British Overseas Trade Board show that although Britain's share of the Japanese market is still only 1.4 per cent—against the United States 17.5 per cent and West Germany's 2.1 per cent—exports last year rose to a record \$488m, compared with \$360m in 1976. However, Britain's visible trade deficit with Japan was still \$260m last year.

Mr. John Field, the BOB's special adviser on Japan, said: "I think it inevitable the visible trade gap will grow in the next few years but with the Japanese Government committed to a 7 per cent growth rate there is more

scope than ever for British while Japanese exports heavily concentrated on a range of mass produced consumer goods, Britain's exports cover a wide field and the collective efforts of a number of companies.

The area where the BOB believes the greatest potential lies is the export of scientific and medical instruments, which has grown by 400 per cent the past four years.

Britain's biggest earners in main chemicals and pharmaceuticals with \$76m sales last year. Scotch whisky (\$40m), foodstuffs (\$28m), agricultural machinery (\$22m).

Mr. Field was launching new BOB publication, "Go to Japan" which shows a number of companies (and Pilkington, Jaeger, De and Twinnings) have won substantial orders in the Japanese market.

Coal conversion project

CANBERRA, Oct. 10.

THE AUSTRALIAN Government and the West German research and technology ministry have signed an agreement for a joint feasibility study on the conversion of Australian coal into liquid fuel.

National Development Minister Kevin Newman said the study will be based on a plant using the combined hydrogenation, gasification and Fischer-Tropsch technologies, with a production capacity of 2.5m tonnes a year of liquid fuel.

The German ministry will

appoint Imhausenchemie GmbH as general contractor for the study, who will also act as co-ordinator.

Newman said the study will cost about A\$3.6m, with half financed by the German ministry and the other half equally by the Australian, New South Wales, Victorian and Queensland governments.

The study will be required to report on the feasibility of establishing a commercial plant at a nominated priority site in each of the states.

Reuter

E. German steel mill orders

DUISBURG, Oct. 10.

AEG-TELEFUNKEN and the Schloemann-Siemag unit of GHH have won over 25 per cent of a DM500m East German heavy plate mill order, a Siemens spokesman said.

The order is from the East German foreign trade organisation, Industriehandelimport, and the project leader is Vöest Alpine of Austria.

Schloemann-Siemag will supply the rolling mills and finishing line equipment, while AEG-Telefunken will deliver electrical units, the spokesman added.

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Dutch step up Paris air talks

By Charles Batchelor

AMSTERDAM, Oct. 10.

THE DUTCH Government is to hold top-level talks with French authorities on cooperation between the two countries' aircraft industries.

Holland has not yet decided on a replacement for its ageing fleet of Neptune reconnaissance aircraft and it is seeking better compensation terms if it is to order the French Breguet Atlantique, Prime Minister Mr. Dries van Aft said after a Cabinet meeting.

The Dutch not only want the French to order 12 F-27s for use as trainers by the French navy, they also hope France will share in the development costs of the F-29 jet. A Parliamentary delegation returned from France earlier this month without any firm guarantees from the French on this.

Economics Minister, Mr. Gijs van Aardenne and State Secretary at the Defence Ministry, Dr. W. van Eekelen will head the Dutch team.

A decision on whether to choose the Breguet Atlantique, which cost Fl 64m, or the Lockheed Orion, which costs only Fl 40.45m must be taken before the end of the year.

Renault opens Austrian plant

By Paul Lendvai

VIENNA, Oct. 9.

PRODUCTION STARTS up this week at Renault's Austrian subsidiary, Renault Industrie, based at Gleisdorf in the province of Styria.

Involving an investment of Sch. 45m, the plant will produce aluminium castings for the French parent company. Production starts in May 85 and will reach 65 by 1990. The turnover is expected to reach Sch. 95m (\$34m).

Renault has a 51 per cent majority interest while OELAG, the holding company for Austrian nationalised industries has a holding of 26 per cent. Creditanstalt Bankverein, the leading Austrian bank and the French bank Societe Generale each have a 11.5 per cent interest in the Sch. 25m capital.

The project was made possible by subsidies granted by the provincial government, which was keenly interested to save the plant of a former bygone manufacturer.

It provided a Sch. 15m credit for 15 years at "special conditions" while a further Sch. 30m originated from the ERP funds (Marshall Plan counterpart).

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State may use 'forceful measures' to save energy

BY SUE CAMERON

A WARNING of "forceful" Government intervention if industry and commerce failed to take adequate energy-saving measures was given to a national energy management conference in Birmingham yesterday by Mr. Richard Morris, deputy chairman of the National Enterprise Board.

Mr. Morris said that there were still too many businesses which had done little or nothing about saving energy and thereby saving money for their companies. Voluntary action on energy saving had been successful "up to a point," but far more would have to be done to achieve "even modest results."

"None of us likes or wants more Government interference in how we run business," Failure to achieve targets such as a 10 per cent saving on the nation's

energy bill will mean that we have failed, as the executive directors and senior managers of our nation's businesses, to take note and act on the sound advice that is being given to us.

"The reaction to such failure must surely, in time, lead to more forceful measures by Government, a course none of us wants."

The conference, organised by the Department of Energy and attended by 800 energy managers, heard Sir David Steel, chairman of British Petroleum, forecast that the UK would need to start importing oil again by the early 1990s.

"Britain will soon cease to be an oil-importing nation with the benefit of North Sea oil production," Sir David said. "But it would be quite mistaken to see our oil self-sufficiency in the

1980s as grounds for complacency in tackling energy conservation now.

"This is because major projects required to develop alternative energy supplies have very long lead times. For example, the installed nuclear capacity of the late eighties is already defined by today's order book."

"The development of non-oil energy supplies is therefore unlikely to avoid the need to import oil again in the early 1990s."

Sir John Hill, chairman of the United Kingdom Atomic Energy Authority, said at the conference dinner that Britain was effectively pursuing a cheap energy policy.

But the real cost of energy was "certain to rise substantially at some time not far away."

Sir John said that North Sea gas, unlike oil, was free of all

taxes. It was being bought by the Gas Corporation under take-or-pay contracts "at a fraction of the cost of extracting coal." This meant that gas was taking all the growth in energy demand.

"It is supplying demands which would otherwise have been met by coal or electricity." The Government is again having to subsidise the burning of coal to keep stocks to reasonable levels.

"Growth of electricity demand is very slow. Few new generating plants are being ordered, to the detriment of long-term energy supply, nuclear electricity and coal and, of course, the engineering industry that supports them."

"I commend to you a policy of conservation and efficient use of energy. It will not be possible to produce instant nuclear power stations or coal mines when the need becomes urgent."

UK 'needs plan for oil from coal'

Financial Times Reporter

THE UK should launch its own programme for obtaining oil from coal so that it can develop home expertise, says a National Coal Board report today.

The report, giving reasons for doing this, says that expertise from abroad would not be best adapted to British coals, environmental conditions or market structure.

Outside skills would give the country little security. It would have to rely on others for a vitally important technology.

An independent programme would make it possible to benefit from research overseas.

It is estimated that 20-tonne-a-day coal input liquefaction plants, with three- or four-year operational programmes, would cost about £15m each if set up now.

The coal industry tripartite working party has recommended to the Government that such plants be based on laboratory-scale processes proved at the Coal Board's research establishment.

The report says that commercial coal liquefaction plants could not be brought into operation before the end of the century, even under the most favourable conditions. Ordering of plant on any scale might not be possible before the next century.

Eric Morley 'heaped with job offers'

BY ARTHUR SANDLES

THE FORMAL SEAL on Mr. Eric Morley's departure from the Mecca Chair, according to his wife Julia, was yesterday. Mr. Morley may not long be when the Mecca Board unanimously appointed Mr. Eric Sharp as joint chairman. Mr. Morley and Mr. Sharp will in theory work together until Mr. Morley's departure at the end of the year.

If the sparks did fly in the Grand Metropolitan Boardroom five of them have been quite over the departure, there were staggering.

Mr. Morley hinted at increased profits in the future from the Mecca side of Grand Metropolitan. His fellow directors of alternative employment, Mr. Morley seemed eager to shed his Press image of abrasive philosopher, there were a lot of relaxed about the events of the past few days. "It was a gentle, man's agreement," he said of to go.

Harland set for BR ferry contract

BY LYNTON McLAINE

BRITISH RAIL'S latest contract for a passenger car ferry, worth £14m, is expected to be placed with Harland and Wolff, the Government-owned shipbuilder, later this year.

The shipyard is already building a £12m passenger car ferry for the BR Sealink service between Stranraer and Larne and earlier this year was awarded a £28m contract to build two similar ferries for the short-sea BR routes from Dover.

The announcement of the latest BR ferry came from Mr. William Rodgers, Transport Secretary, yesterday when he gave BR the go-ahead to invest a total of £16m in a new ship for the Fishguard to Rosslare Sealink service and in improving the Fishguard terminal to meet the rapid rise in traffic on the route.

By the end of August as many cars were carried through Fishguard as in the whole of 1977 and new ferry capacity will be urgently needed by the autumn of 1980 when the new ship is expected to enter service.

Talks have taken place between British Rail and Harland and Wolff and other yards, but BR has not called for tenders for the latest ferry. The new ship would be the first of a new class of ferries Harland and Wolff is now building for BR and the yard is the favourite to win the new contract.

The latest ferry will carry up to 1,000 passengers, and 300 cars or 60 lorries.

News analysis — Bank's domestic side will have own Board

Lloyds creates new company

BY MICHAEL BLANDEN

THE DECISION by Lloyds Bank to set up a new management company to run its UK clearing bank business reflects the developments within the group over the past few years.

It follows the rapid expansion of the international activities, which has substantially altered the balance of the group's business.

Lloyds explained yesterday that the main Board has carried dual responsibility for overall supervision of group activities and for running the domestic banking business. After the reorganisation, the domestic side will have its own separate company and Board within the group structure. This puts it on a parallel with the other main subsidiaries—Lloyds Bank International, Lloyds Bank California and National Bank of New Zealand.

The change, similar to the restructuring carried out by Barclays seven years ago, will create a management system with some superficial resemblances to the two-tier Board arrangements in West Germany. Historically, the Boards of clearing banks have fulfilled supervisory and overall planning function. They have been

made up, normally, of a full-time chairman, a small number of other executive directors, and a large group of outside directors—captains of industry and commerce who can provide the bank with independent advice.

Day-to-day running of the bank has been left to the career bankers, normally reporting to a small executive committee including full-time directors. It is only in recent years that the banks have put their senior banking executives on to their main Boards.

Slimmed

Lloyds' last annual report listed more than 30 directors including the chairman, Sir Jeremy Morse, and among the full-time bankers the group chief executive, his deputy and the chief general manager of the UK bank. After the change, the group Board—possibly in a somewhat slimmed-down form—will deal with general group issues such as the capital adequacy of the bank, its international leading exposure and its overall direction and development. The assets and liabilities of Lloyds Bank will also remain with the main company.

Beneath that level, the UK

not yet been settled, but it is thought likely the Board will be relatively small and include a greater proportion of executives.

The background to the change goes back to the expansion of the group's international activities following the merger between Bank of London and South America and the Lloyds European branches in 1971. Initially this remained a separate group owning only a majority interest. When full control was acquired to Lloyds Bank International, this side of the business already had its own management and Board structure.

Lloyds took some steps to recognise the change created by its rapid expansion about four years ago. At that time, the bank established the post of group chief executive—first occupied by Mr. Peter Piper—to exercise overall management control of the group, with a chief general manager responsible for the activities of the UK clearing bank operations. The latest move will identify the UK business as a separate and equal member of the group and the other main subsidiaries, will have its own Board structure. Details of the new company have management company, alongside the group.

The other big UK clearing banks have recognised the need for some division of responsibilities, though in different ways. Barclays, like Lloyds, started off with an international division which had previously been a partly-owned and separately quoted subsidiary, Barclays Bank DCO. When this company became a wholly-owned subsidiary in 1971, the bank set up a new management structure.

Under this arrangement, Barclay had a group Board with three main operating companies beneath it. Barclays Bank International—the former DCO—is responsible for overseas business. A new Barclays Bank UK Management company runs the domestic banking business. A third group of activities, including business such as insurance broking and merchant banking, were brought under a financial services division.

The other big two banks have recognised, within their general management structure, the need to separate the day-to-day management of different parts of the business. Midland and National Westminster have retained a unified structure, but with a distribution of responsibilities within the general management.

Chinese steel plant contract for Britain

Financial Times Reporter

THE BRITISH STEEL Corporation and Davy International have signed a contract with the Chinese Government to carry out an engineering study to modernise and develop the Shouxi steel plant in Peking.

The order follows a recent visit to China by a British iron and steel mission which included BSC, Davy and General Electric Company representatives.

The mission visited four steel-works and discussed plans to build a 10m tonnes-a-year plant in the Hopei Province.

Both sides are interested in collaborating on the project.

Mr. Michael Webber, BSC's Head of Export Sales said he had "useful discussions" on increasing substantially the sales of UK steel products in China from the present £20m a year.

ICI accounts praised as example for companies

BY DAVID FREUD

THE ACCOUNTING method used by Imperial Chemical Industries to allow for the effect of inflation should serve as a guide to all UK companies, Sir Francis Sandilands said yesterday.

Giving the University of London's Stamp Memorial Lecture, he said he hoped the ICI accounts would be used by the Accounting Standards Committee as a starting point for their new exposure draft.

Sir Francis, who chaired the Sandilands Committee on inflation accounting which reported both in 1975, said that in retrospect

the timetable set by his committee was too ambitious. He said the committee would have been wise to recommend that for three years or longer if necessary, companies should produce their current cost accounts in supplementary form, retaining the historic figures as their basic accounts during this period. This would have given time for experiment, he said.

In the way ICI developed on the Hyde Guidelines, issued by the Accounting Standards Committee in November, 1977, the inflation accounting which reported comprehensive and logical.

High prices for Iranian items

Sotheby's continued its Islamic week yesterday with some extraordinary prices in a sale of ceramics, armour, metalwork and other items. The Zariri Gallery of London paid 15,000, plus the 10 per cent buyer's premium, for an Iranian lustre ewer made in Kashan about 1200, which had been estimated at £800-£1,000.

Other high prices were £12,000 (estimate £300-£500) for an Iranian steel cat of the 19th century; £10,000 for an Iranian bowl, also from Kashan, dated 1200-1250; £8,200 for a Kirman blue-and-white bottle, 17th century; £8,000 for an Iranian lustre dish, Kashan; and £5,200 for a rare Mamluke arm guard, about 1500.

The exceptional prices are accounted for by the fact that most of the top items came from a single private collection.

Persian buyers were much in evidence. The sale totalled £217,985.

Sotheby's extended its chain of provincial offices yet again yesterday when it announced the acquisition of Beresford Adams, of Chester. It will be known as

At Christie's silhouettes, miniatures and objects of vertu sold for £53,720, and Japanese swords and sword fittings for £73,637. The top prices were in the first sale.

Kents, a German dealer, paid £2,800 for a Delhi polychrome ivory chess set. A pair of miniatures of Samuel Gurney and his wife Elizabeth by Thomas Richmond sold for £2,500.

Lead soldiers and models made high prices at Phillips Marlybone totalling £15,100.

A set of five Prussian hussars by Britain's sold to a private collector for £180 (estimate £80), averaging £38 each for figures which cost 2d each when issued after the First World War.

A lot of about 40 Dinky toys estimated at £200 went to a private collector for £400.

SALEROOM

BY ANTHONY THORNCROFT

Sotheby Beresford Adams, with by Britain's sold to a private collector for £180 (estimate £80), averaging £38 each for figures which cost 2d each when issued after the First World War.

A lot of about 40 Dinky toys estimated at £200 went to a private collector for £400.



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The fashionable and stylish Chryselephantine figures on the left are today of great interest to both buyers and sellers of antiques.

The figures on the right are, in their own way, equally attractive. Particularly if you have something to sell at auction.

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Coins & Medals	32	10,800
Collectors Items	14	12,869
Costumes & Lace	5	1,600
Ethnographia	5	1,100
Firearms	4	800
Furniture	250	77,008
Furs	9	3,070
Jewels	39	17,058
Lead Soldiers	7	2,210
Music	13	1,100
Oriental Ceramics	36	10,224
Pewter	6	270
Pictures & Sculpture	112	22,057
Porcelain	46	12,778
Pot Lids	9	1,080
Prints	15	2,400
Scientific Insts.	7	1,190
Silver	74	21,547
Stamps	39	17,150

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HOME NEWS

'Brain train' idea spreads

By Our Consumer Affairs Correspondent

FIRST-CLASS travellers remain aloof, but second-class passengers have shown enthusiasm for organised study groups on commuter trains.

A report on the first experimental year was published yesterday, coinciding with the launch of the third "brain train" study group on the 07.59 from Swindon to Paddington. This will be the first to take place on British Rail's new High-Speed Trains.

On Monday, commuters on this train were able—with British Rail's backing—to hold study sessions in a specially reserved coach, covering such subjects as French, business management, and antiquities. The classes will be held twice a week and are free because the tutors are also commuters.

Two new clubs, the first of several, will be launched in the next week—on the 7.38 from Newbury to Paddington and the 7.14 from Oxford to Paddington.

Two clubs have been running successfully for the past year, on the 7.17 from Cambridge to Liverpool Street and the 7.59 from Brighton to Victoria.

The commuter study groups were the brain child of Lord Young and the Mutual Aid Centre he founded in 1977.

The centre helps any group seeking help on a co-operative project, especially in education and housing.

The commuter study club idea was based on the fact that about half of the 1m daily commuters on British Rail have a journey of at least one hour. It is estimated that commuters spend more than 5m man-hours a week on trains.

An initial survey on early morning trains from Cambridge to Liverpool Street found some 60 per cent of respondents keen to participate.

Very few first class passengers showed an interest, but up to a third of second class travellers did. Based on these surveys, Pamela le Pelley enlisted the support of British Rail and organised the commuters into various interest groups. British Rail co-operated by reserving a 64-seat coach with "study club" signs in the windows.

This first experiment last autumn proved a resounding success, in spite of the inevitable problems of a crowded train.

Encouraged by this, Pamela le Pelley and the centre attempted at the beginning of this year to launch another club on the same line but on an earlier train. This was not a success because the line was too crowded and so British Rail refused to help.

The report, "Go to work on a brain train" is available from the Mutual Aid Centre 13 Victoria Park Square London, E2, price £1.00 including postage.

THE TREND towards home improvement in preference to demolition and new building is a should not be allowed to go too far, Mr. Reg Fresson, Minister of Housing and Construction, said yesterday.

Mr. Fresson told the Institute of Municipal Building Management in Bournemouth that he wondered whether, in moving away from the large slum clearance programmes, much of the old housing stock was being retained.

"I am bound to say that some of the cases which I see cause some concern about the way we are approaching rehabilitation."

"There will always be a choice between clearance and rehabilitation and the answer depends in part on the standards to which improvement work is done and the length of extra life we are aiming at."

"Here is a problem. If we insisted on full improvement to modern standards and a 30-year life then clearly we would have to select which houses to improve very carefully."

"If, however, we refused to clear any house until it is practically collapsing, improvement resources would be spread so thinly that houses would be coming round for second helpings within a very few years."

Other features are an on-site bakery; a loose fruit and vegetable display enabling customers to select their own produce or pre-packed alternatives; a freezer centre; an off-licence; and health-and-beauty aids.

THE STORE has been built to fit in with the traditional Norfolk style of architecture, said to be a feature of the new estate on which it is located.

It has 320 parking spaces and a tilting station selling cut-price petrol.

Other features are an on-site bakery; a loose fruit and vegetable display enabling customers to select their own produce or pre-packed alternatives; a freezer centre; an off-licence; and health-and-beauty aids.

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Charter airline launched with Japanese backing

BY LYNTON MCLEIN

AIR EUROPE, Britain's first new charter holiday airline, since Laker Airways was formed in 1966, was launched yesterday on the back of contracts with Japanese finance companies for £30m worth of Boeing 737 aircraft.

The airline was formed by Mr. Harry Goodman, chairman of the UK package tour company Intasun.

Air Europe's existence will help meet an expected shortfall in charter aircraft capacity next year.

The travel group will fill 45 per cent of the 250,000 Air Europe seats available for return flights next year. It emerged yesterday that another company, Flagraut, owned by Mr. Goodman, was the principal shareholder in the new airline, with 30 per cent of the equity. Mr. Goodman is also chairman of Air Europe.

The remaining 20 per cent is held by Airline Management Associates, owned by Mr. Martin O'Regan, former finance director of Davies and Newnam Holdings, the parent company of Dan-Air Services, and Mr. Errol Cossey, former associate director of Dan-Air.

Mr. Cossey had to negotiate himself out of a one-year period of notice with Dan-Air, but he said yesterday that his parting and that of Mr. O'Regan had been "reasonably amicable."

Mr. O'Regan is Air Europe's chief executive.

Mr. Cossey said that Boeing had been sceptical at first about Mr. Goodman's early requests to buy £30m worth of aircraft, Intasun having made a pre-tax profit of £11m in the year ending March 31—with a forecast of £3m for this financial year. But Mr. Goodman persisted and began talks with C-100 and

the Marubeni Corporation of Japan to finance the purchases. Details were finally agreed after DLT, a West German domestic airline, failed to take up options on three £8m Boeing 737 aircraft.

The two Japanese companies bought the aircraft and Air Europe will operate them under two separate financial arrangements.

The first two aircraft, to be delivered in March and May, will be offered under a hire purchase agreement. The third 737,

for delivery in June next year, will be financed through an aircraft mortgage.

All three aircraft will become the property of Intasun after nine or ten years. Air Europe, through the Japanese finance houses, has options on two more 737s for delivery in the spring of 1980.

The first flights of the 130-seat aircraft under Air Europe livery, will take place in May. Contracts have already been agreed recruiting 200 staff, including 40 pilots and 60 cabin staff.

Holidays, Exchange, Travel, Inghams, Swans, OSL, Pontential and Caravelle.

The airline will fly to 29 holiday destinations in Spain and the Canary Islands, Portugal and Madeira, Italy, Greece, Malta, Gibraltar, Switzerland and Germany.

All flights will leave from Gatwick and, in the first year, the airline expects to turn over £10m. The airline has started recruiting 200 staff, including 40 pilots and 60 cabin staff.

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Mr. Errol Cossey (left) commercial director, and Mr. Martin O'Regan, chief executive of Air Europe, the new charter airline.

Shawcross attacks Labour's legal proposals for Press

BY JAMES McDONALD

It is lamentable that the trade unions, with their great financial resources, skills and large captive readership, have never produced a newspaper which anyone was anxious to read. This

was demonstrated only recently in Scotland, Lord Shawcross, former chairman of the Press Council, said in London last night.

He told the Media Society, at the National Liberal Club, that the Press was no longer the "fourth estate."

Politicians are, as a class, not fond of the Press. Juries are sometimes hostile as they show by their verdicts.

"Legal controls over newspapers exist in other countries. There have been serious put forward here as part of the official policy of the Labour Party, who propose a system of 'democratic accountability'."

"It is certain that that will not be democratic in the sense in which that word was understood before it became part of the Left wing's 'double-speak' vocabulary."

While striving to increase circulation—as they must in these inflationary days—editors should also strive to maintain high standards of ethics and responsibility "to avoid giving those

who would readily seize upon it any excuse for legislative interference with the Press."

Lord Shawcross said: "The standard of accuracy in reporting of news is high and here, certainly, Press Council decisions republishing inaccurate reporting have had influence."

Bias in reporting or commenting on political matters was also much less than it was.

This was due partly to the Press Council, which has said that while criticism was permissible in comment, correctness was essential in reporting."

It was also partly the result of fewer newspaper proprietors; being concerned with securing personal political power.

However, there were four fields where he was not sure there had been an improvement: "sensationalism, violence, sex and trivia."

THE TREND towards home improvement in preference to demolition and new building is a should not be allowed to go too far, Mr. Reg Fresson, Minister of Housing and Construction, said yesterday.

Mr. Fresson told the Institute of Municipal Building Management in Bournemouth that he wondered whether, in moving away from the large slum clearance programmes, much of the old housing stock was being retained.

"I am bound to say that some of the cases which I see cause some concern about the way we are approaching rehabilitation."

"There will always be a choice between clearance and rehabilitation and the answer depends in part on the standards to which improvement work is done and the length of extra life we are aiming at."

"Here is a problem. If we insisted on full improvement to modern standards and a 30-year life then clearly we would have to select which houses to improve very carefully."

"If, however, we refused to clear any house until it is practically collapsing, improvement resources would be spread so thinly that houses would be coming round for second helpings within a very few years."

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Potential danger sites registered

By Michael Cassell, Building Correspondent

THE FIRST register of buildings which could pose a danger to workers during alterations or demolition is being compiled by the Corporation of the City of London.

The register will list details of buildings in the City containing pre-stressed or post-tensioned concrete, a construction technique used extensively in the last 20 to 30 years.

Mr. Norman Harding, chairman of the corporation's planning and committee, said: "It is overstating the danger to say that a building will collapse like a pack of cards if a principal member is removed during alterations, but it is certainly true to say that large forces are locked up in these buildings and releasing them could cause damage, and injury to anyone who got in the way."

Following a protracted campaign by the City and a meeting between technical officers of the City and the GLC, the register is being compiled.

It is being emphasised that it could not be fully retrospective, as much of the early information on the material content of buildings is not available.

Mr. Harding added: "This register is a start and we hope other authorities will follow our lead and tackle this problem. A return to traditional building methods is under way at present and fewer buildings with prestressed components are being built, but the problem arises not from new buildings but from those which may not be more than 20 or 30 years old but which, as longer-lived buildings, are still in use."

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Car disputes put jobs at risk says CBI chief

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

INDUSTRIAL disruption in the car industry is putting the world markets. Long delivery dates, high prices and no quality do not sell cars—the cost jobs.

It was important to improve public understanding about the relationship between employment and industry. Responsibility and discipline had to be left to the factories and not taken over by the State.

The Government itself was seen to be resolute, but the largest employer and the component manufacturers were the dependent suppliers.

"Each stoppage, each walk-out, work-to-rule, damages the borough said."

More businesses fail in third quarter

BY MAURICE SAMUELSON

BUSINESS FAILURES notified to Trade Indemnity, the credit insurance underwriting company, rose in the third quarter from 340 to 359 after a fall in the second quarter. However, they remained substantially below the 513 failures notified in the same period of last year.

All the main trades other than engineering and metals had more failures between the second and third quarters of this year, while remaining below last year's level.

Over the first nine months, trades improved, and there was a particularly sharp fall in failures at the retail and wholesale end of the clothing and furniture trades.

Trade Indemnity's report "to its policyholders" said that the number of failures in the first nine months of this year, its failures in engineering and metals had more failures between the second and third quarters of this year, while remaining below last year's level.

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There are some extremely fine examples of luxury cars for those who demand great comfort and style. The BMW 7 Series is very much in this class of car, but with one important and fundamental difference. It has been developed to have the most refined quality, style and power with commensurate performance and handling. The extent of the 7 Series' poise and balance has never before been available amongst the world's great luxury saloons.

For those whose discernment demands more than that which has been traditionally regarded as the best, the BMW offers a unique and exceptional choice.

Performance glossary (Manual figures only Source BMW)

728: 2.8 litres, 170 bhp, 0-60 in 10 secs, max 120 mph.

730: 3.0 litres, 184 bhp, 0-60 in 9.4 secs, max 125 mph.

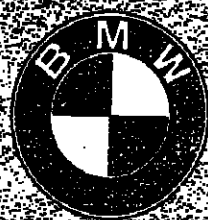
733i: 3.3 litres, 197 bhp, 0-60 in 8.9 secs, max 128 mph.

Prices: 728: £9,849. 730: £11,649. 733i: £12,699.

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CONSERVATIVES AT BRIGHTON



Conference reports
by Ivor Owen, John
Hunt, Philip
Rawstone and
Elinor Goodman
Picture by
Freddie Mansfield

Prior outlines employment strategy

THE NEXT Conservative Government will introduce a more flexible pay policy to encourage "realistic and responsible collective bargaining," Mr. James Prior, Opposition employment spokesman, told delegates at the conference's opening session.

"After three years, the time has come for greater flexibility. Certainly, a rigid pay policy, statutory or imposed, is not the answer."

In a low-key debate on employment and industrial relations, the greatest applause went to Mr. Reg Prentice, the Newham North-East MP who resigned from the Labour Cabinet and now sits as a Conservative.

He said the unions would have a better relationship with Mrs. Margaret Thatcher, the Conservative leader, than with the present Labour Government.

The object of the Tory Party, he said, should be to secure a divorce between the Labour Party and the trade unions.

Some rank and file speakers expressed misgivings about the Conservative policy on industrial relations.

Mr. Fred Hardman, of the National Committee of Conservative Trade Unionists, complained that some Tory leaders on the platform still seemed to favour government intervention in industry. He reminded them that there were not many interventionists amongst the constituency representatives in the hall.

By an overwhelming majority, the conference approved a resolution condemning the present Government's handling of unemployment and calling on the next Conservative Government to implement a policy to find urgent and effective solutions.

Opposing the motion, Mr. Richard Vamberger, the Neath constituency party wanted to know exactly what Mr. Prior's policy would be on industrial relations.

Was he merely going to have a "cosy relationship" with the unions or would he introduce radical Conservative policies to reduce unemployment?

Mr. Prior said that the main question facing a Conservative government would be how to get the balance right on pay, jobs and prices. He emphasised that he opposed those who thought that the free market economy was the only remedy.

"I sometimes envy those whose faith is totally in the free market," he declared. "For them, the solutions are easy."

Successive governments had ignored the fact that one man's pay rise was another man's price increase—and possibly also the end of that man's job.

Mr. Prior said he had paid out and this had become a self-generating process.

The appeasement of militants had undermined pay bargainers who had tried to maintain the fabric of industry for the future.

As a result, Britain had been relegated to the top of the league table of European prosperity a close to the bottom.

Britain's "boomlet" was running out of steam and yet the country still had nearly 1.5m unemployed.

The militants had better think hard where their irresponsibility had led and where it could lead if their attitude persisted.

"The aim of the next Conservative government will be to lead Britain away from the damaging cycle of strict pay limits followed by periods of excessive cap-frogging, settlement and snatch victory," Mr. Prior said.

He said industrial relations and held us all back.

Mr. Prior also attacked the "hoary old myth" that only a Labour government could work with the unions. The truth was that the unions worked with both parties and sometimes with neither.

"This smear brought out on every conceivable occasion was supposedly Labour's secret weapon. Well, it has blown up in their faces."

He complained that a whole new bureaucracy had grown up in the past three years to control Government job creation schemes.

"We need to simplify it to make certain that resources go to new expanding industries and new jobs rather than to the preservation of the outdated and decaying."

The success of past Conservative governments had been based on the principle that high public spending killed growth, high taxation killed incentives and too many rules and regulations stifled enterprise.

The next Conservative government would let people keep more of what they earned and would tax true profits, not paper gains.



Mrs. Thatcher, the Tory leader, relaxing in Brighton

Asians 'support Tory race policy'

GROWING SUPPORT for Conservative immigration policies in Britain and on the Indian sub-continent was claimed by Mr. Keith Speed, a Conservative spokesman on home affairs.

Reporting on a recent visit to India and Bangladesh, he declared: "I return more convinced than ever that our policies are right, necessary and workable."

But he faced strong criticism from some representatives who called for a firm pledge to repeal the Race Relations Act and for a more definite commitment on the time scale envisaged by the party leadership in implementing its proposals for ending immigration.

A number of hands were raised against a motion rejecting the National Front, but it was carried by a substantial majority.

Mr. Speed stated that, during his visit to India and Bangladesh, the only opposition to Conservative policies which he had encountered and which had any substance came from the vast army of travel agents in Jalandhar in the Punjab and Sylhet in Bangladesh.

He reaffirmed that the next Conservative Government would introduce a non-discriminating register of dependants so that the Government could establish the precise commitment involved.

Steps would also be taken to institute "across-the-board" quotas for immigrants from all countries, except the EEC, into the UK.

"This will give Government control year by year, which we have never had before," Mr. Speed said.

He also renewed the promise to end special concessions to husbands and male fiancés now able to join girls living in Britain and who, having once settled, could bring in many more of their own relations from their home country.

He had seen for himself while in Delhi and Bombay that the concessions introduced in June 1974 were being widely abused.

There were cheers when he reaffirmed that a Conservative Home Secretary would institute a major crack-down on illegal immigration.

There would be no more amnesties for illegal immigrants. He claimed that Conservative immigration policies constituted a fair and comprehensive package of measures that would enable Conservative Ministers — "over a period of time" — to discharge the obligation to bring about an end to immigration on the scale seen in the post-war years.

While condemning the National Front, Mr. Speed insisted that the Anti-Nazi League was not some cosy umbrella under which all could gather who were affronted by the evils of racism.

"Rather, it is yet another far Left organisation whose key members will smash the Conservative Party and free speech and free enterprise given half the chance."

The pledge to end the special concession permitting fiancés to join their intended brides in Britain was strongly endorsed by Mrs. Shirella Flather from Maidenhead, the only Asian woman councillor in Britain.

Amid cheers, she declared: "In some cases, this bringing in of fiancés is openly accepted as an immigration loophole."

Walker's salvage formula

DISILLUSIONED Labour voters will need to be offered more than the cold comforts of free enterprise if they are to be lured into the Tory camp, warned Mr. Peter Walker, the former Cabinet Minister and unrepentant interventionist.

For Mrs. Thatcher's eminently sensible bid for the middle ground politics to be successful, the party would have to demonstrate its concern for freedom of the individual in its widest sense, and not just the freedom of the market economy, he said.

Even the best quotes from Milton Friedman did not win many votes, he said in one of a series of thinly disguised digs at the party's Right-wing.

Mr. Walker is now formally reconciled with Mrs. Thatcher but his speech to a fringe meeting of the Left-wing Tory Reform Group, of which he is patron, he made it clear that he is still far from agreeing with some of his leader's policies and even further from those of her special adviser, Sir Keith Joseph. He repeated his belief that as long as the trade unions continued to outbid each other for higher and higher wages, the Government had a role to play in pay bargaining.

He also reaffirmed his belief that companies would not go far enough towards introducing worker participation unless they were forced to by law. A statute should be introduced offering companies 10 or 12 options on how to involve their workers more closely in Boardroom decisions. They would then be given four years to decide which options to adopt.

Very little sound, even less fury

THE BEST that even Mr. James Prior, the shadow Employment Secretary, could say about yesterday's employment debate was that it had been quiet and useful.

Quiet, certainly. The malfunctioning sound system guaranteed that for those sitting at the back of the hall, the speakers, as a very gentle warm-up for what could be a long drawn-out race.

Somehow the speakers never seemed to get their blood up. It was as if they were inhibited from being really beastly by the atmosphere of good-neighbourliness created by the church service which began the proceedings.

Not that the representatives seemed to mind too much. For many of them, the conference is the annual re-affirmation of their faith and merely being surrounded by like-minded people seems enough to justify the trip to Brighton.

As befits such an evangelical meeting, the warmest ovation yesterday was for the newest convert, Mr. Reg Prentice, the member for Newham North East who is now doing the rounds of the Tory selection committees.

Though it was not quite clear whether the blisses which appeared to greet him when he went to the rostrum were hostile or merely the long drawn-out sibilants involved in the cry "Give him a seat," Mr. Prentice seemed to have been given all the best lines.

It was he who introduced the subject of the closed shop and called for a divorce of the trade unions from politics.

It was not quite clear whether he was for or against the motion of the floor but then, that was true of most of the speakers and when he left the rostrum a few representatives were seen tentatively climbing to their seats.

Mr. Prentice was not the only guest of the Labour Party at Brighton yesterday. At least one speaker had a go at imitating the Prime Minister's musical turn on the same platform a month ago.

And Mr. Prior directly invoked Mr. Callaghan's presence by appealing to him: "Jim to Jim"

He did not however, savage the Labour Government's policies with the kind of invective which might have been expected after last week's events in Blackpool.

Only a strand of Mr. Prior's own particular brand of moderation would know that he really was using very strong language when he described the Employment Protection Act as "ill-named, ill-prepared and, in part, objectionable."

The Conservatives did have one potent propaganda weapon in their armoury yesterday. Once again the Tories produced a representative of the Cons West Indian Association who made his average Tory lady's loyalty look positively suspect.

So great was his enthusiasm that he was still extolling the party's virtues long after the red light came on.

Elections 'clash' warning

LABOUR COULD hold the general election at almost the same time as the European Assembly poll, to cause "confusion" and snatch victory, Lord Thorneycroft, Tory Party chairman, said in his speech to launch the party conference.

"Plainly, we are going to form the next government. Equally plainly, some desperate problems will be then await us. It is important that in our conduct and in the manner of our winning we minimise the bitterness and maximise the unity within the nation."

"We speak and must continue to speak for the whole nation and not just a part of it."

"The referendums in Scotland and Wales apart, there will be local elections of great importance, an election for Europe and the general election as well."

"There is a rumour that the Labour Party regards as its best chance the creation of the maximum confusion. It hopes to hold the European and general elections virtually together."

"They are indeed quite capable of this and almost any other ploy."

Lord Thorneycroft told the conference: "We do not promise Utopia."

"We do seek to create a world in which men and women will be freer than they are today to find their own solutions, in which management and labour can work together, in which production can be raised to levels achieved by our competitors abroad, in which skills can be rewarded."

Talking points . . .

- BY JOHN HUNT.
- THE CONFERENCE bulletin put out daily by the National Young Conservatives contains "spoof" suggestions for speakers in its debates.
- Among their tips:
- Make your personal contribution or the contribution supplied for you by Conservative Central Office.
 - Do not indulge in generalities or specifics. Confine yourself to clichés and homespun philosophy.
 - Those stuck for policy points should look at the conference report of 1967 — "We're probably still saying the same thing."
 - It would be helpful if speakers would remove their hats before going to the rostrum.

London Clearing Banks' balances

as at September 20, 1978

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. Tables 1, 2 and 3 are prepared by the London clearing banks. Tables 1 and 2 cover the business

of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the banking sector. Table 3 covers the parent banks only. In this, it is comparable with the figures

produced by the Bank of England, which show the reserve positions of all the banking sectors subject to credit control. Minor differences here arise from the exclusion from the clearing bank figures of Coutts, a subsidiary of National Westminster but a clearing bank in its own right.

TABLE 1. AGGREGATE BALANCES			
	Total outstanding	Change on month	
	£m	£m	£m
LIABILITIES			
Sterling deposits:			
U.K. banking sector	5,018	-166	
U.K. private sector	27,435	+391	
U.K. public sector	611	-128	
Overseas residents	2,302	+11	
Certificates of deposit	2,125	-169	
of which: Sight	37,521	+215	
Time (inc. CDs)	15,851	+10	
Foreign currency deposits:	51,971	+206	
U.K. banking sector	4,017	+13	
Other U.K. residents	1,018	-19	
Overseas residents	11,203	+28	
Certificates of deposit	1,050	+26	
Total deposits	17,288	+255	
Other liabilities*	54,810	+470	
	9,254	+75	
TOTAL LIABILITIES	64,063	+545	
ASSETS			
Sterling:			
Cash and balances with Bank of England	1,134	-51	
Market loans:			
Discount market	2,190	-130	
U.K. banks	6,505	+100	
Certificates of deposit	1,047	+114	
Local authorities	1,014	-38	
Other	324	-9	
Total	11,080	+41	

TABLE 2. INDIVIDUAL GROUPS OF BANKS' BALANCES			
	Total outstanding	Change on month	
	£m	£m	£m
LIABILITIES			
Cash and balances with Bank of England	1,134	-51	
Market loans:			
U.K. banks and discount market	12,449	+79	
Other	9,842	+140	
Bills	1,248	+124	
Special deposits with Bank of England	376	+270	
British Government stocks	2,162	-79	
Advances	28,762	-379	
ASSETS			
Cash and balances with Bank of England	1,134	-51	
Market loans:			
U.K. banks and discount market	12,449	+79	
Other	9,842	+140	
Bills	1,248	+124	
Special deposits with Bank of England	376	+270	
British Government stocks	2,162	-79	
Advances	28,762	-379	

TABLE 3. CREDIT CONTROL INFORMATION (Parent banks only)			
	Total outstanding	Change on month	
	£m	£m	£m
Eligible liabilities	24,700	-137	
Reserve assets	3,353	-29	
Reserve ratio (%)	13.1	-1.3	

TABLE 3. CREDIT CONTROL INFORMATION (Parent banks only)			
	Total outstanding	Change on month	
	£m	£m	£m
Eligible liabilities	24,700	-137	
Reserve assets	3,353	-29	
Reserve ratio (%)	13.1	-1.3	

Banking figures

(as table 9 in Bank of England Quarterly Bulletin)

ELIGIBLE LIABILITIES, RESERVE ASSETS, RESERVE RATIOS, AND SPECIAL DEPOSITS			
	Sept. 20, 1978	Change on month	
	£m	£m	
1—Banks			
Eligible liabilities			
UK banks			
London clearing banks	24,843	-138	
Scottish clearing banks	2,654	+13	
Northern Ireland banks	985	+17	
Accepting houses	1,904	+52	
Other	6,197	+54	
Overseas banks			
American banks	3,630	+80	
Japanese bank	285	+11	
Other overseas banks	2,722	+8	
Consortium banks	219	+9	
Total eligible liabilities*	43,518	+116	
Reserve assets			
UK banks			
London clearing banks	3,255	-29	
Scottish clearing banks	352	+1	
Northern Ireland banks	124	-	
Accepting houses	278	+12	
Other	519	-14	
Overseas banks			
American banks	511	+6	
Japanese bank	41	+2	
Other overseas banks	404	-25	
Consortium banks	40	-2	
Total reserve assets	5,827	-45	
Constitution of total reserve assets			
Balances with Bank of England	363	-27	
Discount market	2,997	-253	
Other	222	-12	
Tax reserve certificates	—	—	
UK, Northern Ireland Treasury Bills	944	+314	
Local authority	133	+38	
Commercial	782	+8	
British Government stocks with one year or less to final maturity	386	-113	
Other	—	—	
Total reserve assets	5,827	-45	

Ratios %			
	Sept. 20, 1978	Change on month	
	%	%	
UK banks			
London clearing banks	13.1	-	
Scottish clearing banks	13.3	-	
Northern Ireland banks	14.4	-0.2	
Accepting houses	14.6	+0.2	
Other	13.2	-0.4	
Overseas banks			
American banks	13.3	-0.2	
Japanese banks	14.5	+0.1	
Other overseas banks	14.8	-1.0	
Consortium banks	18.4	-2.4	
Combined ratio	13.4	-0.1	
N.B.—Government stock holdings with more than one year but less than 18 months to final maturity amortized to	501	+45	
3—Finance houses			
Eligible liabilities	361	+16	
Reserve assets	37.0	+1.9	
Ratio (%)	10.2	-	
Special deposits (at September 20 were £534m) for banks and £7m (up £4m) for finance houses. * Interest-bearing eligible liabilities were £28,151m (down £120m).			

Perhaps the bravest man I ever knew



and now, he cannot bear to turn a corner

SIX-FOOT-FOUR SERGEANT "Tiny" G*... DCM, was perhaps the bravest man his Colonel ever knew.

But now, after seeing service in Aden, after being booby-trapped and ambushed again more recently, Sergeant "Tiny" cannot bear to turn a corner. For fear of what is on the other side.

It is the bravest men and women from the Services who suffer most the mental breakdown. For they have tried, each one of them, to give more than their fair share in the service of our Country.

We look after these brave men and women. We help them at home, in hospital. We run our own Convalescent Home. For some, we place work in a sheltered industry, so that they can live without shame. For others, there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. It is to help them, we must have funds. Do please help us with a donation and with a legacy too, perhaps. The debt is owed by all of us.

"They've given more than they could—please give as much as you can."

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01-248 8000 Extn. 266

LOCAL AUTHORITY BONDS
Every Saturday the Financial Times publishes table giving details of Local Authority Bonds offered to the public.

LABOUR NEWS

'Breakdown' report by union in Daily Telegraph dispute

BY PAULINE CLARK, LABOUR STAFF

PROSPECTS for an early end to the printers' dispute which has halted production of the London editions of the Daily Telegraph since last Wednesday faded yesterday after union leaders talks.

The management said last night that it was still hoping for a resumption of talks with regional officials of the National Graphical Association whose recommendation for the dispute to be made official was accepted by national leaders on Monday.

The dispute originally affected only a small section of NGA members who were demanding negotiations on a claim for extra pay for operating telephoto equipment—a system which transmits pictures and City prices between the London and Manchester printing houses.

It spread to involve most of the NGA composing, reading and wire room a week ago when the management stopped their pay for taking industrial action in support of the telephoto equipment operators.

The management said at the weekend that the loss of production was "ragged and costly," adding that the dispute has intensified to raise issues which could not be lightly put aside by management of a national newspaper.

Mr. William Booroff, NGA London regional secretary, indicated yesterday that relations had soured against the background of a fundamental disagreement between print unions and managements of Fleet Street newspapers.

The Daily Telegraph was in a similar position to The Times newspaper group, where union officials believed that it was up to managements to sort out industrial relations problems with their own union chapters, said Mr. Booroff.

The Times has given a warning that it will suspend publication of all its papers from November 30 if there is no agreement with national print union leaders on reform of its industrial relations procedures.

Mr. Booroff claimed that the Daily Telegraph management had rejected a five-point plan presented by the union as a basis for a return to work. This included agreement by both sides to try to honour disputes procedures, and an agreement on early talks between management and the Newspaper Publishers Association and himself on an improved industrial relations structure.

The proposal provided for payment of NGA members for work last Thursday and Friday night, but not for the following days when staff were absent, and satisfaction payment for extra work in catching up with lost production.

Mr. Booroff pointed out that the proposal showed that officials of the union were prepared to help with industrial relations procedures. But, he added, "We are not prepared to act as policemen in disputes which should be sorted out by management and their own employees."

Staff union fails independence test

A COMPANY-BASED union with only 230 members and £1,100 in the bank was not entitled to an independence certificate "showing that it was free of control by the employer," it was ruled yesterday by the Court of Appeal.

The court, in an important case under the Trade Union and Labour Relations Act, allowed an appeal by the Certification Officer against an Employment Appeal Tribunal decision that the white-collar Squibb United Kingdom Staff Association was entitled to an independence certificate giving it full union status.

The association represents supervisory chemical and laboratory staff at the plant at Moreton, Cheshire, of the pharmaceutical company E. R. Squibb and Sons.

Lord Denning, Master of the Rolls, said that the crucial question was whether the association was "liable" to interference, tending towards control, by the employers.

This was perhaps unlikely, but could be envisaged as a possibility—a difference of opinion might result in the employers exerting pressure, such as withdrawal of facilities for meetings of the association.

The association was pretty weak, with nothing like the resources of the big unions in the company. The certification officer was quite right in his conclusion that there was a risk of interference tending towards control by the employers.

Lord Denning emphasised that the association could reapply for a certificate if its circumstances changed.

Lord Justice Shaw and Lord Justice Brandon agreed in allowing the appeal, with costs. The association was refused leave to appeal to the Lords.

Hull dockers expected to reject pay limit

DOCKERS AT Hull, who are holding a meeting today to discuss their end-of-the-month pay claim, are expected to instruct their shop stewards to reject the 5 per cent guideline.

The shop stewards said recently that their pay claim would be considerable.

They are already supporting Ford strikers by blacking out three face Ford car imports and also the 30 process workers at the local H. Fenner power transmission equipment plant, who are in a overtime ban.

Dispute threatens six Scottish newspapers

BY OUR OWN CORRESPONDENT

AN OFFICIAL strike by journalists employed on six weekly newspapers published by Scottish and universal Newspapers was threatened by Mr. Denis MacShane, president of the national Union of Journalists.

Mr. MacShane said that if the management did not come up with an acceptable pay offer at a meeting in Glasgow today, a meeting of the union's emergency committee on Friday was certain to approve a request from the journalists for strike action.

A strike would have consequences for Scottish newspapers are to be reconvened today. The which go far beyond Irvine. Mr. MacShane said.

The 38 journalists are newspapers.

ACAS appointments

BY OUR LABOUR STAFF

R. ALBERT BOOTH, Employment Secretary, announced yesterday the appointment of three new members to the Council of the Advisory, Conciliation and Arbitration Service. They are Mr. John Boyd, general secretary of the Amalgamated Union of Engineering Workers, Mr. Cliff Rose, British Airways Board member, and Mr. Harry Urwin, put general secretary of the antiport and General Workers Union.

They replace Mr. Len Edmondson, of the engineers union, Mr. J. Farrimond, formerly of British Rail, and Mr. Jack Jones, former general secretary of the antiport Workers, all of whose appointments have expired.

The nine members of the Council, three nominated by the union, three by the TUC and three independents, have two-year appointments.

Work on four ships delayed

WORK WAS halted on four ships in Birkenhead Docks yesterday for the second day because of a strike by 100 clerical workers.

About 200 dockers were sent home as management and men tried to resolve the issue.

Expect 20% increase firemen are told

BY OUR LABOUR STAFF

FIREMEN were told at their annual union conference in Bridlington yesterday to expect a 20 per cent pay rise this year as a result of the settlement reached at the end of their strike last winter.

In a move apparently designed to ward off any spontaneous militancy over delays in implementing the 42 hour week, leaders of the Fire Brigades Union made it clear in a circular to delegates that the Government's 5 per cent policy would not impinge on their special pay guarantees.

The firemen have threatened to take their shorter working week in November whether or not arrangements for the cut from the present 48 hours have been agreed with local authority employers.

An executive recommendation to put off the decision until a recalled conference on November 29 to allow further negotiations to take place is expected to be supported by the 200 delegates—although they over-ruled their executive on strike action last year.

Firemen's leaders last week expressed concern that there would be nothing concrete to offer to this week's conference in terms of either the 42 hour week or pay.

Under last winter's settlement, the firemen will this year receive half of the differential existing at that time at the upper quartile of skilled manual workers—the earnings level three-quarters up the scale—and the full year's earnings rise since then.

But the actual pay rise firemen will receive this year can be only an estimate at present because the latest official statistics on increased earnings for the upper quartile are not yet available.

On the earnings increase trend last summer, the firemen estimate a total £15 a week rise on the present £72 rate for qualified firemen.

Meanwhile, demands from Hertfordshire and Cambridgeshire delegates for Mr. Terry Parry, general secretary, to be sacked were withdrawn. Another critical motion, however, from the Buckinghamshire Brigade, which attacks the executive council for its handling of the firemen's grievances, is being pressed.

Pressure for unilateral implementation of the shorter working week has come from Scotland. But the executive is anxious for the union to take action if necessary rather than allowing it to take place on a brigade basis.

About one-third of the country's 53 brigades are now thought to have sufficient manpower to go over to the new working week but others—including London—would have a major recruiting problem.

NALGO dispute spreads

SOCIAL WORKER members of the National and Local Government Officers' Association in Liverpool and the London borough of Lewisham are staging an indefinite strike in support of their claim for local negotiations for regrading, the union said yesterday.

In Liverpool, 320 social workers began their strike yesterday and in Lewisham 224. The action has the backing of NALGO.

These moves bring the total number of social workers on strike to 1,171. Social workers in Newcastle and in Southwark, London, have been on strike since August 14, and in Tower Hamlets, London, since August 21. The action has the backing of NALGO.

Motor Show strike threat

By Arthur Smith, Midlands Correspondent

WORKERS, assembling stands for the International Motor Show, which opens in Birmingham on October 20, are threatening a series of unofficial half-day strikes.

The show has traditionally been a prime target for exhibition workers to highlight pay demands. The National Exhibition Centre, staging its first motor show, has so far escaped serious industrial trouble and all shows since the opening in February 1976 have started on time.

About 1,400 workers, mostly members of the Union of Construction and Allied Trades (UCAT), voted by a majority of more than 100 in favour of a series of half-day stoppages in the period leading up to the motor show. The fact that voting was fairly evenly split suggests that not all workers may support the action.

Mr. Edgar Jepson, a UCAT regional organiser, said that the mass meeting was unofficial. The men were demanding consolidation into their basic pay of a daily attendance allowance of £5.30 a week. The recommended action applied not just to Birmingham, but to all exhibition centres.

Camilla M 'still blacked in spite of owners offer'

UNION workers were still blacking the Liberian-registered bulk carrier stranded in Glasgow, although the owners have agreed to meet all the demands of the International Transport Workers' Federation at a cost of \$400,000, it was alleged in the Appeal Court yesterday.

Mr. Roger Buckley, the owner's counsel, said the attempt by the owners of the 15,000-ton Camilla M to buy their way out of the dispute was being frustrated by the vessels crew.

The seamen refused to have anything to do with the Workers' Federation so members would not lift the blacking.

The dispute was costing the owners, Star Sea Transport Corporation of Monrovia, \$4,000 a day, Mr. Buckley told Lord Denning, Master of the Rolls, and two other judges.

The company is appealing against a High Court judges refusal on Monday to order Mr. Jim Slater, general secretary of the National Union of Seamen, and Federation officials Brian Laughton and Mrs. Aileen Collarbone to allow the Camilla M to sail.

Mr. Buckley said the ship had been blacked since it arrived in Glasgow on September 9, when the Federation made its demands. These included substantial pay rises for the crew to bring them in line with Federation rates.

The owners had offered to meet all the demands to get their vessel back to sea, but the stumbling block was the seamen's attitude.

The original Indian crew had refused to sign the proposed Federation agreement because they belonged to the Indian Seamen's Union.

Their pay rates—about eight times below Federation rates—had been negotiated by their union and were governed by Indian Government wage controls.

A second crew of Greeks and other foreign sailors had also refused to sign the agreement.

Mr. Buckley said there was no evidence the owners had anything to do with the men's refusal to sign. But the Federation had a "certain antipathy towards vessels flying flags of convenience and the continued action might be connected with that."

The hearing continues tomorrow.

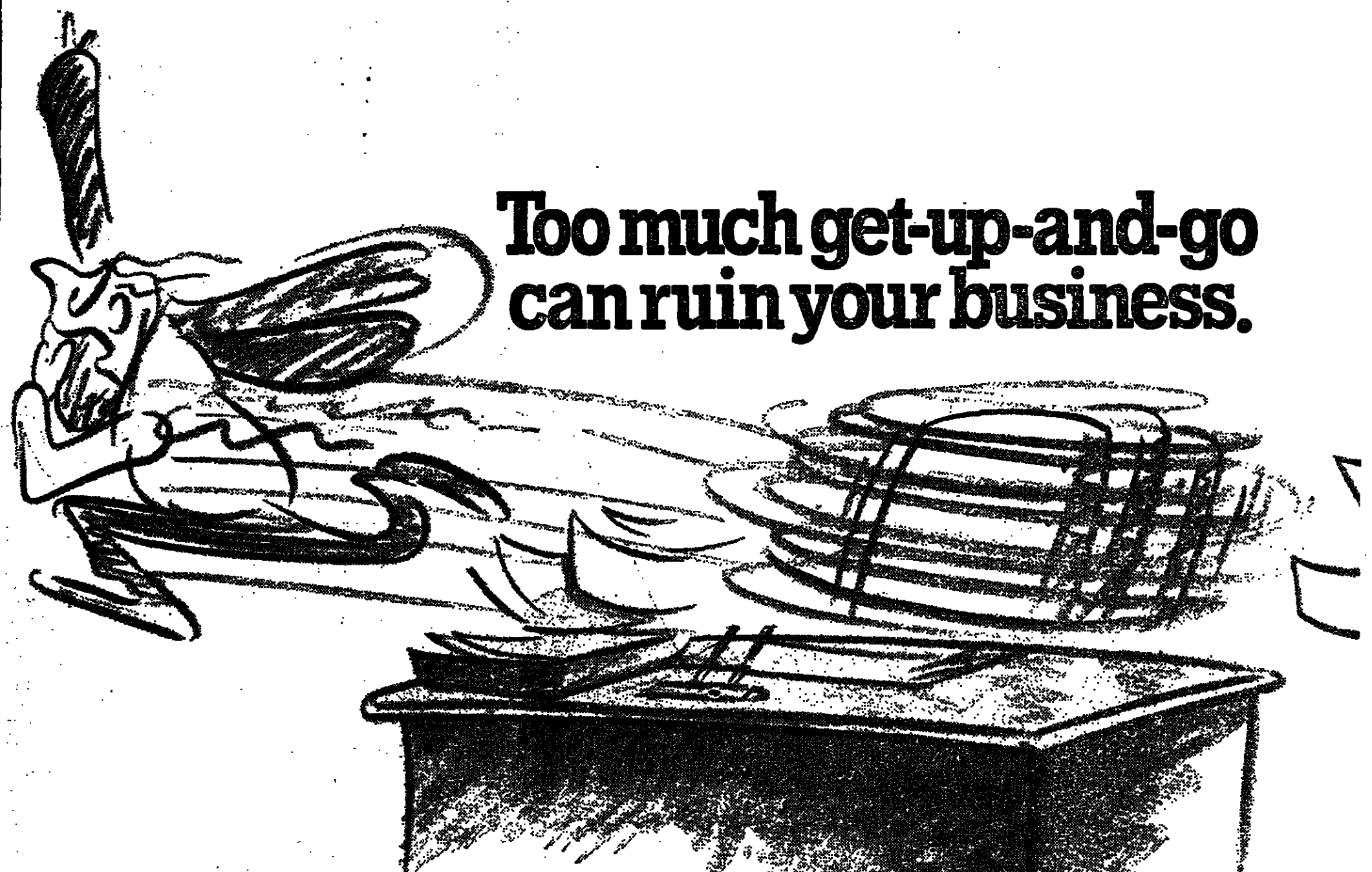
Shipyard rise

By Our Belfast Correspondent

NEARLY 500 commercial and clerical staff at Harland and Wolff, the Belfast shipbuilders, have been awarded wage increases of between 10 and 20 per cent by the Northern Ireland Industrial Court.

The award, backdated to January 1, was made under the 1946 Fair Wages Resolution.

Too much get-up-and-go can ruin your business.



Do this little test to see if we're right.

Walk down your corridor at a prime working time, say eleven in the morning or four in the afternoon.

See how many people are in their offices. You may be surprised how many are not.

No, they're probably not malingering.

When you ask, many of them will tell you that they were in the building, but in someone else's office.

Others will tell you they were driving to a client, or checking a consignment had arrived.

Ask yourself, is that the best way to use their talents?

Ask yourself, could they be using their time more efficiently?

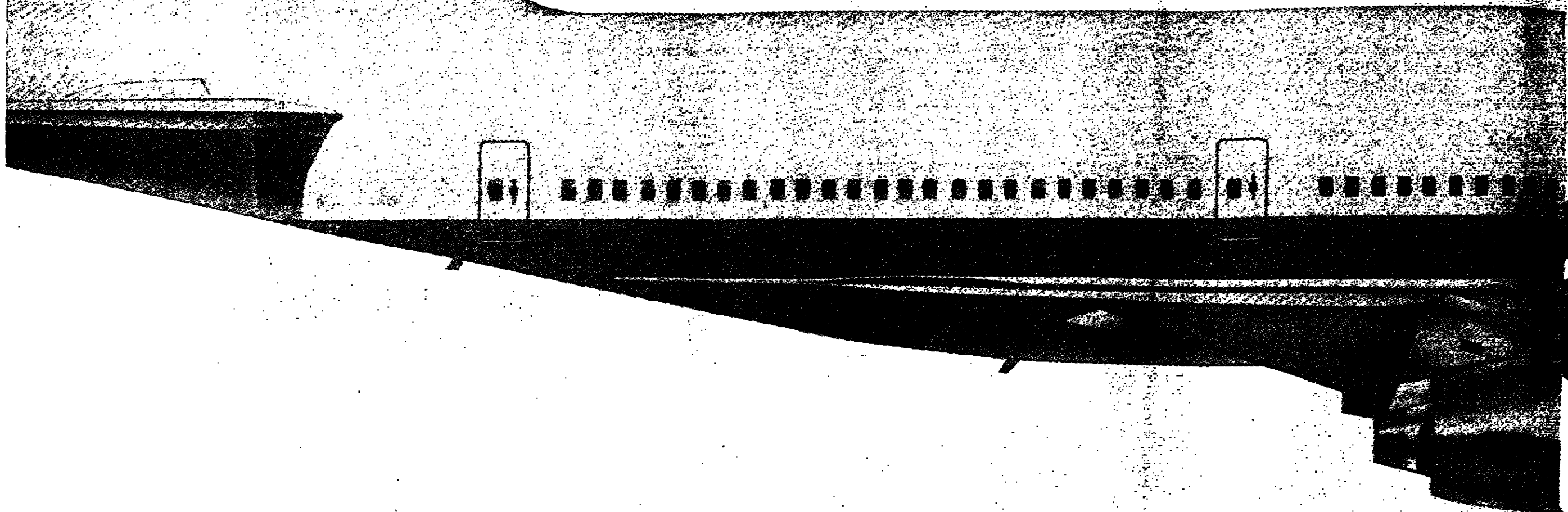
Ask yourself, could telecommunications help them do more of their work from their desks and probably save you money into the bargain?

And if you answer the last two questions with a 'yes', jog their memories with a memo telling them it makes sense to make more use of the phone. Then you'll go places.



We're here to help you.

Now full fare the States get



As someone paying full economy fare to the U.S.A., you'll agree it's time airlines offered you a better deal.

Well, now one has.

From October 29th, all British Airways 747s, VC10s and DC10s flying to the States* will boast a separate cabin called Club Class.

So without paying a penny more, you can set yourself apart.

YOUR OWN SPECIAL CHECK-IN

You'll appreciate the difference from the moment you arrive at Heathrow.

As a Club Class passenger, you use your own special check-in facilities.

It's quicker, easier. In fact, a real boon to the busy business traveller.

And we've made similar arrangements for you at New York and at all other U.S. gateways.

NEW ELIZABETHAN SERVICE

Club Class is full of surprises—all of them pleasant.

Your cabin is further forward in the aircraft than Discount Class.

Staff are assigned exclusively to your cabin. So the service is even more attentive. And rather special, too.

It's British Airways new Elizabethan Service. As you and your fellow business travellers settle back in the relaxing Club atmosphere, you'll not only feel more comfortable. You'll have many free extras to look forward to, as well.

FREE DRINKS FROM THE CLUB BAR

For a start, the drinks are on us.

The Club bar is open almost from take-off to touch-down. And you're free to ask for what you want.

We thought you'd appreciate having a drink when you feel like one. And at no extra cost.

TASTY ELIZABETHAN FOOD

As part of our Elizabethan Service, you'll enjoy a menu based on authentic Tudor dishes. Similar to those served in the Royal residences and Noble houses of Elizabeth I's day.

For instance, our Rycote House Rere Supper. 'Capon puddyng after Mistress Duffeld's way; cutlet of lambe Oatlands, buttered lima beans with carets and roasted potato; spiced pear Lady Norris; comfits; posset Sir Francis.'

Sounds good, doesn't it? It tastes even better.

FREE IN-FLIGHT ENTERTAINMENT

Our aim is to get you to America refreshed

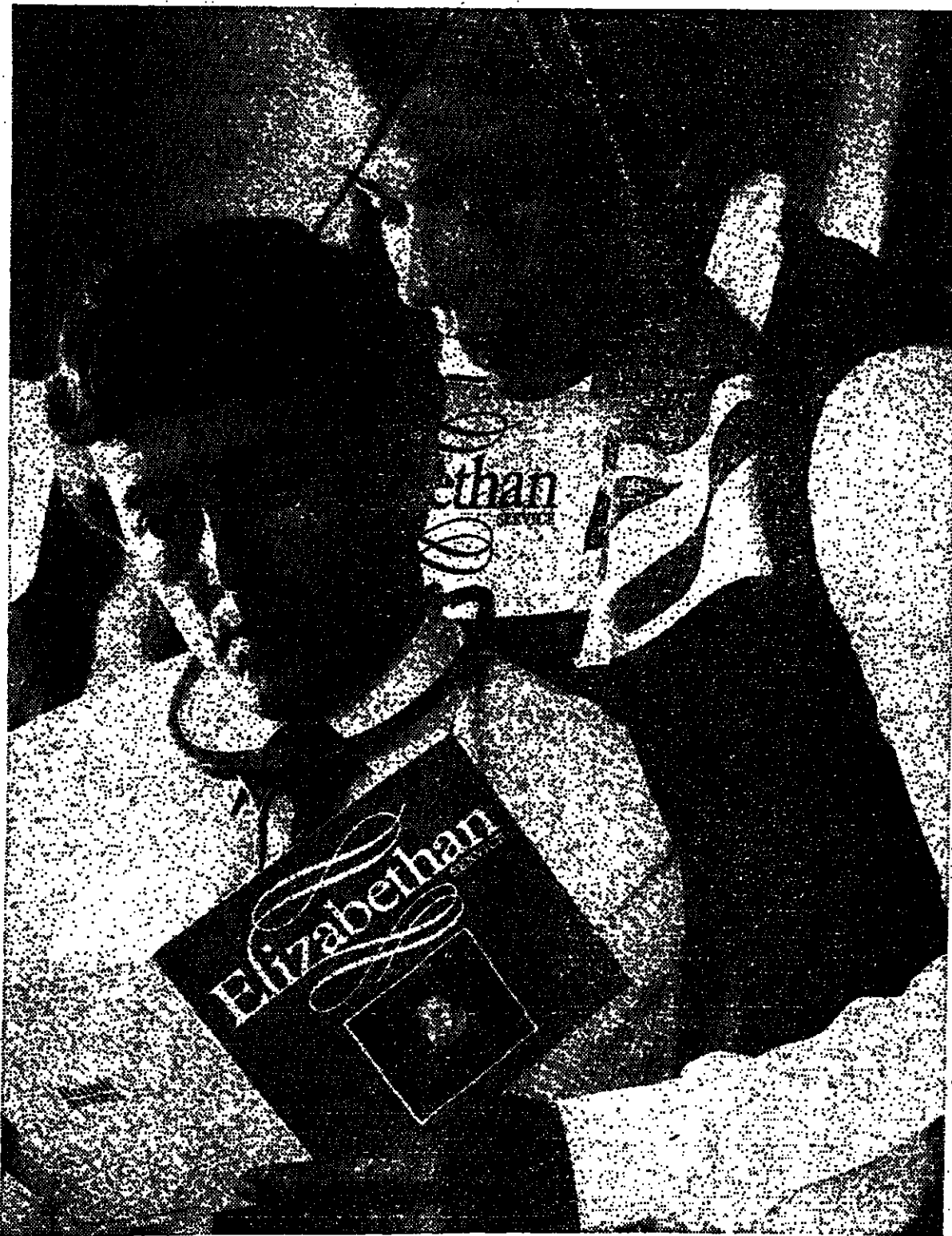
*except to Anchorage

11-10-79

passengers to a better deal.



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To keep you amused, we've the usual in-flight entertainment. Except that when you travel Club Class, it's all free.

You can listen to the music of your choice on your own stereo headset. Or sit back and enjoy a good film—often one that hasn't been seen this side of the Atlantic.

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So next time you've business in the States, ask your Travel Agent or British Airways Shop about our new Club Class with its exclusive Elizabethan Service.

The first time you fly it, you'll see why it's seats ahead of the rest.

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airways**

We'll take more care of you

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

SAFETY

Guard for many types of machine

COMPLETELY new machine guarding equipment has been put on the market by the machine guarding division of P. J. Hare, of Winton, Somerset. In many applications, the system can dramatically increase productivity by keeping to a minimum the non-productive part of machine operation: loading, unloading, and guard operation.

Superior, as the system is known, was originally introduced 12 months ago as a new guarding system on the 12BS hydraulic press manufactured by the company. However, its basic design and the flexibility of its pneumatic control and interlock system gave it great potential for application on mechanical or hydraulic presses and other machines not manufactured by Hare. Hence the expansion of its market scope.

Early design studies found that in order to keep down operating time the moving parts of the guard would have to travel as short a distance as possible. They would also have to be as light as possible to avoid discomfort to any operator whose hand was not removed from the danger area when the guard closed. For these reasons, twin moving shutters of clear perspex or "Makralon" were chosen and fitted with well-cushioned leading edges.

These perspex shutters are mounted at each side on a toothed belt which runs over pulleys at the top and bottom of the front panel. The shutters are opened and closed by a pneumatic cylinder and the operator initiates the machine and guard cycle in the natural rhythm of his work: as he withdraws his hand from the work area to reach for the next component he touches a horizontal bar. The panels close, and the signal to operate is given only when the panels overlap. If the operator's hand is caught between the panels they re-open and the machine will not cycle. A pneumatic control and inter-

lock system was chosen for the UK in preference to an electrical system as this offered substantial cost savings to the end-user with no sacrifice in safety. An electrical control system is available where this is preferred.

The front guard panel is mounted on hinged side panels so that the entire guard can be swung away from the tooling area to give unrestricted access for toolsetting and maintenance work. In operating conditions the panels are held closed by a captive key switch which stops the motor of the machine when opened. On key clutch presses a delay can be built in so that the guard cannot be opened while the flywheel is still turning.

Side panels can be fitted with "windows" of transparent material perforated steel, or slatted panels to allow strip feed from outside the guard.

P. J. Hare, Winton, Bristol BS18 7NL. 0934 86303.

Lifeboat to save divers

UP TO 12 divers undergoing decompression can escape from their diving support ships, or drilling rigs, in the event of fire, blow-out or some other disaster at the Vickers shipyard in Barrow-in-Furness. The Aqua Hyperbaric Lifeboat (Aqua HLB), has been designed, developed and constructed by Aqua Logistics (International).

Aqua HLB is among the first pressurised lifeboats and has been specifically designed for the Norwegian market where the authorities are insisting on such a means of evacuating divers who are in the middle of a decompression cycle and who would almost certainly suffer serious physical damage if they were to be rescued by ordinary means.

The new lifeboat was designed and developed in just 70 days by Aqua Logistics for Northern Offshore. During this time the schedule the approvals of the Norwegian Petroleum Directorate (the ultimate Norwegian

MATERIALS

Rail wear and tear reduced

LOOKING towards a time, not all that far ahead, when much greater reliance will have to be placed on rail transport in the developed countries, the Krupp steelworks has manufactured and is extensively testing a new type of rail which is much stronger than anything produced hitherto.

It will withstand forces up to 1,400 Newtons per square millimetre, whereas the most resistant rails so far developed—also by Krupp in the 1960s—were rated at 1,100 Newtons, minimum. The latter rails were produced for particularly arduous duties such as on the approaches to the St. Gotthard tunnel in Switzerland and in ore-handling railway systems in various parts of the world. These rails are made of a chrome-manganese steel.

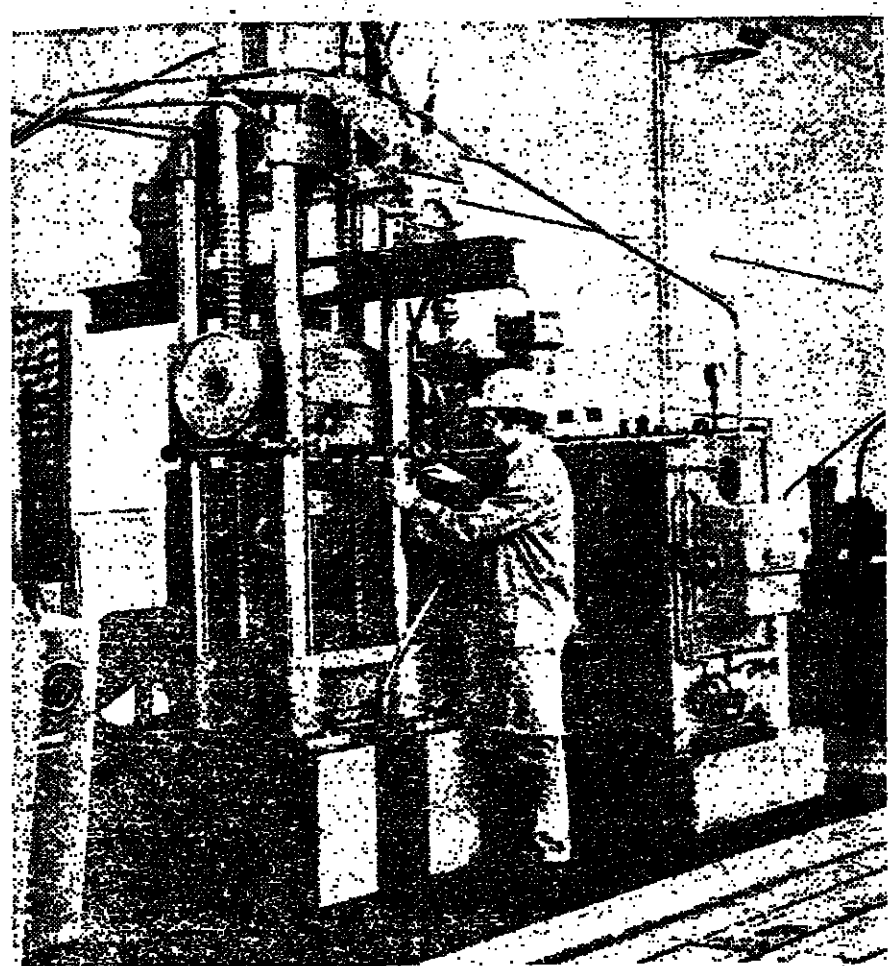
Krupp undertook the development under the aegis of the Federal Ministry of Research and Development which is promoting a programme to investigate the technological frontiers of steel wheels on rails.

Rolls of the new material—the composition of which has not been disclosed—are being laid on test tracks belonging to the Federal Railways and in the brown coal mining areas where they will undergo evaluation both for their resistance to heavy traffic and to the effects of high speed rolling stock travelling at 300 kph and more.

The aim of this ongoing development programme, which is being carried out between Krupp as the largest rail producer in Germany and the Bundesbahn, is to develop a rail with outstanding metal fatigue and plastic deformation characteristics, which is also easy to weld. It will also have excellent wear resistance and freedom from brittle fracture.

Fried Krupp Huettenwerke, 4630 Bochum, Alleestr. 165, Federal Republic of Germany.

Massive testing equipment at the Krupp research laboratories at Rheinhausen is being used to put new rail materials through stringent examinations for resistance to cracking and wear. In this instance, a section of rail at right is undergoing extended bending tests.



SOFTWARE

Easier network access

BURROUGHS HAS joined the select group of major computer manufacturers to offer special software allowing users to develop company-wide data networks in which computers will interact with one another on a far greater scale than previously possible.

Using BNA (Burroughs Networking Architecture) local computers or terminals can access information stored in databases throughout the network. Data files such as sales orders or production schedules, and tasks such as inventory updates or report writing can be transferred from one machine to another as needed.

Distributed processing operations, in which local computers assume portions of a central computer's workload, can be increased significantly both in scope and effectiveness. Data processing and computational power available anywhere in the BNA network can be shared by all network participants regardless of the distance between them, the company declares.

Most of today's computer networks limit communications to a given central computer and a number of subordinate systems and terminals. Units of one local network do not have access to data stored in other networks. Similarly, distributed processing systems generally lack the ability to communicate with other distributed systems in the same organisation.

But access to multiple databases from remote points, information and work sharing by central computers, and broader distributed processing functions are key factors in the planning of many computer users, particularly those with national or international operations.

BNA can be used with most small to very large-scale Burroughs computers, and is expected to become available to customers in 1979.

IBM was the first company to give this particular software sector a name (SNA) though that company already had networking software available and in use. Seen by some commentators as a new means of locking-in users and locking-out would-be suppliers of equipment competing with IBM, SNA and its parallels nevertheless correspond to a real need for co-

PROCESSES

In mint condition

THE BIRMINGHAM MINT has adopted a nitrogen based atmosphere to anneal strip metal prior to its being made into coins. The installation of the nitrogen system follows the mint's purchase of a Salem Engineering bell furnace—this would, in any case, have required a nitrogen safety purge system, but by installing a complete nitrogen system both production and safety purge requirements can now be met economically.

EXHIBITIONS

Technology meets in Toulouse

LAUNCHED IN 1971 to promote the extensive industrial infrastructure of France's subcontracting industry, MIDEST (Marché International de la Sous-Traitance) which has its counterpart in Britain's Sub-contractors' Association, has grown to a major international event with 1,200 participating companies, slightly down on the preceding event, but happening this year at a time when several important sectors were reporting more encouraging results.

IMI
for building products, heat exchange, fluid power, general engineering, zip fasteners, refined and wrought metals.
IMI Limited, Birmingham, England

The nitrogen, supplied as liquid and stored at minus 196 degrees C, has been chosen as a cheap alternative to an electric heater. The nitrogen is supplied by BOC, Haverhill, Bedfordshire, London W6 8DX (01-746 2222).

misgiving because of the decline in the attendance from France and the Scandinavian countries. By and large, however, the exhibition was judged to have fulfilled its aim of conveying foreign interest in the possibilities this large sector of the industry can offer.

One of the important functions for exhibitions was the special attention paid by the organisers to a display which can play a role in visitors' attempts to understand what is being offered with sufficient attention has been given to getting multi-lingual work long before the A standard terminology made available in German, Dutch and French, relying on experts from the countries.

Among the UK participants was Imperial Metal Industries, which came to test the waters with a "mini-stand" launching out into some much more ambitious Brussels next November. It was displaying its own components, the penicillin industries and products on view were: valves, reill tubes, penicillin barrels. Fabrications of brass, nickel, silver, metal and aluminium.

Another innovation was the computerising exhibition catalogue which omitted much better than the layout with easier reference to the fact that the city is so close to their home lands. At the same time, there was some

electrical wire & cable?
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A FINANCIAL TIMES SURVEY

DENMARK

NOVEMBER 8 1978

The Financial Times plans to publish a Survey on Denmark. The provisional editorial synopsis is set out below.

INTRODUCTION Mr. Anker Joergensen's Social Democratic minority Government has brought relative stability to a fragmented political system but has not managed to solve the country's long-term economic and social problems.

ECONOMY A tight monetary policy has resulted in a high level of unemployment, which has not yet responded to a Dkr. 10bn Government job-stimulating programme.

FOREIGN POLICY During a successful presidency of the Community in the first half of this year, the Danes pressed their free trade interests and promoted steps towards closer currency co-operation.

BANKING There seems to be little chance of a relaxation in monetary policy as long as the budget deficit remains high and the Government gives priority to reducing the payments deficit.

INDUSTRY Denmark's small, highly specialised manufacturers thrive in a free market economy. This is why Denmark's voice has been among the loudest recently in attacking the industrial subsidies practised by some other countries.

AGRICULTURE This year the farmers are experiencing an exceptionally good harvest and an investment boom, which has generated greater optimism about solving Danish farming's structural problems.

OIL AND GAS The Government expects to press on with the development of Denmark's North Sea gas resources and to construct a national gas distribution network.

Other articles will deal with doing business in Denmark, shipbuilding and shipping, and contractors and traders.

For details of advertising rates for this Survey, please contact Neil Rogers, Financial Times, Bracken House, 10 Cannon Street, London EC4A 3BY. Tel: 01-248 8000 ext. 575

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
The content and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

METALWORKING

Checks on roundness

A SHOP-FLOOR ability to carry out advanced roundness testing has been introduced by C. E. Johansson in the form of an instrument consisting of air bearing table, high precision spindle and capacity for workpieces up to 250 mm across of weight up to 50 kg.

The instrument has a small "brain" in the form of a micro-processor which in conjunction with a polar recorder allows the detailed analysis of roundness, squareness, flatness, parallelism and skew.

TRANSPORT

A quick cover-up

ROAD VEHICLES with open bodies often have to carry goods or materials that have to be protected from the weather or pilferage and covering them with protective sheeting can be an irksome and time consuming task.

However, George Neville Truck Equipment has found an answer to this problem with its quick action remote-controlled sheeting system. Across the front end of the vehicle's body, behind the headboard, is fitted

PHOTOGRAPHY

Flash level at a glance

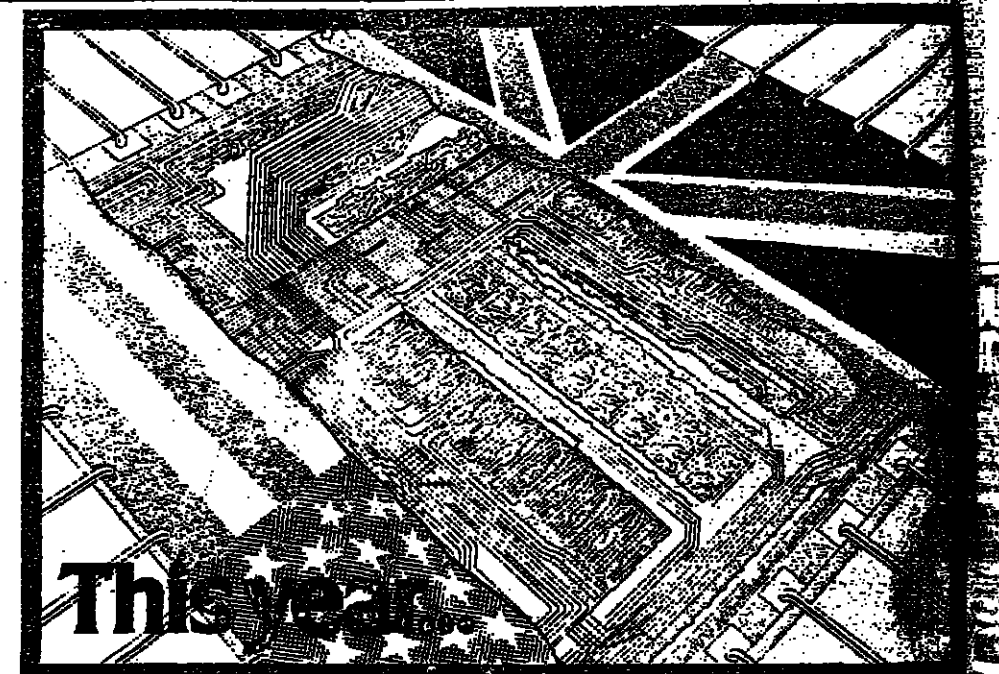
OFFERED at a price which the UK maker, Laptronic Products, claims to be about a half of the nearest Japanese imported equivalent, an electronic flash-metre for professional photographers directly produces the f-stop reading needed after a test flash with the meter at the subject position.

The device obviates the use of the exposure tables found on the back of flash guns and produces a much more accurate result on a digital display.

The company claims that it has considerably simplified the Japanese method of measuring the light, which involves charging a capacitor from the photocell and then discharging it into an analogue to digital converter. Laptronic has done away with the capacitor but apart from claiming that the conversion to an f-stop reading is much more direct, will release no more details.

With all the components embedded in epoxy resin, the calculator-sized unit is robust and reliable.

Orders worth over £200.000 have already been obtained, well over half from overseas. Laptronic Products, 3, Belsize Crescent, London NN3 3QY (01-794 8195).



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Ferranti will boost its sales of integrated circuits in the toughest markets in the world and is the first UK semiconductor company to establish a manufacturing facility in the USA.

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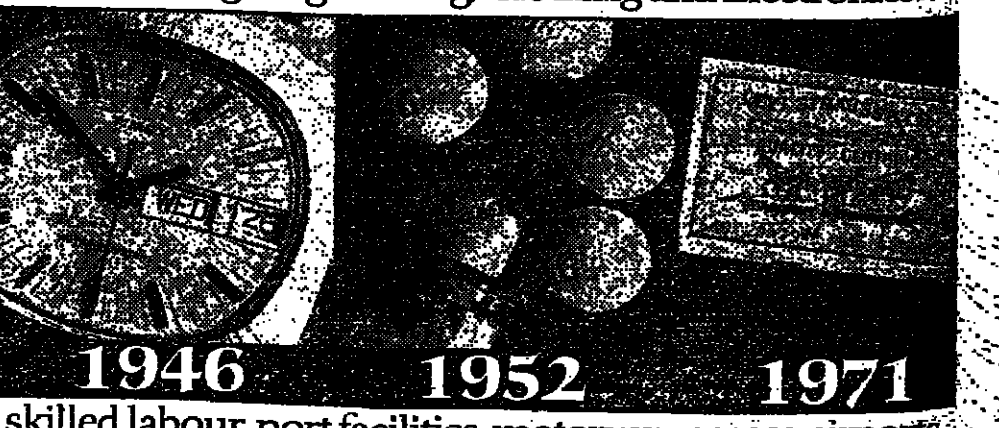
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The Management Page

EDITED BY CHRISTOPHER LORENZ

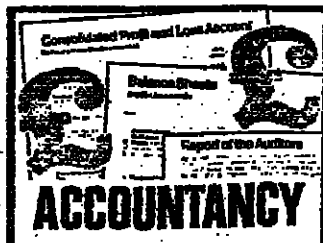
THE ACCOUNTING profession in the U.S. is facing its most severe challenge since the mid-1930s, when the Securities Acts were written and the Securities and Exchange Commission was formed. Now, as then, the public is concerned about the way the U.S. financial system conducts itself, and some in Congress are interpreting that concern as a call for new legislation. Now, as then, there are those who see the accountant as the personification of the system, and would therefore legislate for further control over the profession.

Turnout in the profession is not confined to the U.S. In the UK as well, concern is mounting about the regulation of the accounting profession. While there is no regulatory body like the SEC, for example, some in the UK are calling for the creation of a similar institution. Increasingly, the profession in the UK and the U.S. confront many of the same problems and challenges. For this reason, it may be valuable to examine the American experience.

There is no easy explanation for the current challenge to the profession in the United States. It is certain that we are paying the price today for the amorphous accounting principles which we allowed to prevail in the early 60s. And we are paying to challenge for our past failure to challenge the business practices of some of our clients—too many assumed that questionable payments made by clients were a normal way of life, until that kind of corporate conduct became a national issue. However, it may also be that we accountants are now faced with a dramatic challenge because we have been successful in our efforts to convince the public that we are a profession. Today, the public is asking that we live up to that promise.

The challenge to the profession touches on many issues, but perhaps the most critical is directed to the regulation of the profession. Congress has been sceptical of the profession's self-regulation efforts, and the most serious legislative proposals have been directed towards imposing a governmentally sponsored regulatory scheme.

Practically speaking, the public accounting profession in



the U.S. is regulated more by outside forces than by its own regulatory efforts. When a client gets into financial trouble it is almost certain that the accountants' work will be tested in court. Some critics of the profession have argued that these civil proceedings are an effective way of disciplining and regulating the profession—because case-by-case precedents establish new practice standards, and the threat of massive judgments will force adherence to those standards.

However, anyone who has ever followed the legal manoeuvrings in a courtroom, recognises that a civil proceeding is terribly inefficient and in many cases inequitable. The findings in a civil proceeding are subject to a great many factors beyond the professional issues involved: the outcome of a civil proceeding may be influenced by the skills of the attorneys on either side, the attitude of the jury and the judge, and the emotions that are engendered by that particular case. The civil process is not the most effective or the most efficient means of regulating and disciplining the profession, but given our present structure it has the most impact.

Wreckage

The SEC also has a hand in disciplining the accounting profession in the U.S. The SEC's enforcement division combs through the wreckage of a financial disaster looking for evidence of failure on the part of the company's officers, attorneys, or accountants. The enforcement division has the benefit of subpoena power, as well as the benefit of hindsight. If after their investigation they conclude that an auditor is culpable, they can take action without involvement of the courts. The procedure is perhaps efficient, but many feel it is not necessarily fair. Nonetheless, it seems reasonable to predict that

The American profession: facing a growing challenge

the SEC's enforcement group will be an even more active force in the regulation of the profession in the years ahead. With the Congressional interest in the accounting profession, those at the SEC are sure to take the hint.

The self-disciplining efforts of the accounting profession stand in stark contrast to the activities of these extra-professional agencies. It is safe to say that in the last ten years the profession has not taken any single action on a major accounting failure. We have no one but ourselves to blame for the fact that the courts and the

really focus on the more difficult problem cases until all of the civil litigation has been completed—and that can be eight, nine or ten years after the fact.

The congressional inquiries into the accounting profession have focused directly on this question of self-regulation, and self-discipline. Senator Lee Metcalf (now deceased) held congressional hearings on the state of the accounting profession in the U.S. during the summer of 1977. Last autumn the Metcalf Committee issued a report which was strongly

however. It is possible that during its peer review, a firm will be found to have violated a professional requirement; then, clearly, some kind of remedial action will be required and the Section would be in a position to invoke a sanction if the remedy was inadequate. But we have not yet determined how the section will deal with alleged audit failures which come to light as a result of a client bankruptcy, or a civil court action. It is not clear how a firm will react if it concludes that disciplinary proceedings by the section might prejudice its case in

the court. Until we have dealt with those kinds of situation, our self-regulation machinery must be considered untested.

The section is governed by an executive committee made up of representatives of member firms, and thus will be self-governing. It will be different from any other previous attempt at self-regulation, however, because the activities of the section will be subject to review by a public oversight board, which will be composed of five prominent business people, none of whom are accountants. The public oversight board will advise the section and act as its conscience. It will bring a broader perspective to the difficult decisions, and make sure that the section does not become a self-protective club.

The Metcalf Committee, at the conclusion of its report, asked the SEC to check on whether the profession was responding effectively to the committee's concerns. The SEC has just released a massive (three volume) report on the profession's efforts to date, paying particular attention to the division of firms and the SEC practice section. Again, the SEC recommended that the profes-

Russell Palmer explains how the U.S. accountancy profession is responding to the recent sharp criticisms which have been levelled against it

SEC have stepped into the disciplinary process—they simply rushed in to fill the vacuum left by the profession. There are a number of explanations for our ineffective self-regulation. First, and most obvious, self-discipline is painful and as a profession we have not met our painful duty.

It has been relatively easy to enforce those provisions of the codes of ethics which deal with advertising, or encroachment, and a number of individual practitioners have been disciplined for those violations. Similarly, it has been relatively easy to discipline those few members of the profession who have been convicted of a crime in a criminal court, and the profession's trial board has taken action on those clear cut cases. But we have not been able to deal with those cases where very difficult questions are involved—where the auditor's judgment is at issue.

In addition to the natural human reluctance of one professional to discipline the other, there are some structural problems which inhibit the effectiveness of our internal self-disciplinary process as well. Of course, the profession does not have subpoena powers and so its ability to conduct an in-depth investigation is hampered. And, given the threat of civil litigation, with its significant uncertainties, firms have been unwilling to submit voluntarily to professional discipline. As a result, the profession's disciplinary machinery does not and the sanctioning process

critical of the profession, and which outlines a number of significant recommendations for change. The committee recommended that the profession be given one more chance to demonstrate that it could take care of itself, and so recommend no new legislation, at least for the time being. The Metcalf Committee did recommend, however, that the firms who deal with publicly-held clients form a self-regulatory organisation which would have its own, effective disciplinary powers.

In response to that challenge, the American Institute of Certified Public Accountants has established a division of firms. (Prior to this individual CPAs joined the AICPA but the firms themselves had no official standing.) The division of firms includes an SEC Practice Section and a Private Practice Section. To join the SEC Practice Section, a firm must agree to certain membership requirements—most important, it must agree to abide by the standards established by the section, to submit to a peer review, and to submit to the section's discipline and its sanctions. The organisation of the section has been worked out, most of the major firms and a number of the smaller ones have joined, and some staff have been taken on. On paper, the division of firms approach has won considerable praise.

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sion be given a chance to work out its problems, but with some important provisos:

1. The SEC has criticised the Section in its approach to peer review because it depends upon firm-on-firm review. The SEC is concerned that a review team from any one firm will be reluctant to criticise another firm severely, lest that firm comes in for harsher criticism when its own peer review comes along.

2. The SEC has suggested that the public oversight board be more directly involved, and have more authority to influence the actions of the section.

3. And finally, the SEC agreed that the profession should be given an opportunity to discipline itself, but its report to Congress cautioned that the section's disciplinary programme had not been tested. Obviously, the SEC's approval of the profession's efforts is contingent on our ability to deal effectively with our own self-discipline.

When Senator Metcalf died, his Committee's responsibilities were assumed by Senator Thomas Eagleton. It is not yet clear whether the Eagleton Committee will accept the SEC's judgment and give us the time we need to prove that we can deal with our own regulation. If Congress is unable to do something constructive about the really critical issues of the day—an energy policy, the falling dollar—some may decide to take out their frustrations on the accounting profession and adopt legislation that would bring the accountants' disciplinary proceedings directly under the control of the government. In fact, Congressman Moss, representative from California, has criticised the profession's efforts, and has pooh-poohed the SEC report. Representative Moss has said that he will introduce legislation during this session which

would establish a quasi-governmental body to regulate and discipline the profession. He admits that the legislation is not likely to be adopted this year, and he also has said that he will not run for office after his current term expires this autumn. However, he is confident that there are enough in Congress who feel as he does, and who will reintroduce the legislation and carry it through.

The profession in the U.S. has its roots in the UK, and we share the same professional heritage. Also, our working environments are fundamentally similar, subject to many of the same pressures: in each country there is an egalitarian trend in the society, such that a professional must justify his special standing, on a continuing basis. In each country private institutions feel competitive pressure from strong government bureaucracies. It is inevitable that the accounting profession in the two countries will share many of the same challenges.

In 1976, the UK profession, spurred on by government criticism of some audit problems, appointed a committee chaired by Lord Cross, to challenge the profession's procedures for self-discipline. The committee pointed out that the profession was handicapped because it had no authority to conduct an effective investigation into the work of an accountant under the law, or even under the profession's own charter. Further, the committee found that the profession did not have the mechanics to deal with professional discipline in complicated situations. It recommended that the profession amend its constitution to provide for a board of inquiry which would be given authority to investigate alleged auditing failures, and take appropriate disciplinary action, if warranted.

The profession responded quickly. An implementation committee chaired by John Grenside has detailed a plan for a tribunal which would investigate alleged failures in the audits of public companies. The tribunal would have the power to fine an offending accounting

firm, and charge the firm with the cost of the inquiry. The professional bodies would retain the authority to discipline individual members of the firm.

While the Cross Committee was focusing on the accounting profession, the financial community was searching for a way to strengthen self-discipline in the City, in response to direct criticism from the Board of Trade. At the beginning of the year, the key financial groups, including the accounting bodies, formed the Council for the Securities Industry with the objective of maintaining high ethical standards in the industry, and with the authority to investigate possible misconduct.

The profession in the UK has therefore established a framework for self-discipline, but, as in the U.S., that framework is still untested. The tribunal will not have the authority to subpoena evidence, and so its inquiry process will depend on professional co-operation, or the work of other investigatory groups. In a situation where the accountant finds himself in a court action, the profession's inquiry must be delayed until the court action is resolved. If the problem situation has also come to the attention of the council, presumably the council will have the first crack at the accountants as they may challenge all of the partners involved in the situation—how will those two self-regulatory bodies work together to deal with the accountant? And finally, problem situations will only come to the tribunal's attention as a result of a specific complaint; there is no provision at this time for a regular peer review of accounting firms.

Although the structure is untested, and perhaps subject to some evolution, it represents a clear commitment to the preservation of self-regulation. The UK profession has moved quickly in response to the challenge, and perhaps has more time to prove itself than we have in the U.S.

It would appear that the professions in the U.S. and the UK have a new lease of life as independent, self-regulatory institutions. However, that lease is subject to short-term cancellation. To maintain our independence as professionals, we must make the newly created self-disciplinary structures work.

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Framework

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Haymarket

Look after Lulu by B. A. YOUNG

Feydeau's plot for *Occupation Philippe* lays on a bogus marriage at which the mayor is to be played by an amateur actor. Noel Coward was not the ideal person to turn it into English. From that point the story there is enough of Feydeau left to develop in characteristic Feydeau style, except that the climax comes in Act 2, scene 1, instead of in Act 3, as it usually does.

I was a little unhappy with the first act, not only because of the occasional intrusion of the fashionable cocotte, who finishes the first act with a lover, an amorous footman, another man's lover and a Salesian in pursuit of her. But matters resolve themselves when you get used to them, and though the action sometimes slows down more than it should after his single scene, the prince regards the matter as a simple business arrangement; but Marcel, the other young man, is within two minutes of the end, and he will inherit anyway; then there are a long 20,000 francs if he marries, so exploratory passage, and a final

curtain line that could be dispensed with. Clive Francis is unusually funny as Marcel. He plays him as a little creature bent into the shape of a tadpole, with a moultache and a pair of spectacles that give him an unexpected look of Robertson Hare. To have put so much invention into an ordinary Feydeau amateur earns him an extra pound mark. The rest offer no such individual touches, but they present a typical Feydeau company brightly enough—Gary Raymond as Philippe, Miss McEwan in her element at Lulu and Penella Fielding treading on her heels as Marcel's noble mistress Claire. George Howe as a retired policeman, Paul Hardwick and Peter Bowles as the Salesians, Nigel Stock as a comic German. There is a charming sketch by Robert Perceval as a mayor whom no one believes to be a mayor.



Geraldine McEwan and Penella Fielding

Leonard Burt

Festival Hall

Tippett's Fourth

by NICHOLAS KENYON

The Scottish National Orchestra, the first British group to have taken up the challenge of Sir Michael Tippett's Fourth Symphony (written for six horns, Chicago Symphony Orchestra) first performed here by that orchestra on its recent visit to the Proms. On Monday night the NO presented the work at the Festival Hall. The immediate impression was how much more a piece it sounded in Alexander Gibson's hands.

It had made of it a conflict-ridden sequence of strenuous, driving brass tumult and glinting, emotionless wind and string flourishes. Gibson allowed the work to unfold more smoothly, making its own pace and its own content—his was a less fervently read, and hence "thaps less convincing, but I am sure it revealed the work's intent more truthfully.

Tippett has spoken of the symphony as a "birth-to-death piece" which is unarguable if only because all-inclusive. But a one-movement span hides an instruction of considerable subtlety, which contains what is to the listener at any rate one range flaw. The programme note wrote of the work as a "venomous scheme: a con-sensu symphony with ex-position, slow movement, scherzo and recapitulation interspersed with three freer, more discursive sections. But I must say that I

heard it quite differently—as a three-movement work, each in four smaller sections. An immediately recognisable slow rising theme for six horns follows the exposition and is repeated after what I would call the development. (The exposition presents the four strongly contrasted themes which Tippett labels "power," "vigour," "lyric grace" and "radiance," and the development ruminates on each in turn.)

Then there is the central arch of the work, which begins with the slow movement, full of the most beautifully wistful inspiration for strings, a cello melody, and an oboe solo (played with ideal warmth) which mingles with high-pitched whines from piano and violin harmonics. Then follows a jagged string fugue, working up to the climax, a violent (and frankly banal) sequence of heavy tutti chords. There is a pause, and the material disintegrates into a scherzo of tiny energetic fragments (with a central trio section for the six horns). The scherzo subsides into a fantasia section which Tippett says he based on the music of Debussy: the effect is cool and full of balm—the central section has returned to a point of repose.

After a sudden irruption of "radiance," we are returned to the horn theme. Here begins the third part of the work, a

recapitulation, roughly in reverse order. The "development" has deepened: it is now given echoes of the slow movement as well as of the distinctive ticking bassoons of the first section. We would expect the horn theme again—but instead, absolutely literally, there comes the work's introductory passage and its expository. All the themes are heard again: "power" sweeps the music to a climax which splutters out into quiet chords and the (now synthesized) breathing—an elemental, non-musical noise.

But why is the recapitulation of the exposition so literal? It negates all the turmoil and transformations the material has undergone; the effect is not of a return to primal simplicity (that is achieved in the breath) but of a precisely cyclical construction. Perhaps I seek merely to justify my emotional response to the music, which was less than whole-hearted. The horn theme, however, is a magnificent yet subtle arch-structure of continuing development, yet at the crucial moment of climax it takes refuge in Messiaen's obviousness, and at the moment of recapitulation it fails to push the development to its conclusion. Another hearing may change the mind again: thanks to the SNO for a most sympathetic and well-prepared performance.

nape Maltings

Benson & Hedges Festival

by ELIZABETH FORBES

The second Benson and Hedges festival, held at Snape Maltings last week, was devoted to the chamber music of Mozart and the music of the 18th century. The festival was a combination of the old and the new, with a number of rarely played works as well as some old favourites. The first of the novelties were by a Russian composer, but the best contributors to the festival were Bruno Hoffmann and his glass harmonica, Mozart's *Andante* and *Rondo* for glass harmonica, flute, oboe, violin and cello were featured in a concert. That the most familiar work can surprise was owed by Mozart's *Clarinet Quintet*, in which the Amadeus Quartet were joined by Richard Stoltzman, the string players adopted their style to the lean elegance of their younger colleagues' tone of phrasing. The dialogue between first violin and clarinet in the slow movement was a revelation.

Mr. Stoltzman, with Atar Arad and Tamás Vassary, gave an enjoyable account of the *Trío* for clarinet, viola and piano. Mr. Stoltzman's delights in the *Duo* in B flat major for violin and viola, in which Jörg Paul and Andreas von Szécsi were finely matched in light of tone and clarity of phrasing. Though I missed the ban Berg Quartet's highly skilled performance of Mozart's *Quintet*, an entertainment of party pieces contributed by the artists, included a movement from the *Ring Quintet* K.408 (with Peter Hildorf as extra violin) heard the appetite whetted by these Viennese pieces in Mozart, any other composer. Rakhmaninov's *Cello Sonata*, unjustly neglected work for Julian Lloyd Webber and Ger Vinnies pleaded most convincingly, is notoriously dif-

ficult to balance; but with two of Rakhmaninov songs by Vladimir Piatkov, who was accompanied by Craig Sheppard. Mr. Piatkov, principal tenor at the Bolshoi, had trouble in scaling down his powerful voice to the volume required for songs such as "The night is sad" or "The wandering wind," but at full stretch his singing was undeniably exciting and his involvement in the texts complete.

Vocalism of quite another kind lent distinction to the last of the Rakhmaninov parties, the *Vesper* 15 a cappella songs for mixed voices that make up this fascinating work were sung with marvellously sustained tone and flexible shaping by the BBC Singers, whose very timbre was miraculously transformed into a genuine Russian sound by the conductor, Gennadi Rozhdestvensky. It was disappointing that this concert, which also included Rakhmaninov's *Morceaux* for piano duet played by Mr. Rozhdestvensky and his wife, Victoria Postnikova, was the least well attended of the whole festival.

Arts news in brief

The BBC and Eyre Methuen have announced a new drama prize, the Giles Cooper Award for the best radio plays of the year.

The four judges for the first year will be Robert Cushman, dramatic critic of *The Observer*, and Gillian Reynolds, radio dramatic critic of *The Daily Telegraph*, plus a representative from the BBC and from Eyre Methuen.

They are asked to choose an

award-winning script from each of the five categories of radio plays broadcast by the BBC: *Saturday Night Theatre*, *Thirty Minutes Theatre*, *Afternoon Theatre*, *The Monday Night Play*, and the Radio 3 drama output.

To be eligible the plays must be original dramatic works for radio broadcast between January 1 and December 31, 1978. The awards for the best BBC radio plays of 1978 will be announced in April, 1979.

Television

The best from the west

by CHRIS DUNKLEY

Much of the most lightweight nonsense on our television screens comes to us from America. British viewers, some of the more vocal ones anyway, have been complaining of this for 30 years or more, which is not surprising since there seems to be as large a proportion of American programming in this country today as there was in 1958, even if ITV's import quota has recently been fractionally decreased.

The silent majority have not complained, of course; they have been complaining of this for 30 years or more, which is not surprising since there seems to be as large a proportion of American programming in this country today as there was in 1958, even if ITV's import quota has recently been fractionally decreased.

As the managing director of one of ITV's Big Five programme companies admitted to me in the spring: "British television has added to success in the back of American programmes. It's been a matter of buying ratings while making our own prestige." He went on to remark that the American networks' new sensitivity about violence seemed to be making them less central about what they did, which meant, he said, that the British would have to start producing more popular narrative drama material of their own — programmes like *Police Woman* and *Six Million Dollar Man* or ATV's old *Saint* series.

Now, six months later, the accuracy of that well informed prediction can be seen all over ITV's peak-time autumn schedules: any night (except Wednesday for some reason) which lacks a real American action series has been given a pseudo-American action series made in Britain.

On Saturday it is *The Professionals* which was concerned last week with the rigid yet worn-out formula of programmes about special crime squads—full of steely-eyed young 006 agents kitted out with Beezer comic-style cars and gadgets—it is a couple more years if present trends continue, with Gordon Jackson's busy-busy "M" figure scarcely makes it into two dimensions, let alone three. Sunday brings *The Return of the Saint*, starring Ian Ogilvy as Roger Moore, the one-man special crime squad, dealing with whole platoons of villains from Central Casting approaching from all angles hissing "Leesten thees ces a dangerous game you are playing."

Monday features Yorkshire

Covent Garden

Das

Rheingold

by MAX LOPPERT

For the first time, a complete cycle of *The Ring* is being presented, all this week at the Royal Opera House, as a series of Midland Bank Proms. (Also for the first time, the BBC is broadcasting a complete cycle from the house.) These Prommers, crouched on the floor of the stalls, generating a wave of heat (both physical and spiritual) that rises up into the rest of the auditorium, are splendid. Their behaviour is exemplary, at once a lesson for and a reproach to the usual occupants of the stalls—quiet, attentive, genuine in their response. They have come to the opera house for the right reasons, and any performance must gain immeasurably by their presence. If only all performances at the Garden could be Proms.

It would have to be a poor Rheingold indeed not to be enjoyable in these circumstances. In fact, the start of the third Ring cycle promised extremely well for later instalments. It was conducted in Co. Davis's best fine-nerved, sweepingly dramatic vein—the exchanges between Loge and Alberich down in Nibelheim encouraged a rare crackle and spark in the orchestra. It was, for the most part, ripplingly acted and sung. The Friedrich production, it seems to me, is at its most rewarding in the *Vorspiel*—the tensions it sets up with (and often against) the music are for the most part fruitful even when its inventions raise one's hackles. The stage management had gone a little seedy in places—the underwater ballet of the Rhinemaidens, in its current state of lighting and reflection, seemed at times to produce at least 11 participants. All but two of the players have appeared in the earlier cycles. Mime is now John Dobson, whose peculiarly rippling, trenchant German diction and vocal timbre made a sharp effect in his short scene—*"Sorglose Schmiede"* dancily accompanied by Mr. Davis, was a pungent compound of genuine pathos and garbled, stifled fury. On Mr. Dobson's current form, tomorrow's *Siegfried* should be something to look forward to. Elizabeth Bainbridge returned as the *Rheingold* Erda, with a broader expanse of phrase and with fuller resources of tone than I have heard from her before; the delivery was firm, forceful, and commanding. A word for George Shirley's Loge, a captivating portrayal of easy insolence masking seriousness.

The successful playwrights will each receive a commemorative scroll from the BBC and a presentation copy of the anthology being published by Eyre Methuen in which their award-winning work will appear. In addition they will receive an advance on royalties from the publishers. Giles Cooper, after whom the awards are named, devoted most of his writing life to the development of the radio play.

TV's *Sandbaggers*, a group of 005 agents apparently in such short supply in the British secret service that the "M" figure and his deputy are both ready to devote their entire lives to digging up dirt on one agent's fiancée just to blackmail him into rescinding his resignation.

Last Tuesday brought the first part of *Fantasy Island*, a new piece of authentic American nonsense in which Ricardo Montalban and a dwarf version of Tommy Cooper—an inept mid-aged magician named Tatum (really)—run an island hotel where guests pay to have their worst nightmares brought to life.

And so it goes on: *The Six Million Dollar Man* and *The Sweeney* (the best of Britain's action series) on Thursday; *Baretta* on Friday; *The Incredible Hulk* early on Saturday evening, and so back to *The Professionals*, all of them playing these dangerous game, and all of them—except possibly *The Sweeney*, though even that is arguable—clearly American in spirit if not always in the nationality of writers, actors or locations.

No diminution in American influence on British television then. But in all this there is a great irony because at the very time that the British have been so busy turning out imitation American action series, the Americans have been hard at work borrowing pages from British books and converting them, original-like into high flying birds. Recently they have started to light-bute, in addition to the lightweight nonsense, some of the most interesting ideas and items on our screens.

It seems to me that the traditional British attitude of suspicion towards American television has been out of date for some time. Furthermore, it may well be that in a couple more years if present trends continue, with the bulk of British television stagnating and repeating itself (even if a minority of very high quality programmes do go on winning international prizes and prestige) while American television continues to grow and to experiment, our broadcasters will have to start looking to their laurels.

There were some stonk-sized straws in the wind at this year's Prix Italia which, although it was dominated by the British as never before with all three Italia "golds" being brought home, was also the first occasion when America took two of the three prizes. In a sense America's significant success was the more significant because Britain has been the best national record at the festival whereas America's has been one of the worst.

It is not really the winning ITV's old *Palladium* show: it so on). It is American television

of prizes which concerns me, however, but the development of new ideas and in particular the winning of large audiences with programmes other than the tried and tested sort.

Naturally enough, human society being uniquely given to change, such new ideas create public interest and it is salutary to look back over the last year or so and recall the programmes which have become the biggest talking points not only among broadcasters and professional commentators but among the British public: *Roots*, *Washing-*

was in 1958 that Forsyth took over as co-ordinator of that week-end light entertainment package, appearing between the dancers and the comedians to polish his experimental ENG gear back into mothballs and revert to the prize game shows with solid celluloid like an old man choosing collars. And even in Twenty years on, ITV have been unable to come up with a single improvement. What price the human need for change and progress?

I am not suggesting that everything the Americans now do is fresh, new, exciting and different: all those old (and new) cup night series about an American shows prove otherwise, as does

which is exploiting new techniques: their news services use more and more ENG (electronic news gathering) just as ours puts its experimental ENG gear back into mothballs and reverts to the prize game shows with solid celluloid like an old man choosing collars. And even in Twenty years on, ITV have been unable to come up with a single improvement. What price the human need for change and progress?

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Cathryn Damon and Katherine Helmond in 'Soap'

lon. Behind *Closed Doors*, the coverage of the Sadat peace initiative, and *Holocaust* come immediately to mind. What has any British television company done that has created similar interest?

Among our own programmes the biggest lot of bullsh*t this year has been reserved by the broadcasters for *Bruce's Big Night*—a large and unwieldy package of entertainment containing a few goodies, such as Bette Midler and the manic Rod Hull and Emu in the opening show. For instance, a wave of golds being brought home, mainly for its artistic antiquity. The Glums, astonishingly, are America took two of the three prizes. In a sense America's significant success was the more significant because Britain has been the best national record at the festival whereas America's has been one of the worst.

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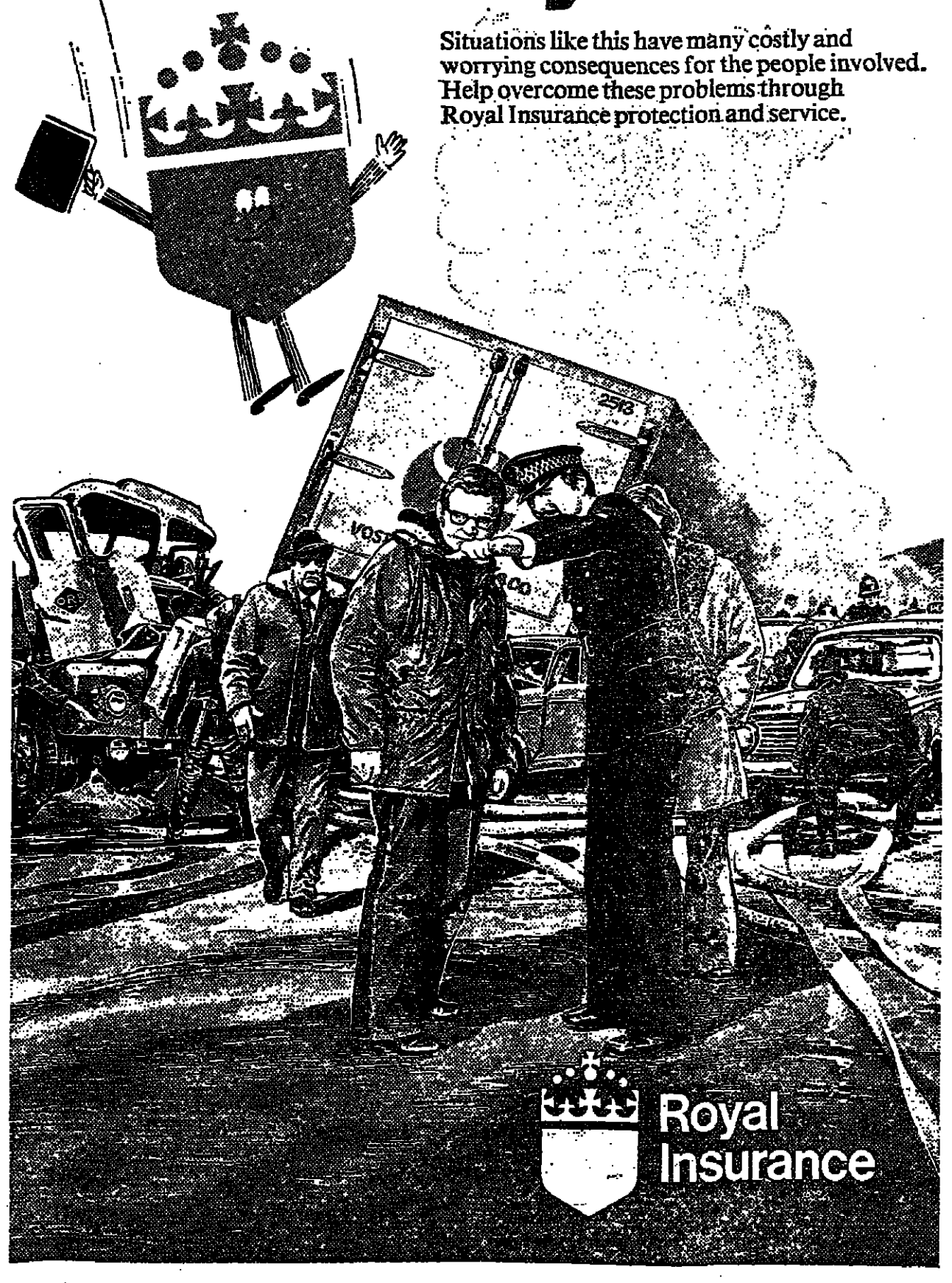
is shown in your area; if not, ring up and demand it. Some of its characters are stereotypes, but its plots do usually seem to be engaged with the world we live in, rather than with some received notion of a world which exists only in videotape libraries.

Above all, look at *Soap* (it you are in London late on Fridays, if not ring, etc.). A parody of previous American soap operas, this series features two families blithely dealing with Mafia murderers, homosexuality, race, blackmail, adultery, and so on as though they are all outings to the hairdresser. Its acknowledgement of the wide world after all the years we have had of prissy, parochial British sitcoms carries all the invigorating shock value of an early *Steptoe* or *Till Death*.

Of course in those days it was British television which habitually broke new ground.

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Wednesday October 11 1978

Onwards from Camp David

NEGOTIATIONS on the drafting of the bilateral Egyptian-Israeli peace treaty open tomorrow in Washington with good chances of a deal being concluded between the two sides. Little has occurred since the Camp David agreement to put in doubt that part of the original framework texts which Mr. Begin and President Sadat signed last month. But the other part—that concerned with a wider Middle East settlement—has met with a cool response in the rest of the Arab world, despite all the efforts of the American Administration to underline the opportunities it could offer in the future.

The immediate difficulties over the interpretation of what exactly was agreed at Camp David appear to have been overcome, despite Mr. Begin's insistence that the end to further Israeli settlement on the West Bank is purely temporary. But the longer the negotiations are prolonged the more opportunity there will be for different protagonists in the conflict to raise the questions necessarily kept out of the original accords.

Vagueness

Kinza Hussein of Jordan has refused to get involved in any negotiating process until he has received assurances on the future of East Jerusalem, about the sovereignty of the West Bank, and about its future after the transitional period. The Israelis have refused to blur their position on these issues, and their uncompromising attitude is scarcely calculated to encourage the negotiating process.

The ambivalence of Saudi Arabia and Jordan towards the Camp David agreements, despite their natural desire to co-operate with the U.S., makes it all the easier for Syria to adopt a policy of outright hostility. Unless the Syrians are brought into the negotiating process, there can be no stable peace in the Middle East; yet until now there has been no mention of the Golan Heights, which is the only territorial point of direct interest to Syria.

For the time being Syria is

in no position, even if it were militarily strong enough, to express its hostility to Camp David in other than diplomatic and rhetorical terms. It is deeply embroiled in the Lebanon, where the long-running conflict between the Christians, the Moslems and the Palestinians permanently threatens to erupt into full-scale war.

The danger of a wider war is particularly great since the centre of the conflict is between the Syrians and the Christians, who have long been supported, directly and indirectly, by the Israelis. Neither Syria nor Israel has any interest in provoking an enlargement of this conflict, but the danger remains. The main question now is whether the hard-line Arab states—Syria, Algeria, Libya, South Yemen—can strengthen their position enough to mount an effective challenge to the Washington talks. They recently decided to build closer links with Moscow, but even if Syria should get major new supplies of arms from the USSR, its military position will still be weak compared with Israel.

It would be a different matter, however, if these hard-line states were to be joined by Iraq, which is not merely the second largest Arab oil producer, but also has a substantial army. It is in this context that President Assad's decision to visit Baghdad for an Arab summit next month takes on its fullest significance. Damascus and Baghdad have long been on bitterly hostile terms, and it is questionable whether they can easily overcome this hostility. If they did, however, the balance of forces on Israel's northern border could be completely altered. The Iraqi offer to provide troops for the Golan Heights, and to subscribe \$1bn to a campaign to stop a separate Israeli-Egyptian peace, should not necessarily be taken at face value. Were they to make any actual moves down this road at the Baghdad summit, however, the prospects for any progress towards a broad Middle East settlement would be sharply reduced.

Financial cost of real growth

THIS MONTH'S clearing bank figures are rather better than expected, showing a standstill in lending after allowing for the normal seasonal drop: the figures for government borrowing are rather worse than forecast. Both series, however, are rather distorted. Their underlying message seems to be that while the growth of domestic credit remains under control, there is precious little room for the unexpected; and that competition for credit has driven up its cost in real terms.

Corset controls

The banking figures themselves say much more about the operation of the corset controls than about the underlying demand for money and credit. The banks have been constrained to limit the growth of their deposits. The result, as expected, has been to depress money market rates—although these have risen in response to U.S. rates in the weeks since the September banking month ended. The wide spread between the cost of loans related to base rates and the return on money market funds encourages borrowers to switch from overdraft to other forms of credit—money market loans, acceptance credit and perhaps direct inter-company lending.

Quantitative control of bank portfolios, whether of liabilities or assets, always forces business into these parallel markets, and some of the business so displaced by-passes the banking system altogether. The official figures become harder to interpret, and may not capture the full growth of private credit demand. There has probably been a modest easing in the growth of loan demand, but the clearing banks are no longer meeting it.

One reason for the buoyancy of loan demand can be seen clearly in the new figures for company finances in the second quarter. This was the period when output began to rise at a fairly rapid pace, and investment spending was also recovering. At the same time competition—both import competition and home-grown competition in retailing—was compressing profit margins. The need to finance rising output, and the lack of internal funds for the purpose, pushed the financial

deficit of the company sector up to £14bn—a far higher credit requirement than was envisaged in April. Subsequent figures for output, profits, investment and bank lending suggest that the second quarter pattern has persisted.

Accelerated growth and investment in a highly competitive economy, the natural growth of revenue which results from improved income and spending would enable the public sector to reduce its own credit demands, and so make room for private sector growth. Unfortunately the figures for government borrowing show a very different picture. Revenue is so far a little behind forecast, though this lag will no doubt be made good in due course. Expenditure, on the other hand, has risen sharply. Happily this is not because the cost of supply services is getting out of hand, as has happened in the past. The main culprit is a sharp rise in the cost of debt service—the result of a borrowing requirement which has from the start been too large for comfort. This has been compounded, ironically, by the strength of sterling. Some nationalised industries have chosen to repay foreign borrowings, adding to sterling borrowing at higher interest rates.

Shock-proof

So far the heavy combined weight of public and private borrowing has been contained within the official limits for credit and money growth, thanks to high private savings and high interest rates. Indeed, rates on long debt have remained high enough in real terms to render the market in government stock almost shock-proof in recent months, and funding (some of it in the very temporary form of certificates of deposit) has been adequate. We seem to be avoiding the annual funding crisis by a structure of interest rates which discounts almost anything short of disaster. However, the cost of these rates to companies and to taxpayers must put some damper on future growth. Ministers who boast of the renewed health of the real economy should be the first to see the need to cut off



The men in the Plessey story (left to right): Mr. Michael Clark, deputy chairman and a deputy chief executive; Dr. Bill Willett, who resigned yesterday as a deputy chief executive; Sir John Clark, Plessey's chairman and chief executive; Mr. Eric Fry, who resigned last Christmas as a deputy chief executive and finance director; and his successor in the last post, Mr. Peter Marshall.

The problems of Plessey

BY MAX WILKINSON

THE RESIGNATION of Plessey's deputy chief executive, Dr. Bill Willett, announced yesterday, is bound to add to the speculation which has been hanging over the company for some time.

The company has been the subject of continual rumours of a take-over by its much faster growing rival, Racal, which makes higher profits than Plessey on less than a third of the sales. Although Mr. Ernest Harrison, Racal's chairman, makes no secret of his desire to obtain control of Plessey's military and communications business, a full take-over bid is unlikely at least a present. However, frequent discussion of the possibility among City analysts (illustrates the unease with which Plessey is now viewed).

This uncertainty about Plessey's future is reflected in government circles, because Plessey, with sales last year of £611m, occupies a strategic position in the electronics industry. After the General Electric Company, it is much the largest in its field in terms of sales. Moreover, Plessey's expertise and research is an important national resource with a high international reputation, particularly in defence and radar systems.

In a nutshell, Plessey's trouble is that it has failed to use its engineering expertise to make enough profit. Last year's pre-tax profit of £42.9m was not sufficient to meet all the demands of the expanding side of the business and at the same time to provide substantial sums for redundancies and to pay the dividend. For several years it has had to increase borrowings or call on shareholders for new funds in order to cover the short fall.

Admittedly the company has had to pay out £27m over the last two years mainly as redundancy payments in its telecommunications factories, which it regards as "extraordinary items." On the other hand, the change from old electro-mechanical telephone exchanges to the newer electronic switches was hardly a bolt out of the blue. It had been discussed for at least a decade, and it could

be argued that Plessey should have anticipated and softened the blow.

Certainly Plessey cannot be blamed for the often lamented failure of the British telecommunications industry to keep pace with international markets. The Post Office has to take a great deal of the criticism because of the stifling effects of its ordering programme and the narrowness of its specifications. However, the fact is that Plessey was not able to use the substantial profits of the 1960s to develop products which would give it a significant presence in world markets, as L. M. Ericsson of Sweden did.

Outside telecommunications, Plessey has a mixed record. First its success: the fastest growing part of the business has been in electronic systems and equipment, which includes military radio and communications systems, avionics, marine equipment (mainly sonar for the Navy). This part of the business has more than doubled its sales since the year ended 1974 and now contributes 30 per cent of the group's profit compared with less than 5 per cent five

BREAKDOWN OF SALES (1977/78)

SALES (£611m)	%
Telecommunications public systems	28.6
private systems, data and control	11.0
Electronic systems and equipment	26.0
Hydraulics, aerospace and engineering	13.3
Electronic components	17.6
Consumer electronics	3.5
TOTAL	100

Source: Plessey

years ago. However, it must be remembered that this business is in an expanding market where Marconi, the General Electric Company's subsidiary, has shown a dramatic increase in sales. Racal, operating in the most profitable sector—small military radios—has far outperformed Plessey with aggressive overseas marketing. Its profit last year of £50m was five times

the 1975 level while its turnover of £183m was 50 per cent up on the previous year's level.

As one analyst commented: "If Plessey had been better managed, it would have much more of the business and the profits which went to Racal."

In other parts of its business, Plessey's experience has been less happy. Garrard, its consumer electronics subsidiary making record changes has been a poor performer. Since 1974, Garrard has lost £9.6m in spite of having about £6m pumped into it for new product development. New products, some of which were late on the market, failed to stop the declining market share in the U.S. As a result jobs in the Swindon plant have been steadily run down from 4,000 in 1973. Last month the company announced that a further 1,250 of the 1,830 remaining jobs are to be axed.

In electronic components, operating profits last year were nearly 30 per cent below their level in 1974, though there has been a steady improvement from the slump in 1976. Sales volume has been stagnant, and the company has been in a state of almost continual uncertainty about what it should do with its semiconductor operation.

The world semiconductor market has been growing much faster than that for other components, but Plessey has not been prepared to commit the very large investment which would have been needed to compete with the Americans and Japanese in the major product lines.

In view of the consistent unprofitability of all European semiconductor manufacturers, Plessey may well have been right to limit its risks in this highly volatile market. However, the fact remains that semiconductor have emerged in the last year as a highly important part of national strategy for the electronic industry. The National Enterprise Board is to invest £50m in a new venture while GEC is linking up with Fairchild to build a major new factory. Plessey has in effect been by-passed. Instead of developing an international cap-

	Financial years in £m			
	1977-78	1976-77	1975-76	1974-75 (9 mths)
Sales	611.1	568.8	490.1	318.9
R & D	78.5	62.6	50.6	35.9
of which company funded	21.6	15.1	15.3	10.4
Profits before tax	42.9	40.3	34.8	27.3
Profits after deducting tax, minority interests, extraordinary items and dividends	4.6	0.3	11.4	6.2
Spending on fixed assets	24	34	31	18
Net working capital	8	11	6	7

Source: Plessey's annual accounts

ability based on Plessey, the NEB preferred to start from scratch. Now it seems likely that Plessey will sell its semiconductor business to GEC.

In spite of various attempts to strengthen its position in semiconductors with overseas links, Plessey may now have missed the boat. The first attempt to join with Motorola of Arizona and Thomson CSF of Suresnes of France came to nothing.

Indeed, it is hard to resist the impression that Plessey's recent history has been punctuated with deals which never quite came off. A marketing arrangement with Northern Electric of Canada for private exchanges looked promising in 1973, but Plessey was not able to reach the target of £53m in the first year, so the arrangement lapsed.

In 1974 Plessey was talking about a merger with Ferranti's semiconductor operations, or perhaps even a heavier involvement in the then ailing company, but the Government stepped in with a rescue for Ferranti, and a semiconductor merger was shelved.

Perhaps the worst disappointment was the failure in 1974 to conclude a deal with the French CIT Alcatel for the joint development of a new electronic telephone exchange. This was to be based on a French switch married to Plessey's computer, which it was developing for the Parmigan military network. Sir John Clark, Plessey's chairman hailed this at the time as:

"The most significant industrial venture in European telecommunications since the formation of the Common Market."

Alas for Plessey, the idea was squashed, mainly because of resistance from the Post Office and the French telecommunications authority. The company can hardly be blamed, and indeed still feels bitter about the failure of its international initiative.

However, its first major venture into the U.S. market, the acquisition of Alloys Unlimited in 1970, was another matter. Plessey paid £40m, a fifth of its equity, for a company which lost money in four out of the first six years since the purchase. Although the American operation making semiconductor packaging and other components is now back in profit, it seems Plessey badly over-estimated the benefits of the acquisition at the time. Indeed the deal has been the subject of prolonged legal proceedings against the vendors.

Naturally all big companies suffer disappointments and make acquisitions which turn out badly. The disquiet often voiced about Plessey centres on how decisively its top management operates. The charge most usually laid against the company is not so much that it has made mistakes, but that it has failed to demonstrate a sharp enough edge in finding and seizing the new opportunities which its technological excellence should enable it to exploit.

The uncertainty of its future direction has been emphasised by recent changes at the top. At Christmas Mr. Eric Fry resigned from the post of deputy chief executive and finance director after 12 years in the latter job. The reason given was ill health.

However, it appears that there had been considerable tension between him and Sir John Clark. Now the departure of Mr. Willett (said to be on amiable terms) leaves another large gap at the top.

The Chief Executive, who which controls the company, set up as "a new year resolution" by Sir John in 1977, basically, it was thought, bringing more non-family expertise to bear on the running of the company. It consisted of Sir John, his brother Michael, deputy chairman, Dr. Willett, Mr. Fry and Mr. W. Sinshelmer, head of the U.S. operation.

Of the five, only the Clark brothers and Mr. Sinshelmer now remain. The question of who will fill the vacancies, whether they will be able to exert the invigorating influence which the company now needs if it is to achieve its target of improving its return on capital from the present 15 per cent to a more healthy 20 per cent.

Plessey is not in difficult with sales and profits increasing even at a rather slow rate, a healthy order book, and an emerging order to a steeper path. On the other hand, the heady days of the 1960s when Plessey's sales and profits were soaring, are over. There is the possibility that it will be broken up, with telecommunications in some form, national conglomerate, as conductors hived off to GEC, the profitable military sector very vulnerable to a takeover.

To the outside world, Willett's departure must be questions.

Sir John, for his part, is enthusiastically about the situation to a marketing oriented company and enthusiastically about the prospects which result.

MEN AND MATTERS

Scenting victory in Brighton

Holiday rather than hard work was the mood in Brighton at the start of the Conservative Party's conference, though it was surprising to see William Whitelaw slowly humping two suitcases down a Brighton platform into a waiting red Mini. Surely the party's grandees deserved better? But once down on the esplanade the delegates quickly settled down to enjoying what was turned out as a sunny interlude in the autumn of this Parliament.

Entering the Conference Centre required running the gauntlet of pamphleteers asking me to safeguard Britain, to join the Trident Group (a radical splinter from the Monday Club, I learned), to debate proportional representation, to listen with the Bow Group to Edward Heath, and to "put animals into politics." This last demand turned out to involve concern over blood sports, though that can hardly be expected to be a

prime target of the Conservatives.

Inside all was in ebullient preparation for the Conference theme of "Conservatives. The Next Government." The Tory bookstand was busily selling a range of written weaponry to help in this aim. Last year Ian Gilmour's "Inside Right" had been the best seller. This year, "Right Turn," a description by Reg Prentice and others of why they changed their minds and joined the Tories.

I could understand why the stand was selling "Tony Benn, A critical study" by Daily Telegraph leader writer Russell Lewis but why "Conservative Dissidents, 1970-74" by Philip Norton? "Oh, you cannot hide these things," was the answer. And the Labour Party Programme? "Our members need to know what our opponents are up to."

Monday message

Just along the road at the Bedford Hotel the Monday Club gathered for a lunchtime meeting, to be told by that spokesman of the rising radical right, Rhodes Boyson, that the sun was shining for it. Putting Tory Principles into Practice was his theme, but it was the principles on which he concentrated, spelling out Toryism red, or rather blue, in tooth and claw. According to Boyson, Toryism was anti-gaullist; it accepted the Fall of Man; it believed today's state was using people as serfs; and it stressed obligations, not rights. There was the occasional "hear hear" to all this, and rather louder acclamation for his insisting that the Soviets were not arming in order to win the Edinburgh Tattoo.

Reasserting Tory ideals was what he stressed and without hesitation he insisted that Disraeli had been wrong in reach the seabed.

claiming good government is Tory men and Whig measures. "What we need now is Tory men and Tory measures," he insisted.

Coupled with all this was an emphasis on freedom which came close to liberalism in matters such as immigration: "Our frontiers must always be open to religious and political refugees," he said, adding countries had gained from those who had been prepared to make sacrifices for their principles. Families too should be allowed to be united and immigrants had to be treated equally. In all this the caveat that every country must be allowed to say how many people come in sounded mild indeed. As for the National Front, this, Boyson rapidly insisted believed in totalitarian government and the repression of individuals. He had no time for it, he said, and was pleased his vote was falling.

John Biggs-Davison of the Monday Club looked delighted at all this. I later asked Boyson if he planned to join the Club's 1,500 members. "No, I do not believe in sectional organisations," he said.

On the rocks

These days are unlikely to see any major change in the direction of the Conservative Party but they could decide the future of another British landmark, the West Pier at Brighton.

Rolls of barbed wire now shield the younger of the town's two piers, put there to discourage those who are not kept away by such signs as "Danger, falling masonry" and "Dangerous structure." Roy Royson, the last pier master of the West Pier, tells me that some of the piles have been corroded to a third of their original thickness and that others do not even reach the seabed.

He recalls wistfully the days when the old restaurant would serve 600 fish-and-chip teas. And the what-the-butler-saw shows? "Oh, the West Pier was always the more genteel mainly of the two piers."

Royson has mixed feelings about whether the £2m to restore the 112-year-old pier should be spent. Brighton does not attract the day trippers it used to and even lodging houses are feeling the draught, he says. As for re-opening the pier, this would need a special act of parliament as the pier is outside the high-water mark. The pier is thus no bargain at its present price—£1 plus repairs.

Charlie Chaplin and Stan Laurel appeared at the pier early in the century but when its last owner, AVP, relinquished it in 1975, the pier passed into the hands of the Official Receiver, R. G. Morgan, the Town Clerk, tells me that the Official Receiver passed the pier on to the Crown Agents—and they refused to take possession. The problem is thus back with the Council. This has so far avoided involvement but can it let the pier go on rusting away? Morgan acknowledged the problem but warned: "Demolition would cost less than £500,000 and restoration more." Which would the Council choose? I asked. "You will have to wait and see. We have a survey report due next Wednesday."

In focus

Diversification and tight cost control seem to be especially vital for London jobbing firms during these difficult times. Smith Bros, provides an example of both in its latest annual report. All the photographs are taken by the chairman, Mr. Tony Lewis.

Observer

...in Northampton

Northampton is on the M1, halfway between London and Birmingham and is directly served from junctions 15 and 16. Fifty per cent of the UK industrial output is within 100 miles radius. It has the following outstanding selection of offices, factories and sites.

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 2-3 Market Square, Northampton NN1 2EN
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"Did you hear a seal bark?"

0110911109

Why the French said 'non' to Lucas

"PEUGEOT—yes. Lucas—no. world's leading gelatine maker, Airbus—maybe." Thus one Paris financial newspaper summed up last week the state of play between France and the UK on the three big industrial questions being negotiated between them.

Britain had approved the Peugeot-Citroen takeover of Chrysler UK, the argument over conditions for British participation in the Airbus consortium appeared to be edging towards compromise, but the attempt by Lucas of the UK to extend its 49 per cent stake in the French electrical motor components company Ducellier to full ownership had been turned down, and a French group, Ferodo, had nipped in to emerge with a not majority control of the capital, at least majority voting rights.

The coincidence of the two motor industry decisions, despite their disproportion in size and importance, caused bitter British reaction. The Lucas chairman, Mr. Bernard Scott, had made a pilgrimage to Paris to see both M. Jean-Paul Parayre, head of Peugeot-Citroen, and M. Bernard Vernier-Paillet, the chairman of Renault, to argue the case for the Lucas bid. He came away reassured that both men had indicated their preference for Lucas in the interest of maintaining competitive sources for components. Lucas announced it was going to court to assert its rights to pre-emption of the 51 per cent stake in Ducellier previously held by DBA (Bendix).

It was recalled that the French arm of British Petroleum had only recently been frustrated in its attempt to acquire (with the full consent of the company) the

gone out of fashion? "My dear fellow," remarked a senior man in the Treasury with a plying look, "don't you realise? Half French industry depends on the Government for subsidy and the other half depends on it for State contracts. You are not telling me that in those circumstances everyone can go and do as they like."

Exaggerated, certainly (Peugeot-Citroen, for example, doesn't owe the Government a loan) but eloquent of the attitudes which are brought to bear on industrial restructuring. What, then, are the principles which underlie decisions about foreign participation in French industry? Technically, control of investment is based on con-

pressed. They are expressed precisely because for the past decade (if one wants to pick a date, the publication of M. Jean-Jacques Servan-Schreiber's book, *The American Challenge* in 1967, will do) the Government has strained every nerve to restructure French industry.

Since the oil crisis, these efforts have received new impetus. "A lot of our industry is in severe financial trouble," the Treasury admits "and it's dirt cheap to buy."

The Lucas-Ducellier affair illustrates the policy of creating competitive French representatives in world markets. The Ferodo group is the product of years of merger. SEV and Marchel came together before

French market, decides to take over the challenge. There is a price war in France. What happens? Ferodo is slaughtered between Lucas and Bosch. And then what would happen to all that careful planning about electrical motor control? Lucas, quite simply, came along three years too soon—before Ferodo was ready to compete.

The BP-Rousselot affair is a similar story. The French petrochemical industry, with few crude oil resources, was losing money hand over fist on refining and on basic heavy chemicals. Under government prompting, Elf-Aquitaine, the state-owned company which was itself the product of a state-promoted merger, began to diversify towards the so-called sectors of the future—in this case fine chemicals and pharmaceuticals. It started negotiating with Rousselot, but became pre-occupied with certain American projects and ended the negotiations. Along came BP. Suddenly the government realised that it was about to lose a last chance for the leading state chemicals for group At-Chimie (linked with Elf) to diversify into a highly profitable company and away from eternal losses.

BP was turned down and At-Chimie found itself the proud owner of Rousselot.

If industrial restructuring is the pre-emptive yardstick by which investment is judged, what are the others? One is the need not to duplicate sectors where the state has committed substantial money to create a French technology. Computer peripherals come into this category.

Another is the anxiety not to let foreign investment get beyond the "saturation point" in certain sectors. Pharmaceuticals is now a closed sector, since almost 50 per cent of French pharmaceutical production is in fact controlled by

foreign companies. The agro-food sector, where France suffers from a chronic industrial weakness despite her richness of raw materials, is another.

But there are, of course, cases where the fish got away. The most recent one is Poclain, the hydraulic excavator concern, one of the few French manufacturers (Moulinex and Skis Rossignol are about the only other cases) to have risen from being a small family affair to become a world-wide name with modern technology and an extensive commercial network.

When Poclain teetered on the verge of bankruptcy the search for partners was intense. The motor and main component manufacturers were canvassed but the urgency of Poclain's financial position plus the need to find a partner who understood its business led, at last, to an American rescuer in the shape of Tenneco-Case.

Small stakes
Typically, the window-dressing was careful. Case's stake was kept to a minority, even though it took effective direction of the business. A series of major French names, including Renault, took small stakes as guarantees of the French character of the business.

France has never shied away from calling upon American technology and capital to redress a technological deficit.

Its computer industry was deliberately divorced from the European Undata consortium (because of fear of dominance by the German company Siemens) and linked with Honeywell-Bull. Again, the capital structure was carefully camouflaged in French colours.

France is at the moment negotiating the acquisition of U.S. technology in micro-electronics.

The mainspring of all this comes back to that eternal choice...



Mr. Bernard Scott, chairman of Lucas Industries.

It would be quite wrong to French preoccupation—national independence. There may not be a direct link between the decision to launch a sixth nuclear missile-carrying submarine and the decision to block Lucas's right to acquire full control of a company it already effectively directed. But the decisions come back (even allowing for the obvious considerations of domestic politics, which influence all decisions) to the same basic idea: Independence is indivisible—military and industrial.

But where, after all, does this leave the new liberalism of Prime Minister Raymond Barre, even acknowledging the problems of state financial assistance as a customer? It might be objected that when the Treasury as a sort of private domain to be shuffled around in pursuit of a grand plan, freedom of price and even of employment on a borrowed cake.

The Government must reply differently. "The whole object of the new liberalism is to give industry the means to compete internationally. You can't do that if you leave it open to foreign domination."

As with most definitions of economic doctrine, you pay your money and you take your choice...

BY DAVID CURRY IN PARIS

Aggressive

But for France to compete in world markets and earn enough to balance her trade, she must have a big, aggressive, technologically advanced, well-financed company to carry the flag. She can only do this by whole-scale restructuring of industrial sectors—and heaven help anyone, foreign or French, who gets in the way.

But what about the new liberalism? Has not dirigism

control of foreign exchange. The criterion is the effect on the balance of payments—but in a very wide sense. The immediate currency inflow is but one element considered. The short, medium and long-term effect on the capacity of French industry to earn its livelihood by exports is equally taken into consideration.

Leaving aside the creation of a completely new activity for foreign interests—which is encouraged—the threshold is 20 per cent for the taking of a direct stake in a French company. Below that, there is normally little difficulty in acquiring a stake unless other elements—marketing arrangements, for example—are associated with the deal which give the partner a stronger effective say than his formal stake represents.

But when the stake creeps above 20 per cent in an established concern, then reservations begin to be ex-

pressed. They are expressed precisely because for the past decade (if one wants to pick a date, the publication of M. Jean-Jacques Servan-Schreiber's book, *The American Challenge* in 1967, will do) the Government has strained every nerve to restructure French industry.

Since the oil crisis, these efforts have received new impetus. "A lot of our industry is in severe financial trouble," the Treasury admits "and it's dirt cheap to buy."

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Letters to the Editor

Airlines and open skies

From Mr. R. McCrindle MP

Sir,—On consecutive days October 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, you have featured opinions on the state of the airline industry from Dr. Alfred Kahn of the U.S. Civil Aeronautics Board and Mr. Hammar-Kjold, director general of the international Air Transport Association and these give us different views as to the health of the industry. While, as a politician, I am of course pleased to maximise opportunities for people to travel at minimum cost, I am concerned at the recent tendency for the U.S. to push into an open skies policy thereby forcing other transatlantic airlines to follow suit. The result has, no doubt, been a substantial increase in the number of passengers but a very questionable increase in profitability of the airlines.

It may now be of course that no airlines have overcome their midsummer madness and are refusing to turn their attention away from the business traveller, who has proved a profitable customer in the past and other less to the holiday type of passengers for whom Laker teases. If that is so, it may encourage an upturn in the traffic carried by charter airlines which has plummeted substantially in the past year. All in all, I am very sceptical as to whether the long run ultra-low fares of 1973 can be maintained and concerned that if the constant pressure of people like Dr. Kahn continues, the wall will be the smaller independent organisations.

With some sanity being restored to the situation on the scheduled airlines by the introduction of the three class concept, it is to be hoped that the British Government authorities and British Airways will be prepared at the forthcoming Bermuda negotiations to stand firm against American pressure to open otherwise the load factors will no doubt increase up, as Mr. Hammar-Kjold writes, at the expense of the airlines' profitability.

Yours faithfully,
Robert McCrindle,
House of Commons, S.W.1.

Easily found information

From the Press Assistant
Freedom of Information
campaign

Sir,—Your "Men and Matters" reporter (October 5) at the about Party's Blackpool Conference who found "information and to find" seems to have missed the point of campaigners from our group being present the day before the air freedom of information debate.

Delegates were presented with a early early day motion calling the Government to honour its manifesto pledge on open government, and asking the delegates to support the motion. Also included the promised notation sent to us by Tony Benn. The following day's overwhelming vote for freedom of information laws and reform of the Official Secrets Act was awarded after three years of arduous campaigning, which included the introduction of the Freedom of Information (Draft) Bill introduced into the House of Commons. The enormous expansion of our campaign since 1975 and its ally nature is in itself an indication of the willingness of people to set aside differences and co-operate in obtaining the basic democratic right to know how our money is spent and

what government is doing in our name.

If your reporter had succeeded, in his struggle to obtain information, in contacting Tony Benn himself, he would have learned that the Energy Secretary is in fact in direct contact with us.

Joe King,
8, Elsie Road, N21.

Skilled worker shortage

From Mr. J. Stride

Sir,—Having been employed by a company within the Lucas Group as a skilled blue collar worker for many years, I read with interest the three articles by Richard Cooper (September 25, 26 and 27) regarding skilled worker shortage.

Here in tabulated form is the relative benefit of the pension scheme operated by my employer for works and staff, the sickness benefit scheme, operates in a similar way, giving the staff employee considerably more benefit than the skilled worker; as details of this scheme, however, are difficult to obtain I will confine my letter to the pension scheme.

I think it is relevant to say here that after 37 years' service with the company my maximum sickness benefit is 12 weeks' net pay, for six weeks of which the company will pay my pension obligation, and it is only since 1976 that I have been paid average earnings for holidays.

From that following and the foregoing it is obvious why there will continue to be a shortage of skilled workers.

The tables assume that two employees join the pension scheme at 22½ years old. One is a clerical capacity to the staff, the other a time-served apprentice to the works, each earning £4,000 per annum.

Staff	Works
1/60th Full retirement at 62½ years. £4,000 x 40 years.	1/80th. Government minimum Full retirement at 65 years. £4,000 x 42½ years.
Full pension at 62½ years. £2,560 p.a. = £49.23 per week.	Full pension at 65 years. £2,125 p.a. = £40.86 per week.
Maximum lump sum £8,000 taken reduces pension by £800 p.a. to give £37.86 per week.	Maximum lump sum £8,000 taken reduces pension by £800 p.a. to give £32.87 per week.
Cost for 40 years. £9,600.	Cost for 42½ years. £7,850.
Less tax. £3,264.	Less tax. £2,601.
Net cost. £6,336.	Net cost. £5,249.
Death benefit = £4,000.	Death benefit = £2,000.

During the extra 2½ years' service of the works employee, the retired member draws a total pension of £4,900 plus any benefit from the lump sum if invested, plus £6 per week bridging pension until receipt of state pension.

J. Stride,
85, Chatsworth Crescent,
Hounslow, Middx.

Unemployment benefits

From Mrs. H. Parker

Sir,—I have followed with interest the correspondence in your columns on unemployment benefits, and it seems to me that two separate questions have become confused. The first is whether or not spending power differentials in and out of work are now too small, and the second is the extent to which the unemployment figures are affected by this anomaly.

The first is proven beyond all reasonable doubt. The Chancellor himself has said so publicly on a number of occasions. Those worst affected are family men and school leavers, but anyone with low earnings potential is likely to find work and the second is an indefinite period, once tax and work expenses are taken into account. And, because of the tax refund anomaly, of tax free benefits. Effort will

people earning up to £95 a week only be increased when there is a rise in the cost of living.

It would seem that a greater part of the solution must lie in a complete restructuring of the tax system. Currently our marginal levels of tax are at a higher level than in any other developed country, with the exception of Sweden—a very Left-wing administration (and look what happened to that yesterday!)

Our tax thresholds are now at around 50 per cent of the average manual wage. These are also the highest in the developed world. At the inception of the Welfare State the tax threshold stood at 103.8 per cent. In other words, nobody earning the average wage or below paid any tax whatsoever, whereas now tax liability begins at around half that wage.

Where these thresholds increase radically, the attraction of tax-free benefits would immediately pall and the incentive for workers in industry to increase their effort would be supplied.

Ruth Lister implicitly criticises me in so far as she believes that increases in incentives and hence an increase in productivity from those "pitifully low levels" which Mr. Macintyre describes.

Rowena Mills,
Highercombe Road,
West Grays.

From Mr. J. Hazel
Sir,—Obtaining export business is admittedly not easy, but it can be made much easier by taking advantage of the wide local knowledge of the Consul (Commercial) and his staff. Indeed they can usually cut down the amount of time one needs to spend locating potential customers by half. And yet many manufacturers' export managers fail to make contact.

I have just returned from a trip to Zurich and in the space of 36 hours, thanks to the Consul and his staff, I was able to make contact with all the leading potential importers of consumer durables primarily in the building materials field. I was very surprised, and gratified, at the amount of knowledge and experience available and the enthusiasm with which assistance was the only way by which family men can escape the effects of the poverty trap.

Mrs. Harmonie Parker,
(Research Assistant to Ralph Howell, MP),
Nettlefield,
Pirbright, Surrey.

Pitifully low productivity

From Rowena Mills

Sir,—Ruth Lister (October 2) is absolutely right when she says that the answer to the whole problem lies in a return to a high level of economic activity, but increased economic activity rests on increased demand. We will not get increased demand until we achieve increased productivity and as Kenneth Macintyre says (October 5) it is at present "pitifully low."

Increased productivity basically rests on reducing or containing costs and increasing effort. However, costs can only be increased by the wage inflation inherent in the whole system of tax free benefits. Effort will

Real military precision

From Lt. Col. C. P. M. Mulloy

Sir,—Like Major General Cowley (October 5) my war on moles has passed from the defensive to the offensive. Reconnaissance shows that the mole "surfaces" punctually every four hours. Hence, as the direction of advance is usually evident, the enemy can be attacked with real military precision!!!

Michael Mulloy,
The Old Vicarage,
Tongue,
Sittingbourne, Kent.

Today's Events

Conservative Party Conference to debate emergency motion on Rhodesia condemning Government for failing to use opportunity presented by the internal agreement to establish a democratic government there: Mr. Edward Heath addresses Conservative Youth Forum.

Mr. Huang Hua, Chinese Foreign Minister, visiting the UK, meets Mr. James Callaghan, Prime Minister, and Dr. David Owen, Foreign Secretary.

Meeting of Trades Union Congress economic committee—discussions on pay formula and inflation.

Pre-Motor Show statement by Sir Barrie Heath, president of the Society of Motor Manufacturers and Trades Association.

Confederation of Shipbuilders and Engineering Union expected to receive full report on working party agreement for shipyard wages.

Japan and USSR begin three-day bilateral trade talks Tokyo.

Mr. Edmund Dell, Secretary for Trade, visiting Canada and the U.S.

European Parliament in session, Strasbourg.

Sir Peter Vaneck, Lord Mayor of London, attends luncheon with chairman and the Board of National Coal Board at Hobart House, Grosvenor Place, S.W.1.

London Chamber of Commerce

Interim dividends: Alfund, Christies International, Collett Dickinson Pearce International, Empire Stores (Bradford), External Investment Trust, E. Forsyth and Co., William Pickle and Co. Transatlantic and General Investments, Weeks Associates.

COMPANY MEETINGS
Ellis and Everard, Grand Hotel, Leicester, 12. Group Lotus, Car Companies, Norwich, 12.15. Mear River Rubber, Plantation House, Mining Lane, E.C. 12.30. Suter Electrical, 55, Basinghall Street, E.C. 11. Warner Holidays, Waldorf Hotel, Aldwych, E.C. 12.

SPORT
Soccer: League Cup, third round replay, Reading v Rotherham. Rugby League: Warrington v Australians. Badminton: World Championship night, Wembley.

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COMPANY NEWS

Grattan down 26% so far after catalogue setback

A DISAPPOINTING performance from its spring summer catalogue, combined with increased expenses, resulted in a 26 per cent drop in pre-tax profits of Grattan Warehouses, the mail order firm, from £6.09m to £4.47m for the 28 weeks to August 12, 1978. Sales, net of VAT, were up 4.73m to £84.11m.

Mr. J. M. Pickard, the chairman, says the spring summer catalogue got off to a good start, but demand fell off in May and June, although it improved before the end of the season.

Demand for the new autumn winter catalogue is up to expectations but has tended to concentrate in the fashion sections of the catalogue, he states. It is therefore, too early to forecast whether this demand can be fully satisfied and be translated into a significant sales increase.

The directors are planning further increases in the number of lines in the catalogue and a stepping up of recruitment of new sales, which combined with a more competitive pricing policy, reflects the company's strategy to increase sales and future profitability, Mr. Pickard explains.

At the same time, work on sales office computerisation and distribution systems is being intensified, all of which are part of the company's planned medium-term programme to improve both



Mr. Gordon Palmer, chairman of Associated Biscuit Manufacturers. . . profits virtually unchanged reflecting difficult UK trading.

capacity and speed of service. In the short-term, expenses will increase as a result of this but the directors have instituted a major new cost reduction programme, throughout the business.

The net interim dividend is 1.786p (1.78p) per 25p share, costing £785,840 (£774,400) — the previous year's final was 3.802p net from £1,700m taxable profit. See Lex

Bowthorpe sees peak after £0.3m increase

INCLUDING ASSOCIATE contributions ahead from £86,000 to £245,000 taxable profit of Bowthorpe Holdings increased from £2.01m to £2.3m in the first half of 1978. Directors expect the level of profit to be maintained for the rest of the year, pointing to an increase on last year's record of £5.92m.

Turnover for the half year was £3.06m higher at £21.89m and after tax of £1.56m (£1.23m) and minority interests attributable profit is given at £1.64m (same). Earnings per 10p share are shown unchanged at 4.1p.

A maximum permitted interim dividend of 0.838p is to be paid compared with 0.75p last time. For 1977 an 0.87p final was paid. The group is concerned with the design, manufacture and sale of accessories and components mainly for use in the electronics, telecommunications, aerospace and electric supply industries.

Directors say the contribution from Compagnie Deutsch, a French associate, improved considerably over the corresponding period of last year. The U.S. subsidiary, Tyton Corporation, has moved into new, larger premises and continues to make excellent progress.

In the UK the move of Hellermond Electric from Crawley to Plymouth has been accomplished without any reduction in sales activity.

Mr. Ray Parsons, deputy chairman, says that while he is concerned that the unsettled situation on the national pay front could adversely affect the UK economy, he anticipates that the current level of profit will be maintained for the remainder of the year.

comment

Bowthorpe's first-half results are much in line with the company's forecast in the annual review. Against a background of depressed markets for electrical accessories and components, profits are a tenth higher on a sales rise of 16 per cent, a figure which contains little volume gain. As in the previous year, most of the growth appears to have come from overseas subsidiaries (around half of group profits), which have benefited from the stability of sterling. In addition, the Cie Deutsch associate has made a strong recovery, thanks to higher prices and increased output. But at home the immediate outlook remains dull with the uncertain wages picture casting a shadow over the medium term. Also, the reorganisation of EMP is taking longer to complete than at first anticipated. However, last year's £4m expenditure programme in Germany, the U.S. and the UK should start to make an impact soon and there will be a small contribution from Redpoint, the new acquisition. If the company's forecast of doubled first-half profits is achieved, then the shares, at 63p, are on a prospective p/e of 8.8 while the yield is 4.2 per cent.

BRAID GROUP

Braid Group, North West car and commercial vehicle distributors, mainly Vauxhall, has acquired for cash the capital of Rowland Winn (Barnesley) and Rowland Winn (Baldley), also Vauxhall distributors.

Associated Biscuit steady at £4m as UK side drops £1m

WITH A £1.03m drop in UK trading profits offset by an increase overseas, the £4m profit of Associated Biscuits Manufacturers was little changed at £4m compared with £4.02m in the 30 weeks to September 10, 1978. Sales for the period were ahead from £116.54m to £129.18m.

Mr. G. W. Palmer, the chairman, says that in the current uncertain economic and political climate it is unwise to make any forecast for the year. For 1977 profit was a record £10.55m.

He says the difficult UK trading conditions referred to at the AGM have continued and particularly affected profitability in the chocolate and speciality division and the packaging and light engineering divisions.

Profits from France were satisfactory and Canada is showing an improvement. In India the holding in Britannia Biscuit Company has been revalued from 20p to 35p per cent, and its profits were adversely affected for some months by a prolonged strike at its Bombay factory.

The pre-tax profit is after interest of £1.14m (£0.94m) and includes associate contributions of £723,000 (£767,000). Net profit came out at £2.28m (£2.94m). After minorities of £39,000 (£50,000 credit) earnings per 20p share are shown down from 6.6p to 4.3p.

The interim dividend is lifted from an adjusted 1.403p net per 20p share to 1.686p. A total of 3.36p is permitted for the year. Last time a 1.686p final was paid.

comment

ABM has faced some tough problems in the home market, but

HIGHLIGHTS

Despite market optimism Grattan Warehouses has failed to buck its disappointing profits trend with the first-half shortfall at over £1m and the Board is now pledged to a three-year programme to put the company back on its feet. Lex also takes a look at the latest banking and government borrowing figures as well as the new Treasury controls on dividends. Half-time profits at Associated Biscuits are unchanged with a better showing overseas offsetting a rather sluggish UK market, but the outlook looks more encouraging. Amalgamated Engineering is another company that has slowed right down in the first six months following a couple of years of rapid growth. In contrast Farnell Electronics has turned in a sparkling first-half performance with profits 62 per cent higher and there seems to be no slowdown in the pace. Waterford Glass is another to show sound growth with profits over 30 per cent higher at the interim stage, but Bowthorpe, in a rather depressed market, has turned in profits only 10 per cent higher.

formances have been achieved in Canada (though in sterling terms it is less exciting) and in France. Two recent overseas buys, Salerno and Diekmann, should make an impact in the second half and with better UK biscuit sales the outlook is better. One outside estimate is pitched at close to £10m pre-tax for the year. However, the new management staff has a lot of work ahead to transform this historically rather sleepy company. Plans to produce more "own brand" biscuits, new products and cost cutting company. OP was affected by a fall in demand for wafers and long packaging company (traditionally a highly capital intensive business) caught by a drop in demand for tea tins. Overseas, notable per-

Waterford Glass up £1m after six months

A £1.1M advance in Waterford Glass is reported for the first six months of 1978. Turnover in the period was ahead from £45.25m to £57.11m.

The result is, after interest charges of £838,000 (£566,000) and depreciation of £408,000 (£370,000), a profit of £1.1m (£1.2m) as compared with £2.34m last year. Minorities interests take £104,000 (£68,000) and earnings per share are given at 2.4p (1.7p). The interim dividend is stepped up from 0.5625p to 0.75p. 1977, from record profits, £2.23m, a 0.738p final was paid.

comment

Another strong first half has seen Waterford well within a distance of its 24th successive year of record result. Although growth in consumer spending in Ireland has underpinned a performance by the retail sector, but in domestic car retailing the ket share is being eroded by Japanese imports, particularly from Japan. But the group's best activity, its crystal and china production and sales, continue to be its profit powerhouse. Price increases have offset the effects of the weakening in the U.S. and export sales in sterling are in line with sterling price. The first half rate of dividend increase is maintained for the year. At this level the stock looks fully priced even allowing for the fact that Irish stocks are better than their English counterparts. Waterford has a fine growth record but the current increase does not appear sustainable in the medium to long term.

Hawtin set to restore dividends

IN LINE with the improvement forecast at the annual meeting, Hawtin rose for the six months July 31, 1978, on turnover £3.69m against £3.34m. Last surplus was £733,000.

The directors state subject to satisfactory progress continuing during the second months, recommendations return to the dividend will be anticipated with the payment of full year results. The payments were in 1973.

First half profits were £1.1m after interest of £26,000 and with competitive figures. Results from E. Hollingworth and Son and Specialists (Biggleswade) April 1, 1977.

Earnings per 5p share shown ahead from 0.61p (£3 before extraordinary items) to 0.75p (£1.00) after tax of £180,000 (£120) minorities of £2,000 (£1,000) an extraordinary £170,000 last time, retained £246,000.

Two Sears companies improve

Two Sears Holdings subsidiaries reports much improved results for the first half of 1978 while the subsidiary Mapple Webb reports a dip in pre-tax profits from £1.11m to £1.09m in July 31, 1978, half year.

Turnover at Mapple Webb was £15.33m (£15.65m) and the suit was after interest of £224 (£119,000) and non-trading profit of £33,000 (£30,000). Tax is £10,000 (£10,000).

At Sears Engineering last year pre-tax loss of £967,000 was converted into a £106,000 profit. Interest charges of £2.15m (£1.4m) after tax of £150,000 (£140) minorities of £2,000 (£1,000) an extraordinary £170,000 last time, retained £246,000.

British Shoe Corporation's profit jumped from £16,38m to £22.4m after an interest credit of £416,000 (£400,000) and non-trading items of £174,000 (£502,000). A tax of £12.6m (£12.2m) net profit was £10.15m (£7.38m).

EPIC well ahead to £524,000

THE AVAILABLE group surplus of Estates Property Investment Company more than doubled from £227,000 to £524,000 in the April 30, 1978 year. At half-time the surplus was up from £21,000 to £167,000.

Gross rents for the year were £2.43m (£2.01m) and net property income was £2.01m (£1.59m). Interest charges were unchanged at £871,000 leaving the pre-tax profit at £1.14m (£0.73m). Tax took £545,000 (£185,000), and the net interest arising in the UK on its Belgian development was £288,000 (£303,000).

The available surplus is after realised capital profits less capital charges totalling £34,000 (£48,000), net outgoings attributable to development of properties of £37,000 (£36,000) and a transfer from capital reserves of £3,000 compared with a £412,000 transfer to reserves last year.

Earnings per share are given at 3.58p (1.35p) and the final dividend of 1.35p lifts the total from 1p net per 25p share to a maximum Treasury permitted 2.35p.

Directors say the final documentation on its Brussels developments is in the course of being agreed, and they hope to make a

Midterm rise for Cartwright

FROM TURNOVER of £3.07m against £2.42m previously, taxable profit of R. Cartwright (Holdings) advanced £320,000 to £392,000 in the first half of 1978.

Mr. J. C. Northam, chairman of the maker of door and window furniture etc, says satisfactory progress is being maintained despite the continuing low level of activity in the building industry. The contribution of group companies not directly involved in that industry continues to increase. For 1977 profit was a record £663,000.

The result is subject to tax of £203,500 (£154,800) and net profit came out at £188,500 (£142,000). Depreciation for the period was £71,800 against £68,200.

Earnings per 10p share are shown ahead from 3.66p to 4.64p and the interim dividend is up from an adjusted 1.356p to 1.3p net. Last time a 2.272p final was paid.

W of E Trust progress

The accounts of West of England Trust reflect both the remarkable success of its investment management subsidiary, Pendall, in the year to the end of June. Profits after tax increased from £284,000 to £654,000, pushing the group total up from £494,000 to £1,200,000, and reorganising the industrial and commercial interests of the group to bring in three new wholly owned subsidiaries.

A high level of retentions and the realisation of surpluses on both the sale and revaluation of

Perkin-Elmer rises to £1.8m

From turnover of £14.17m compared with £10.97m pre-tax profit of Perkin-Elmer rose from £1.64m to £1.8m in the June 30, 1978 year. After tax of £963,000 against

TAXABLE PROFIT of Ruberoid, Babcock Contractors, as part of building products, specialist subcontracting, paper and plastics group, almost trebled from £139,000 to £450,000 in the half-year to June 30, 1978. Turnover was up 7.6 per cent at £15.69m against £14.58m.

Mr. Thomas Kenny, chairman, reports that all the operating companies contributed to the improvement in profit, especially the construction company.

He says the glass tissue project is not yet profitable but that losses have been sizeably reduced. There are better prospects for the future of the venture but it will not happen immediately. The financial condition of the group remains strong.

The group operates in a depressed sector of the economy but there are signs of improvement, says Mr. Kenny. The construction and paper industries are not yet showing the promised recovery but indications are that the profit for 1978 will exceed the £2.8m achieved in 1977. The interim dividend is lifted from 0.7p net per 25p share to 0.77p. A 1.357p final was paid last time.

NEW BABCOCK COMPANY

A NEW company, Babcock Electrical Projects has been formed by

Compulsory conversion notices will be posted to loan stock holders by the end of October.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding year	Total for year	Total for year
Anal. Power	2.85	Jan. 2	2.44	—	5.28
Associated Biscuit	1.85	Jan. 2	1.85	—	3.69
Barr & Wilce Arnold	1.85	Dec. 8	—	—	1.71
Bowthorpe Hldgs.	0.84	Dec. 15	0.75	—	1.59
Cartwright	1.36	Nov. 17	1.36	—	2.72
Estates Property	1.36	Nov. 30	0.51	2.86	6.6
Farnell Electronics	2.38	Nov. 21	1.78	—	4.16
Grattan Warehouses	1.79	Nov. 24	1.78	—	3.56
J. Halstead	0.38	—	0.38	0.8	0.33
C. Harwood	1.54	Jan. 8	1.34	—	2.88
Howden-Stuart	1.19	Dec. 12	1.07	1.19	2.26
Highland Electronics	1.19	—	1.07	—	2.26
Inter-City Investment	0.6	Dec. 11	0.2	—	0.8
Ruberoid	0.77	Nov. 28	0.7	—	1.47
Seaford Properties	0.07	Jan. 6	0.35	1.97	2.04
Waterford Glass	0.75	Nov. 20	0.75	—	1.5
Watts, Blake, Beane	1.13	Nov. 20	1.13	—	2.26

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Includes 0.0416p for 1977. § Interims previously not paid.

APE just ahead at midway

TOGETHER with reporting a rise in pre-tax profits from £2.01m to £2.11m for the first half of 1978, the directors of Amalgamated Power Engineering forecast a modest improvement in results for the second half of the year.

The net interim dividend is stepped up from 2.44p to 2.49p at a cost of £404,313 compared with £362,251. The directors intend to pay a maximum permitted final. Last year's total payment was 3.28p from profits of £620m.

11.11.1977 11.11.1978
Turnover 32,296 27,432 36,145
Trading profit 3,153 2,876 3,674
Interest 149 157 277
Share of Assoc. 58 125 189
Profit before tax 3,312 3,234 4,229
Tax 718 476 1,350
Profit after tax 2,594 2,758 2,879
Attributable 2,594 2,758 2,879

Orders on hand at June 30 amounted to £67.5m against £61.4m at January 1, 1978 and

£56.5m at June 30, 1977. This is a satisfactory position which is expected to be maintained, the directors state.

comment
In the past two years, following the setbacks of 1973-75, pre-tax profits at Amalgamated Power Engineering have more than quadrupled. Growth, however, has now slowed down with interim profits this time only 6 per cent ahead and margins a full point lower. The overseas contribution is down with the stronger pound making competition tough. But orders have now picked up in South Africa and, despite continuing difficulties in Australia, the second half should show some improvement. At home the profit increase has largely come from diesel engines and here APE seems to be doing better than some of its rivals.

Demand for compressors and turbines is good and the outlook for pumps is reasonable. Gears, however, continue to present the biggest worry. Formerly dependent on the new depressed tanker market, orders in this field have been difficult to replace. The shares fell 7p to 149p where on full year profits of £7m the prospective fully taxed p/e is just under six. This seems an undemanding rating given the company's cautious optimism not only for the second half but for next year as well. The yield is a reasonable 5.9 per cent.

The net interim dividend is 1.786p (1.78p) per 25p share, costing £785,840 (£774,400) — the previous year's final was 3.802p net from £1,700m taxable profit. See Lex

comment
Bowthorpe's first-half results are much in line with the company's forecast in the annual review. Against a background of depressed markets for electrical accessories and components, profits are a tenth higher on a sales rise of 16 per cent, a figure which contains little volume gain. As in the previous year, most of the growth appears to have come from overseas subsidiaries (around half of group profits), which have benefited from the stability of sterling. In addition, the Cie Deutsch associate has made a strong recovery, thanks to higher prices and increased output. But at home the immediate outlook remains dull with the uncertain wages picture casting a shadow over the medium term. Also, the reorganisation of EMP is taking longer to complete than at first anticipated. However, last year's £4m expenditure programme in Germany, the U.S. and the UK should start to make an impact soon and there will be a small contribution from Redpoint, the new acquisition. If the company's forecast of doubled first-half profits is achieved, then the shares, at 63p, are on a prospective p/e of 8.8 while the yield is 4.2 per cent.

comment
ABM has faced some tough problems in the home market, but

We may have shocked some people with our growth



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ISSUE NEWS

Yearlings up to 10.625%

The coupon rate on the local authority yearling bonds is up from 10 1/2 to 10 3/4 per cent. The bonds are issued at par and dated October 17, 1979.

This week's issues are: Kirkless Metropolitan Borough Council (£1m), Walsall Metropolitan Borough Council (£1m), Preston Borough Council (£1m), City of Leeds (£1m), City of Glasgow District Council (£1m), Borough of Pendle (£1m), West Oxfordshire District Council (£1m), Matherwell District Council (£1m).

City of Bristol has raised £1m of 12 1/2 per cent bonds at par dated October 6, 1982. Three councils have raised five year variable stocks priced at 28p per cent and dated October 5, 1982. These are: Oxfordshire District Council (£1m), City of Wakefield Metropolitan District Council (£2m), City of Bristol (£1m).

DANKS SCRIP

Directors of Danks, Gowerston announce proposals to issue by way of capitalisation one new ordinary 25p share for each existing ordinary share.

RIGHTS RESULTS

Reliance Knitwear's recent one-

WATER OFFER

Rickmansworth and Uxbridge Valley Water Company is going raise £23m by way of an offer sale by tender of 7 per cent redeemable performance at 1985 at a minimum price 27.50p per cent.

King & Shaxson

52 Canbille EC 370	
Glit Edg. Portfolio Management	
Service Index 10,1078	81.2
Portfolio 1 Income Offer	81.1
Portfolio 1 Capital Offer	128.1

INTERNATIONAL FINANCIAL AND COMPANY NEWS

J. J. J. J.

Vallourec cuts first half loss

BY OUR OWN CORRESPONDENT

PARIS, Oct. 10.

VALLOUREC, the French manufacturer of wide diameter steel tubes, has cut its losses sharply in the first half of the year and is promising further progress in the second.

Operating profits were FFr 84.1m (\$19.5m) against FFr 22.6m. But after depreciation of FFr 94m, the final loss worked out at FFr 9.9m (\$2.3m) over the same period of last year losses of FFr 35.4m.

Under the new scheme, DNEL will retain a direct 23.4 per cent stake in Vallourec. A sharp increase in first-half profits is reported by Cie Bancaire, the French holding company for a group of finance, loan and hire purchase operations.

Net profits for the six months in June emerge at FFr 143m (\$32.2m) compared to FFr 115m a year earlier. Gross operating earnings for the half-year were FFr 522m, against FFr 412m, a rise of 27 per cent.

Disposals planned by Motor-Columbus

BY JOHN WICKS

ZURICH, Oct. 10.

MOTOR-COLUMBUS, the Swiss contractor and property affiliate company, is to concentrate its efforts on the power, civil engineering and real estate construction sectors, according to the company's chairman, Herr Michael Kuhn. The company, which said, is to divest its industrial, tourist and South American activities.

As part of this programme, Motor-Columbus has sold its one-sixth shareholding in the Swiss industrial concern SA des Cableries et Treilleries de Cossonay and has reached agreement in principle on the sale of its stake in the Argentine firm Cia. Italo-Argentina. Motor-Columbus and its affiliate Suedelektro are currently engaged in repatriating funds from Peru, following the sale of important holdings.

Although the connected branches of real estate and building operations are to remain important parts of the group's business, Motor-Columbus experienced new losses last year of SwFr 19.1m in the Zurich-based

Heavier loss from Dutch shipbuilder

By Charles Batchelor

AMSTERDAM, Oct. 10.

RSV, the largest Dutch shipbuilding group, made substantially higher losses in the first 32 weeks of the current year. It expects the position to improve in the final 20 weeks but will still be heavily in the red due to the depressed state of its shipbuilding and repair activities.

The company reported a loss of F1 47.8m (\$32.2m) in the first 32 weeks, a rise of 68 per cent on the F1 28.4m loss in 1977. The loss in the rest of the year will be considerably less than two thirds of the first period deficit, or about F1 30m.

This will be partly due to the sale of RSV's remaining residential property. Deposits on the sale of some of the houses, which are rented to the company's workforce, were included in the first period result. RSV partly bases its hopes of an improvement in the second half on the continuation of the present slight upturn in the ship repair market.

The company's land based divisions and marine shipbuilding made a sizeable profit in the first 32 weeks. Despite government assistance in acquiring new orders, the plan to reorganise the Dutch shipbuilding industry, RSV has not been able to get sufficient orders to make full use of its capacity this year.

Turnover in the first 32 weeks fell slightly to F1 1.6bn (\$776m) from F1 1.7bn in 1977. The total value of its order portfolio, excluding repair contracts, is about F1 6.1bn.

Late recovery at Rolinco

By Our Own Correspondent

AMSTERDAM, Oct. 10.

ROLINCO, the share investment fund which is part of the Robeco Group, has reported a recovery in its net assets in the second half of 1977-78. The downturn in the first half left its mark in the form of a decline in profits however.

The value of its shares rose 18 per cent in the year ended August 31. Total net assets amounted to just over F12.5bn (\$1.2bn). Net asset value was again above the F12.4bn level of September 1977, and had recovered from the low point of F12.1bn reached at the half-way stage in March.

Net profit fell F15m to F180m (\$33m), with the number of shares on issue down to 18.28m from 19.71m. A year ago, profit per share was about 5 per cent higher.

THE PARIS BOURSE

Investors side-step the taxman

BY DAVID CURRY IN PARIS

ONLY THREE times in the past 25 years has the Paris stock market scored gains of 50 per cent in a 12 months, so this year's performance by share prices may be heading for the record book. The bourse index is currently showing growth of 55 per cent over January 1, and is no less than 74 per cent ahead of its low point of early February.

The man responsible for this upsurge in share prices is M. Monory, Minister for Economic Affairs, who is freeing industrial prices from control and proclaiming the therapeutic virtues of liberalism. For in July the National Assembly passed the "Loi Monory" intended to encourage the small saver to invest his money in the stock exchange in order to breathe financial life into industry.

The measure permitted a taxpayer to deduct, for each of the next four years, FFr 5,000 (\$118) from his taxable income to be invested in shares, plus FFr 800 for each of the first two children and FFr 1,000 for each of the others. This money had to be invested in French stock.

Alternatively, the same amounts could be invested in special unit trusts holding 60 per cent of their portfolio in French shares.

The defeat of the Left in the March general election had

already started the Bourse moving—indeed shares had been moving up since January when the Bourse began to smell election victory after the widening of the Socialist-Communist quarrel and the growing authority of M. Raymond Barre.

But the Monory measures, not only for their very real tax advantages, but also because of their symbolic value in proclaiming that capitalism was back in fashion, really put steam behind the rise.

The banks were quick off the mark. They were quick to produce their own "in-house" unit trusts or to "Monorise" existing trusts to tap a clientele which finds it easier to invest over the bank counter. About 15 such trusts are already functioning and have scored solid gains.

In the first nine months of this year the volume of transactions was up by 70 per cent. The average increase in French values across the bourse as a whole was 55 per cent, and on the term market the FFr 23.47bn turnover represented a 121 per cent rise on the previous year. The volume of transactions on the FFr 585. Only to be topped by a Saint-Gobain FFr 594m issue within days. CGE, Lafarge and the French arm of BP have all decided to raise capital, and they will be followed by others. Some

Even more significantly, shares are the most impressive part of former's. Almost 57 per cent of

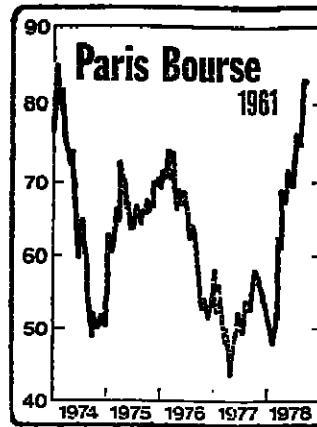
volume was in shares against FFr 2.3bn has been raised since only 43 per cent last year, while the summer by rights issues. The banks and brokers agree more modest rise of 38 per cent. There are a lot of new shareholders! major companies have holders being created by the

with three children earning FFr 110,000 but declaring after normal allowances FFr 30,000. His bill for tax would be FFr 9,981. If he devotes FFr 7,000 to share purchase he cuts his fiscal revenue to FFr 73,000 and pays on it FFr 1,750 less in tax.

For the large-scale shareholder the new measure is less interesting. But even a man with a portfolio of shares valued at FFr 150,000 and bringing in around 6 per cent in dividend would still gain a slight advantage in opting for the Monory formula rather than his existing allowances. The two cannot be combined.

But not everybody has been searching for capital gains. There is a group of investors seeking losses. For next year capital gains tax is introduced. But thanks to a Gaullist amendment, the shareholder is not obliged to declare at what date he acquired such shares.

Thus, the hunt is on for shares which have declined sharply since 1972 (making the steel companies very fashionable purchases). Shares bought today can be declared as having been bought in 1972, thus establishing a tax loss which can be spread over five years. In the present mood of the Paris Bourse, even the losers are winning.



Better prospects for Holmens

BY WILLIAM DUFFLORCE

STOCKHOLM, Oct. 10.

HOLMENS BRUK, Europe's largest newspaper manufacturer, reports a further fall in profits during the first eight months, but expects to perform much better during the rest of the year, to put 1978 earnings ahead of last year's.

Pre-tax earnings during the first eight months were SKr 24m (\$8.5m) against SKr 35m in the corresponding period last year. Turnover climbed from SKr 833m to just over SKr 1bn, and operating profit was well ahead at SKr 143m against SKr 97m. But not financial costs trebled to SKr 57m and depreciation charges were up by SKr 19m to SKr 62m.

These sharp changes were largely due to the commissioning of the new 170,000-tonne newspaper mill at Braviken last September. Until the start-up, interest was payable on this SKr 600m investment.

During the eight-month period, Holmen was able to utilise only about 80 per cent of its increased newspaper and magazine paper capacity. Stocks of finished goods

have increased since the beginning of the year, but are reported to be not above normal. Demand for wood-containing printing papers has strengthened since the summer and Holmen expects to operate at a considerably higher utilisation rate during the last four months of the year. Paper production is forecast to grow by 15 per cent from 1977, while the final turnover figure should be around SKr 1.75bn, a 20 per cent growth rate.

After completion of the first phase of the Braviken expansion, Holmen's investments will plunge from SKr 404m last year to an estimated SKr 75m in 1978. During the first eight months the company took up SKr 185m in new long-term loans and amortised SKr 65m. The short-term debt has been reduced considerably and the company's liquidity is reported to have improved.

The 1978 operating profit should fall within the SKr 225m-Skr 255m bracket against

Swiss rates return to 3% with SwFr 60m issue

BY JOHN WICKS

ZURICH, Oct. 10.

A RETURN to 3 per cent coupons has been made by the Swiss SwFr 60m domestic bond market with a total Bank over 12 years and SwFr 60m (\$33m) issue, for subscription between October 16 and 20, of Canton Argovia. The 10-year loan will be priced at 98, Leibstadt, also with a 12-year maturity; the interest rate is 3 1/2 per cent and priced at par.

In March of this year, the City of Zurich had floated 3 per cent bonds with a 13-year maturity, priced at 99 per cent but this was an isolated case and the market for first-class borrowers subsequently rose again. Swiss capital market rates are curiously at their lowest levels since the 1950s.

Other new domestic issues scheduled for mid-October market share.

Warne Wright Group

INTERIM STATEMENT

The unaudited trading results of the Group for the six months ended 30th June, 1978 are—

	6 months to 30.6.78	6 months to 30.6.77	12 months to 31.12.77
Group Turnover	10,973	10,253	20,067
Profit before tax	674	636	1,421
Profit after tax	442	496	1,151
Dividends			
Preference Shares	5	5	10
Ordinary Shares	152	136	272
(Interim) (Interim) (Total)			
Profit retained	285	355	869

Provided there is no further deterioration in the economy, and that strikes at present being experienced by major customers are not unduly prolonged, profit before tax should at least equal 1977.

Warne, Wright & Rowland Ltd.
Keeley Street, Birmingham B9 4HP

The Bank of Tokyo, Ltd.

Negotiable Floating Rate U.S. Dollar
Certificates of Deposit
Series C Maturity date
14 October 1980



In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from 11 October 1978 to 11 April 1979 the Certificates will carry an Interest Rate of 10 1/2 % per annum.

Agent Bank
The Chase Manhattan Bank, N.A.,
London



General Signal Corporation

has acquired

Leeds & Northrup Company

The undersigned acted as financial advisor to Leeds & Northrup Company in connection with the above transaction.

Smith Barney, Harris Upham & Co.
Incorporated

October 10, 1978

The excellent progress made by ARC in recent years continues with a further increase in profits over last year's record figures.

Turnover increased by 74% from £159.751m to £277.403m, yielding a profit before tax for the year just ended of £31.676m, an improvement of 75% over the preceding year.

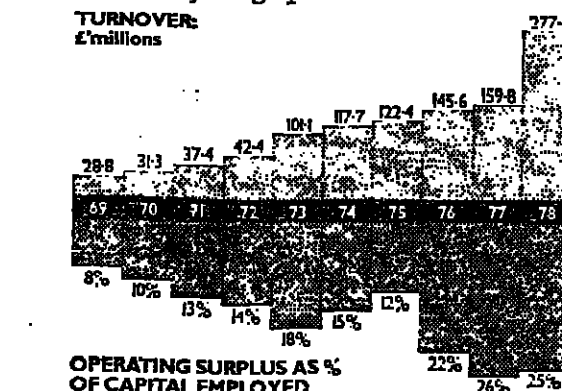
Ameyst Roadstone Corporation Limited ANNUAL RESULTS		
	Year to 30th June 1978	1977
Turnover	£277,403	£159,751
Margin on trading	44,954	26,045
Depreciation and depletion	12,002	7,327
Operating surplus	32,952	18,718
Less: Interest	3,876	1,813
Profit from Ameyst Roadstone Corporation operations	29,126	16,905
Dividends received	2,550	1,227
Profit before taxation and extraordinary items	31,676	18,132
Taxation—current year	8,843	5,434
—prior year	1,271	(70)
	10,114	5,364
Profit after taxation and before extraordinary items	21,562	12,768
Dividends	11,701	7,810

These very substantial increases reflect not only generally improved performance in the UK but more particularly the results of ARC activities in America included for the first time.

The extension of ARC's global development has brought increased prosperity and a broader operating base. This in turn provides greater stability for the group to withstand major fluctuations in demand for construction materials.

The profit achievement by Ameyst Roadstone Corporation over the past decade is all the more remarkable when viewed in the light of the world recession that has dominated this period.

Growth in terms of operating surplus in relation to capital employed during the past 10 years is best demonstrated by the graph below.



Operating surplus has multiplied some fifteen times but capital employed is only five times greater.

Of course the profit figures are higher because of inflation, whereas assets are stated at historic cost. Nevertheless there has been a substantial growth in real terms which is no mean achievement.

If you would like more information about ARC group activities, products and financial results for the last year, please write to us for a copy of our Annual Report and Group Profile.

ARC
A member of the Gold Fields Group

Making more of our natural resources
Ameyst Roadstone Corporation Limited
15 Stanhope Gate London W1Y 6AB

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Currency, Money and Gold Markets

NORINCHUKIN BANK

Surging ahead on the rice harvest

BY ROBERT WOOD IN TOKYO

JAPAN'S rice farmers are preparing to harvest one of their largest crops ever. For Norinchukin Bank—the central bank for agricultural and forestry co-operatives—this threatens to create a cash surplus without parallel anywhere in the world. As farmers deposit money from the harvest in their local agricultural co-operatives, the co-operatives, facing a weak demand for loans, will in turn deposit the money with the prefectural co-operative federations. These federations—also having little scope to make loans—will invest about half the money in Norinchukin's special one-year time deposits, which pay interest of 6.5 per cent.

Norinchukin will then have to find a use for the money—facing the problem that short-term interest rates in Japan are as low as 4 per cent to 5 per cent, while there are few opportunities to make profitable long-term loans.

Each extra deposit almost inevitably means a net loss for Norinchukin. In order to report an acceptable profit, of ¥8.5bn (\$47.7m) last year, the bank had to use its results with sales of securities it would otherwise have continued to hold—two practices that are permitted under Japanese law.

Norinchukin officials nevertheless welcome the harvest money. They believe that it will give their bank—an institution with only 3,000 employees—the largest assets of any financial institution in Japan.

They argue that the bank did not appear in any international list of the world's largest banks until a compilation by The

Banker listed it this year, when it was shown as the 27th largest bank in the world, and the seventh largest in Japan.

Norinchukin's recent growth has been striking. Assets rose 28 per cent during the fiscal year to March 31, reaching ¥8.7 trillion (million million). Because of the rise of the yen during the period, assets in dollar terms rose nearly 60 per cent to \$300bn.

The bank's officials say that Norinchukin is now number two in Japan, behind Dai-ichi Kangyo Bank.

For Norinchukin Bank, the central Japanese bank for agricultural and forestry co-operatives, the coming rice crop threatens to create a cash surplus without parallel anywhere in the world.

In spite of difficulties over where to invest the funds involved to secure an adequate return, Norinchukin welcomes the money on the grounds that by next month it expects to be the largest bank in Japan.

Bank. By November they expect to be number one.

Norinchukin, which is owned by Japan's agricultural co-operatives, is not the world's only gigantic agricultural bank. The listing by The Banker showed France's Caisse Nationale de Credit Agricole as the largest bank outside the U.S. But Norinchukin's rapid growth has created unprecedented liquidity.

Half its assets are short-term investments paying less than the bank pays to its depositors.

Norinchukin lends to agricultural-related companies, and invests the rest of its money in securities. Sometimes its clients' relationship to agriculture is tenuous—almost any chemical company is "agriculture-related,"

because it makes agricultural chemicals. But even a weak limitation on the use of Norinchukin's funds exacerbates the problem of finding uses for money.

The trend in Japanese interest rates has also worked against Norinchukin more than against other banks. Its one-year time deposits from prefectural co-operative federations have always paid interest at a rate slightly above that paid by long-term credit banks on five-year

debentures sold to the public. Since the cost of handling deposits from prefectural federations was far below the cost of selling debentures to the public, these deposits were, traditionally, a profitable source of funds.

But short-term rates have dropped so far below the rate on long-term debentures that Norinchukin is now paying 6.5 per cent for one-year deposits, while public corporations are selling their one-year bonds to other financial institutions at 4.75 per cent. The bank is now changing its rules so that it can cut its rates further.

Hearing about Norinchukin's accumulation of funds, foreign bankers have begun seeking its participation in international syndicated loans. But the bank has had to turn down most such proposals because Ministry of Finance regulations limit it to \$2m in net foreign currency assets or liabilities. The limit would not prevent the bank from investing much larger amounts abroad if the investments could be hedged against foreign exchange risk—but they rarely can.

All Japanese banks have limitations on their net foreign liabilities, as a safeguard against foreign exchange losses, but Norinchukin officials say that no other major bank has a limit as trifling as theirs. Now that they have heavy excess liquidity, while interest rates are far higher abroad than at home, and the Government is trying to promote foreign investment to reduce Japan's balance of payments surplus, the bank is petitioning for an increase of "a huge amount" in its limit.

Norinchukin says that the Ministry of Finance appears willing to accept a move of this kind, but that there is little likelihood of the ministry removing its restrictions entirely.

The bank is optimistic that Japanese loan demand will return to normal within the next few years, and that its swollen deposit base will then stand it in good stead. The bank says that last year it would just about have broken even without juggling its securities portfolio for paper profits at the year end. It is investing now in maturities of one-to-three years, expecting Japanese long-term rates to have expanded by the time the investments are repaid, and that it will be able then to employ its money profitably.

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Dollar declines in thin trading

The U.S. dollar closed fairly near its weakest levels of the day against other major currencies. The foreign exchange market was slightly more active than on Monday, but trading was not heavy.

The dollar touched a best level of Sfr 1.5870 against the Swiss franc, before falling to a low point of Sfr 1.5675, and closing at Sfr 1.5720, compared with Sfr 1.5850 previously.

In terms of the Deutsche Mark, the dollar rose to DM 1.9660, and fell to a low point of DM 1.9610, before closing at DM 1.9633, compared with DM 1.9640 on Monday.

The Belgian franc, Dutch guilder, Danish krone, and West German marks, all fell to new lows, while the European currency snake, remained under pressure against the Deutsche Mark, and continued to rise against the dollar, in line with the German currency.

FRANKFURT—The Bundesbank did not intervene when the U.S. dollar was fixed at DM 1.9625, 1.9626 against the D-mark yesterday. This was the third lowest fixing level ever recorded, and a decline from the early morning rate of DM 1.9645.

BRUSSELS—The dollar fell to Bfr 29.853-0.003 at the fixing from Bfr 29.853-0.003 previously. The French franc also lost ground against the Belgian franc, and was fixed at Bfr 6.8470-4.970, compared with Bfr 6.8500-4.990 on Monday.

MILAN—The dollar was slightly weaker at yesterday's fixing, falling to L519.70 from L520.05. Trading was slow, with the Bank of Italy supplying most of the \$8m.

The D-mark rose to a record high of L431.70 from L431.06, and the Swiss franc was also stronger against the D-mark, rising to L151.76 from L151.51.

PARIS—The dollar rose to FF 229.20-1.300 against the French franc at yesterday's fixing from FF 229.20-1.300 previously. The D-mark was also stronger against the French franc, at FF 229.20-1.300, compared with FF 229.20-1.300.

Forward sterling was also weaker against the dollar narrow-currency, at FF 229.20-1.300, compared with FF 229.20-1.300.

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THE POUND SPOT

Oct. 10	Oct. 9	Day's Spread	Close
U.S. \$	1.9700-1.9850	1.9820-1.9840	1.9820-1.9840
Canada \$	2.2250-2.2470	2.2400-2.2420	2.2400-2.2420
Gold	1.9700-1.9850	1.9820-1.9840	1.9820-1.9840
Belgian F	66.15-66.50	66.15-66.50	66.15-66.50
Danish K	10.41-10.44	10.41-10.44	10.41-10.44
D-Mark	1.9700-1.9850	1.9820-1.9840	1.9820-1.9840
Swiss F	1.5675-1.5720	1.5675-1.5720	1.5675-1.5720
Spain Ptas	160.75-161.00	160.75-161.00	160.75-161.00
Italy Lira	2.0000-2.0000	2.0000-2.0000	2.0000-2.0000
French F	6.8470-4.970	6.8470-4.970	6.8470-4.970
West German M	1.9660-1.9660	1.9660-1.9660	1.9660-1.9660
Austria S	1.9700-1.9850	1.9820-1.9840	1.9820-1.9840
Swiss F	1.5675-1.5720	1.5675-1.5720	1.5675-1.5720

Financial rate for convertible francs: 100 francs = 1.9820-1.9840.

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Financial rate for convertible francs: 100 francs = 1.9820

Skateboarding: the craze that left a maze of debts in its slipstream

BY ARNOLD KRANSORFF

THE skateboarding craze, which started mounting in the early 1970s, has left a trail of small businesses who have been burnt out, leaving a very wake of considerable number of disappointed entrepreneurs.

Mr. K. Benscher, chairman of Newporter with debts of £200,000, Redruth-based Scan number of imported skateboards he can't sell. It has got rid of them in European markets, he reckons on a large bonfire. Meanwhile, he has found a novel use for the wheeled wheels—by adapting them to his warehouse trolleys.

For Mr. P. J. Neill, a director of Yorkgreen Investments, the remedy is just as drastic. He is threatening to dig a hole and bury the skateboards that—because of late delivery—resulted in a £30,000 write-off in the last accounts.

Mr. Ian Teag, a former director of London's biggest skatepark, Skatcity (now defunct), has 2,000 pairs of elbow/knee pads on his hands. Costing £1.75 a set, and at one time retailing for £6, he can't even get a 20p offer for them now.

These are just three examples of what has happened to a fledgling industry which just 10 months ago was boasting of an annual turnover of some £20m. At present, the over-capacity of skateboard equipment in the U.K. is epidemic.

Last year it was variously estimated that up to 2m skateboards had been sold, but, as the summer of 1978 approached, manufacturers and retailers alike were nervously waiting for confirmation that the kids would carry on skating. At the time, their stock levels matched the euphoria generated by the pre-Christmas boom.

In the event, the kids did not re-appear in the numbers that the optimists had predicted. As the summer progressed, the number of voluntary liquidations

started mounting. Those who brought with it a multi-million pound industry, has all but burnt itself out, leaving a very wake of considerable number of disappointed entrepreneurs.

East—such manufacturers as Clapham, has an embarrassing number of imported skateboards he can't sell. It has got rid of them in European markets, he reckons on a large bonfire. Meanwhile, he has found a novel use for the wheeled wheels—by adapting them to his warehouse trolleys.

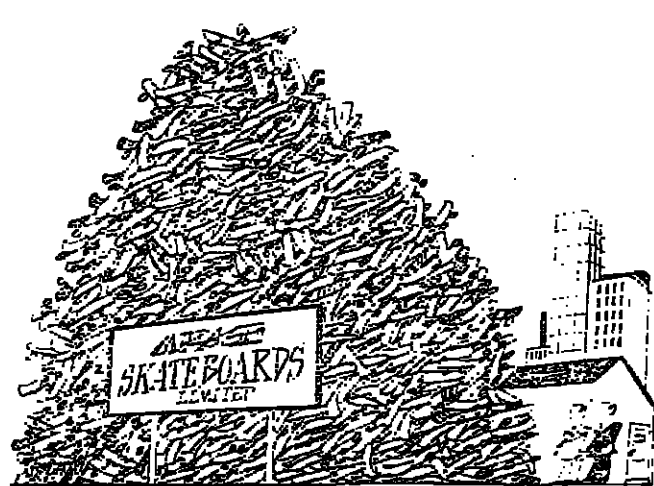
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In the event, the kids did not re-appear in the numbers that the optimists had predicted. As the summer progressed, the number of voluntary liquidations



"We're hoping to interest the EEC in this mountain"

that it had the backing and expertise to become a stabilising influence on the control and operation of specialised parks. His excursion into the skate-board industry has proved to be an embarrassing failure.

The previous operators, Skatcity, which also failed to make the park profitable, pulled out of a joint venture with Bovis Civil Engineering, which was to offer a construction and investment service to park operators.

One bitter skateboard manufacturer puts the blame squarely on local authorities. Having legislated the kids off the streets through local bylaws, they did not provide adequate facilities to enable skate-boarders to maintain their enthusiasm, he said.

He argued that local authorities were reluctant to provide proper facilities because they were uncertain the craze would last. Jointly owned by Tate and Lyle and National Car Parks, Skatways once claimed

part of the Cooper Industries Group. They have three skateparks, including one at Knebworth House, a stately home in Hertfordshire, but—as elsewhere—utilisation levels have been disappointing.

The consensus around the industry is that while the craze is dead, skateboarding has found its own level as "a fairly solid minority sport."

This is confirmed by the newly-formed Skateboard Foundation, whose function it is to develop the sport. Co-ordinator Mrs. Margaret Howard estimated that there were only 15,000 hardcore skaters left in the country, with perhaps another 15,000 of the less serious variety.

Meanwhile, skateboarding's switch from being a toy to a sport has meant that distributors are seeing only a minimal demand for cheap ranges. Alpine Sports, probably the largest wholesaler/retailer, said that orders were mainly for the top professional-quality American product. Their sales amounted to around 1,000 decks a week compared with 10,000 a week before Christmas last year with much of the demand coming from European buyers.

Morris Vulcan, which was producing about 40,000 skateboards a week last November, is now turning out about 5,000 a week, mainly for the Swedish, Belgian and French markets. A spokesman said he expected UK demand to recover in 1979.

In the meantime, quite audible sighs of relief have come from the casualty departments of hospitals, which had been gearing themselves up for queues of concussion cases and broken limbs. Elsewhere, the toy companies and bicycle manufacturers are positively glowing.

This year skateboards won't divert expenditure away from their coffers as it did in 1977.

NOTICE OF REDEMPTION

To the Holders of

Comcalco Investments Europe S.A.

9½% Collateral Trust Bonds Due 1985

Issued under Collateral Trust Indenture dated as of November 1, 1970

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above mentioned Indenture, \$1,000,000 principal amount of the above described Bonds has been selected for redemption on November 1, 1978, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

BONDS OF \$1,000 EACH									
34-2	1108	3205	3568	4873	8385	7544	8642	9435	10288
34-2	1116	3213	3576	4881	8393	7552	8650	9443	10296
34-2	1124	3221	3584	4889	8401	7560	8658	9451	10304
34-2	1132	3229	3592	4897	8409	7568	8666	9459	10312
34-2	1140	3237	3600	4905	8417	7576	8674	9467	10320
34-2	1148	3245	3608	4913	8425	7584	8682	9475	10328
34-2	1156	3253	3616	4921	8433	7592	8690	9483	10336
34-2	1164	3261	3624	4929	8441	7600	8698	9491	10344
34-2	1172	3269	3632	4937	8449	7608	8706	9499	10352
34-2	1180	3277	3640	4945	8457	7616	8714	9507	10360
34-2	1188	3285	3648	4953	8465	7624	8722	9515	10368
34-2	1196	3293	3656	4961	8473	7632	8730	9523	10376
34-2	1204	3301	3664	4969	8481	7640	8738	9531	10384
34-2	1212	3309	3672	4977	8489	7648	8746	9539	10392
34-2	1220	3317	3680	4985	8497	7656	8754	9547	10400
34-2	1228	3325	3688	4993	8505	7664	8762	9555	10408
34-2	1236	3333	3696	5001	8513	7672	8770	9563	10416
34-2	1244	3341	3704	5009	8521	7680	8778	9571	10424
34-2	1252	3349	3712	5017	8529	7688	8786	9579	10432
34-2	1260	3357	3720	5025	8537	7696	8794	9587	10440
34-2	1268	3365	3728	5033	8545	7704	8802	9595	10448
34-2	1276	3373	3736	5041	8553	7712	8810	9603	10456
34-2	1284	3381	3744	5049	8561	7720	8818	9611	10464
34-2	1292	3389	3752	5057	8569	7728	8826	9619	10472
34-2	1300	3397	3760	5065	8577	7736	8834	9627	10480
34-2	1308	3405	3768	5073	8585	7744	8842	9635	10488
34-2	1316	3413	3776	5081	8593	7752	8850	9643	10496
34-2	1324	3421	3784	5089	8601	7760	8858	9651	10504
34-2	1332	3429	3792	5097	8609	7768	8866	9659	10512
34-2	1340	3437	3800	5105	8617	7776	8874	9667	10520
34-2	1348	3445	3808	5113	8625	7784	8882	9675	10528
34-2	1356	3453	3816	5121	8633	7792	8890	9683	10536
34-2	1364	3461	3824	5129	8641	7800	8898	9691	10544
34-2	1372	3469	3832	5137	8649	7808	8906	9699	10552
34-2	1380	3477	3840	5145	8657	7816	8914	9707	10560
34-2	1388	3485	3848	5153	8665	7824	8922	9715	10568
34-2	1396	3493	3856	5161	8673	7832	8930	9723	10576
34-2	1404	3501	3864	5169	8681	7840	8938	9731	10584
34-2	1412	3509	3872	5177	8689	7848	8946	9739	10592
34-2	1420	3517	3880	5185	8697	7856	8954	9747	10600
34-2	1428	3525	3888	5193	8705	7864	8962	9755	10608
34-2	1436	3533	3896	5201	8713	7872	8970	9763	10616
34-2	1444	3541	3904	5209	8721	7880	8978	9771	10624
34-2	1452	3549	3912	5217	8729	7888	8986	9779	10632
34-2	1460	3557	3920	5225	8737	7896	8994	9787	10640
34-2	1468	3565	3928	5233	8745	7904	9002	9795	10648
34-2	1476	3573	3936	5241	8753	7912	9010	9803	10656
34-2	1484	3581	3944	5249	8761	7920	9018	9811	10664
34-2	1492	3589	3952	5257	8769	7928	9026	9819	10672
34-2	1500	3597	3960	5265	8777	7936	9034	9827	10680
34-2	1508	3605	3968	5273	8785	7944	9042	9835	10688
34-2	1516	3613	3976	5281	8793	7952	9050	9843	10696
34-2	1524	3621	3984	5289	8801	7960	9058	9851	10704
34-2	1532	3629	3992	5297	8809	7968	9066	9859	10712
34-2	1540	3637	4000	5305	8817	7976	9074	9867	10720
34-2	1548	3645	4008	5313	8825	7984	9082	9875	10728
34-2	1556	3653	4016	5321	8833	7992	9090	9883	10736
34-2	1564	3661	4024	5329	8841	8000	9098	9891	10744
34-2	1572	3669	4032	5337	8849	8008	9106	9899	10752
34-2	1580	3677	4040	5345	8857	8016	9114	9907	10760
34-2	1588	3685	4048	5353	8865	8024	9122	9915	10768
34-2	1596	3693	4056	5361	8873	8032	9130	9923	10776
34-2	1604	3701	4064	5369	8881	8040	9138	9931	10784
34-2	1612	3709	4072	5377	8889	8048	9146	9939	10792
34-2	1620	3717	4080	5385	8897	8056	9154	9947	10800
34-2	1628	3725	4088	5393	8905	8064	9162	9955	10808
34-2	1636	3733	4096	5401	8913	8072	9170	9963	10816
34-2	1644	3741	4104	5409	8921	8080	9178	9971	10824
34-2	1652	3749	4112	5417	8929	8088	9186	9979	10832
34-2	1660	3757	4120	5425	8937	8096	9194	9987	10840
34-2	1668	3765	4128	5433	8945	8104	9202	9995	10848
34-2	1676	3773	4136	5441	8953	8112	9210	10003	10856
34-2	1684	3781	4144	5449	8961	8120	9218	10011	10864
34-2	1692	3789	4152	5457	8969	8128	9226	10019	10872
34-2	1700	3797	4160	5465	8977	8136	9234	10027	10880
34-2	1708	3805	4168	5473	8985	8144	9242	10035	10888
34-2	1716	3813	4176	5481	8993	8152	9250	10043	10896
34-2	1724	3821	4184	5489	9001	8160	9258	10051	10904
34-2	1732	3829	4192	5497	9009	8168	9266	10059	10912
34-2	1740	3837	4200	5505	9017	8176	9274	10067	10920
34-2	1748	3845	4208	5513	9025	8184	9282	10075	10928
34-2	1756	3853	4216	5521	9033	8192	9290	10083	10936
34-2	1764	3861	4224	5529	9041	8200	9298	10091	10944
34-2	1772	3869	4232	5537	9049	8208	9306	10099	10952
34-2	1780	3877	4240	5545	9057	8216	9314	10107	10960
34-2	1788	3885	4248	5553	9065	8224	9322	10115	10968
34-2	1796	3893	4256	5561	9073	8232	9330	10123	10976
34-2	1804	3901	4264	5569	9081	8240	9338	10131	10984
34-2	1812	3909	4272	5577	9089	8248	9346	10139	10992
34-2	1820	3917	4280	5585	9097	8256	9354	10147	11000
34-2	1828	3925	4288	5593	9105	8264	9362	10155	11008
34-2	1836	3933	4296	5601	9113	8272	9370	10163	11016
34-2	1844	3941	4304	5609	9121	8280	9378	10171	11024
34-2	1852	3949	4312	5617	9129	8288	9386	10179	11032
34-2	1860	3957	4320	5625	9137	8296	9394	10187	11040
34-2	1868	3965	4328	5633	9145	8304	9402	10195	11048
34-2	1876	3973	4336	5641	9153	8312	9410	10203	11056
34-2	1884	3981	4344	5649	9161	8320	9418	10211	11064
34-2	1892	3989	4352	5657	9169	8328	9426	10219	11072
34-2	1900	3997	4360	5665	9177	8336	9434	10227	11080
34-2	1908	4005	4368	5673	9185	8344	9442	10235	11088
34-2	1916	4013	4376	5681	9193	8352	9450	10243	11096
34-2	1924	4021	4384	5689	9201	8360	9458	10251	11104
34-2	1932	4029	4392	5697	9209	8368	9466	10259	11112
34-2	1940	4037	4400	5705	9217	8376	9474	10267	11120
34-2	1948	4045	4408	5713	9225	8384	9482	10275	11128
34-2	1956	4053	4416	5721	9233	8392	9490	10283	11136
34-2	1964	4061	4424	5729	9241	8400	9498	10291	11144
34-2	1972	4069	4432	5737	9249	8408	9506	10299	11152
34-2	1980	4077	4440	5745	9257	8416	9514	10307	11160
34-2	1988	4085	4448	5753	9265	8424	9522	10315	11168
34-2	1996	4093	4456	5761	9273	8432	9530	10323	11176
34-2	2004	4101	4464	5769	9281	8440	9538	10331	11184
34-2	2012	4109	4472	5777	9289	8448	9546	10339	11192
34-2	2020	4117	4480	5785	9297	8456	9554	10347	11200
34-2	2028	4125	4488	5793	9305	8464	9562	10355	11208
34-2	2036	4133	4496	5801	9313	8472	9570	10363	11216
34-2	2044	4141	4504	5809	9321	8480	9578	10371	11224
34-2	2052	4149	4512	5817	9329	8488	9586	10379	11232
34-2	2060	4157	4520	5825	9337	8496	9594	10387	11240
34-2	2068	4165	4528	5833	9345	8504	9602	10395	11248
34-2	2076	4173	4536	5841	9353	8512	9610	10403	11256
34-2	2084	4181	4544	5849	9361	8520	9618	10411	11264
34-2	2092	4189	4552	5857	9369	8528	9626	10419	11272
34-2	2100	4197	4560	5865	9377	8536	9634	10427	11280
34-2	2108	4205	4568	5873	9385	8544	9642	10435	11288
34-2	2116	4213	4576	5881	9393	8552	9650	10443	11296
34-2	2124	4221	4584	5889	9401	8560	9658	10451	11304
34-2	2132	4229	4592	5897	9409	8568	9666	10459	11312
34-2	2140	4237	4600	5905</					

FINANCIAL TIMES SURVEY

Wednesday October 11 1978

ALUMINIUM

The rate of growth in aluminium consumption is expected to settle down at about 6 per cent in a year. But the major producers, anxious to improve profitability, are taking a cautious view about expanding capacity despite the possibility of a world shortage by the early 1980s.

Bright future looks assured

By Roy Hodson

THE National Geographic magazine recently called aluminium the "magic metal" in a wide-ranging survey of its uses and its potential. The international aluminium industry frequently wishes the magic could act more potently.

In spite of it being the most abundant metallic element in the world the usage of aluminium is still small in comparison with iron and steel. The Western world produces some 400m tonnes of steel a year but only 11m tonnes of aluminium.

The true aluminium age is yet to come. It could arrive within the next decade through prices tended to lag behind the pressing need of industrialised nations to make better use of the metal's special virtues: in particular its com-

paratively light weight (half the weight of steel for similar strength); its resistance to corrosion; and the ease with which it can be formed. In a world which is newly-conscious of the price of energy, aluminium represents one certain route towards substantial energy-saving across continents by its adoption for light-weight machines, vehicles, and components.

The long-term future for aluminium is thus accounted bright. But cynics in the business reply that it always has been: while, as always, that big leap forward in aluminium usage remains tantalisingly round the corner.

Growth

Of more practical importance is the predictable growth of the aluminium industry during the next five years. Definite patterns are now emerging.

For more than 30 years—right up to the latest world trading recession—production and usage of aluminium grew at a fairly steady 8 per cent a year. Dominated by the big north American producers the industry became thoroughly attuned to that brisk rate of growth. Meanwhile, metal prices tended to lag behind what would be necessary for a sound rate of return upon the use of the metal's special capital invested in the industry.

Only during the past year have some of the producers shown a new resolve to sacrifice some growth for a period of several years if necessary in order to secure a greater level of profitability from their production.

Between now and 1982 world aluminium demand is expected to grow at some 6 per cent a year. But surveys of new aluminium smelter capacity being built or contemplated (for the production of the primary metal from alumina) point to a consensus opinion that the industry's production capacity is only going to grow by 3 per cent a year up to 1982. The inevitable outcome of those two different growth rates is simply shown on the accompanying chart.

In 1982 aluminium consumption in the western world can be expected to overtake production.

By 1980, perhaps before, it is likely that aluminium prices will be hardening because of a looming general shortage of the metal and an actual tightening of supply in some market areas.

The expected annual growth rate in aluminium consumption is unlikely to prove optimistic, although copper has become extremely price competitive and must set back aluminium growth in certain specific applications.

The 6 per cent growth estimate for aluminium could yet prove to be too low an estimate if moves towards greater use of aluminium in the world auto-

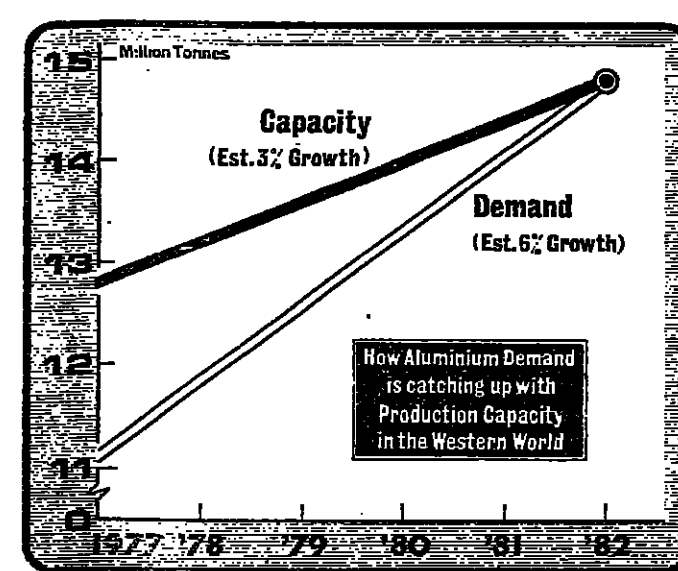
mobile industry take place rather more quickly than expected.

Meanwhile, the trend towards building new smelter capacity in underdeveloped corners of the world, where power for the energy-hungry process is both cheap and plentiful, is having its own dampening effect upon the expansion of the industry. Plants are coming on-stream more slowly than expected. Some are not meeting design performance.

Shortage

A shortage of aluminium in the early 1980s seems inevitable unless there is a sudden flurry of new activity to invest in further smelters. And so far there is no sign of that. The companies generally would prefer aluminium users to become accustomed to paying a higher price for the metal before serious plans are laid for a major new round of investment in additional production capacity.

In the United States where aluminium smelter capacity will grow at less than 2 per cent during the next few years the majors—Alcoa, Reynolds and Kaiser—are prepared for substantially higher imports to meet anticipated demand levels. Some elements in the United States industry seem to be actively encouraging that trend. So far aluminium prices have



not risen dramatically although British market prices recently rose by 8 per cent and U.S. prices have been pushed up where possible.

Instead, the traditionally tight pricing structure worldwide is loosening. The ruling United States price, quoted in U.S. cents per pound, was traditionally accepted as the world standard price for aluminium. But it is becoming steadily less relevant as ever-increasing percentage of total supplies are manufactured outside North America, and as the North American producers export pro-

gressively less metal from their home smelters.

This autumn the London Metal Exchange introduced a futures market in aluminium. The aluminium industry is solidly against it claiming that the market will merely encourage gambling in the metal and do nothing to stabilise or hold down prices. But a number of observers see the LME move as just another stage in the detachment of the world aluminium industry from the rules and mores of the North American producers.

The next stage could be a most important development cent a year for some years to this year has been by one U.S. come.

currency aluminium price quoted by the producers.

Retrenchment by the North American companies has also helped bring in being this year side the U.S. market—has a true British aluminium sector which is being studied with interest by investors. First it became possible to invest in Alcan UK on the London market through the conversion of convertible loan stock into ordinary shares representing 16 per cent of the company's equity. That happened in June. Quickly and unexpectedly the Alcan move was followed by the reversion of British Aluminium to the role of an all-British company.

Investment

Early in September Reynolds Metals sold its 49 per cent holding in British Aluminium for £43m to Tube Investments and a number of British financial institutions. The official explanation was that Reynolds— for 20 years a part-owner of British Aluminium—had become so far removed from the day-to-day running of the British company that its investment had become simply a portfolio holding. Reynolds claimed it would prefer to put the money to work in new aluminium investment in the U.S.

An active British aluminium sector promises to enliven the industrial scene from now on. In actual investment terms the most important development cent a year for some years to this year has been by one U.S. come.

major which still clearly believes in making new investment in the European Community. Alcoa—the biggest producer in the U.S. market—has opened a £40m aluminium rolling mill near Swansea to produce light gauge aluminium sheet specifically as a feedstock for British and continental can-makers.

The investment is interesting as it points up the looming battle between steel and aluminium for the European market. The Alcoa product is, however, likely to be sufficient to meet British and continental canners demands for several years to come. None of the other aluminium companies are contemplating building another plant to compete in that particular market sector with Alcoa.

There is a sense of expectancy in the aluminium business this autumn. The trend towards looser pricing arrangements has yet to be evaluated properly. The changing roles of the companies (as production in developing nations where power is cheap becomes of increasing importance), is another factor which can only be certainly measured with the passage of time.

The one thing most producers will agree upon is that growth will continue and most of them will be surprised if it falls far short of 6 per cent a year for some years to come.

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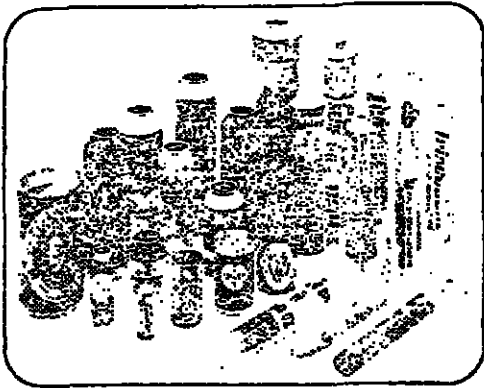
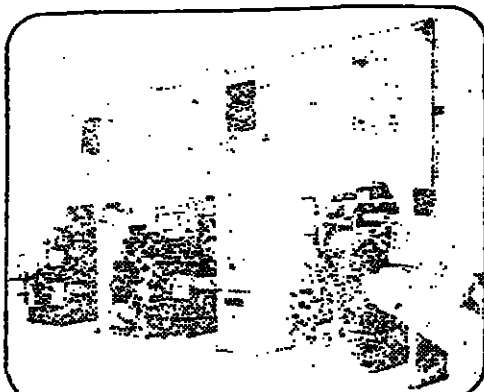
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ALUMINIUM II
Changing world demands

IN MANY WAYS North America is the pace-setter for the world aluminium industry. The big companies—Alcoa, Alcan, Reynolds, and Kaiser—grew up there. Until recently the big demand volume was concentrated there. The U.S. metal price still rules although its grip is slackening with such developments as the London Metal Exchange's aluminium market. And the North American market still has one more crucial card to play in the future. If demand for the metal is to increase dramatically through a policy decision by automobile makers to switch to a material lighter (with consequent fuel-savings) than steel that development will pivot around the big auto-makers of Detroit. They will set the pace and buy the metal.

An interesting point is that the world aluminium industry could not, at present, cope with a sudden preference for aluminium by Detroit. The aluminium industry's balance between supply and demand is closer than it has been at any time in the last 20 years. All the signs are that demand will continue to edge up towards the level of production until a meeting point between the two figures will occur probably in 1982. The metal will be in short supply.

Meanwhile, the U.S. market has its own problems and challenges. On the one hand there are enticing opportunities for companies prepared to invest in fast-growing sectors of aluminium demand—in particular foil and packaging. When Reynolds Metals recently pulled its \$45m stake out of British Aluminium it explained the money was needed back home saying: "The demand for aluminium in the U.S. is presently growing rapidly. Reynolds anticipates relatively strong growth in the U.S. demand for some time to come. Strong expansion in aluminium demand stems partly from several years of U.S. economic growth and partly from a marked structural change in the nature of U.S. aluminium markets."

The most important structural changes are occurring in certain domestic markets... all-aluminium beverage containers, flexible packaging, and household aluminium foil, and the transportation-related markets are all presently undergoing substantial changes which

Imports

Mr. Cornell C. Maier, chairman and chief executive officer of Kaiser, recently told analysts that, "In the mid to long-term additional imports will be required to meet demand in the U.S. market." Already imports of aluminium account for about 10 per cent of the U.S. domestic supply. That figure is sure to rise.

The same U.S. major producers have, of course, invested heavily in new smelter capacity around the world wherever deep water is available for alumina cargoes and power supplies can be obtained sufficiently cheaply to make a smelter viable. Sometimes those investments do not run as smoothly as might be expected from a home-based operation in the U.S. When power is cut from a smelter the pots "freeze" and have to be chipped out with pneumatic drills. The process costs millions of pounds in a typical smelter and takes months. There have been a series of cases of smelters "freezing" in various remote parts of the world because of interruptions to power.

But the trend is clear. The U.S. industry will concentrate upon supplying most of the demands of its home market and nearest export markets such as central America. Imports of aluminium into the U.S. will grow meanwhile.

In other parts of the world smelter development will continue at a slow but steady rate for as far ahead as forecasts can be made. One exception is Japan where high fuel costs are causing contraction in the industry.

The activities of the East bloc nations and China pose some interesting questions about the future development of international aluminium trading.

The Competition Department of the European Commission is presently putting the finishing touches to a statement of objections to certain aspects of trading between the aluminium producers. The investigation was sparked-off by interest in some

arrangements by which the Western companies were, for a limited period, purchasing aluminium from Russia, Czechoslovakia, Poland, and Hungary. The Comecon production looks like being an important factor in the future. Will it continue to be available to "top up" western market needs?

China has been a net buyer of aluminium until now. Will that situation continue or will it change? China has excellent hydro-electric power potential and aluminium smelting might be considered a good way to use it during the industrialisation of the country. In which case Chinese aluminium could become a factor on the world market.

A recent survey of smelter plans, announced or contemplated round the world outside the U.S. suggests that the expected capacity increase of some 3 per cent a year during the next five years might even be on the high side. There are indications that a number of the paper projects may have been postponed or cancelled.

The world capacity for producing alumina—the base material made from bauxite—is far less uncertain. New alumina reduction plants—it is a simple chemical process—are building worldwide. For instance, Alcan has an 800,000 tonnes a year plant under construction near Limerick (shared with Atlantic Richfield and Billiton) to help supply European smelters, and another alumina plant is being built in Spain.

The usual yardstick for growth in aluminium usage in industrialised societies is that the rate of growth is about twice that of the gross domestic product.

The international aluminium industry sees no reason to depart from that rule-of-thumb yet. Indeed the rate could be

considerably higher in Japan, Europe, and North America during the next few years. In the automobile manufacturers' revamp their plans for making more use of aluminium, a number of automobile makers and components companies are now in the process of making hard decisions of the "aluminium or steel?" variety for new models and new components due to appear early in the 1980s.

A much bigger market—secondary aluminium—metal that has been used and melted—is also expected to develop as more aluminium scrap appears on the market. The aircraft industry will be an increasingly rich source of material for secondary metal, the breaking-up of some of the earlier big jets begins. Secondary metal supplies, in turn, help automobile makers to choose aluminium castings and cylinder heads.

As more scrap aluminium circulates it is inevitable that manufacturers of many products now made from other materials will increasingly consider secondary aluminium as an alternative.

Roy Hodges

The major uses

THE MAJOR markets for UK-produced aluminium have moved little in relation to each other over the past few years, though the industry believes that there may be significant growth in some sectors—notably transport and packaging. The industry is cautiously buoyant on most sectors of the market—though perhaps the can market leaves the greatest room for uncertainty and debate. No one knows for sure whether or not it will take off in a big way.

First, however, the major uses of aluminium. The broad market categories are: the building and construction industries; the transport industries (cars, lorries, planes, trains and ships); domestic appliances; electricity supply; machines and industrial equipment; and containers of various kinds, including here aluminium foil. This list of the main uses is in order of importance: though it may be that containers should soon move up one.

In building and construction, aluminium is used for a variety of decorative uses (or a combination of decorative and utility uses); wall facings, roofing, side panels, partitions, windows and doors, and awnings. It is growing in popularity in the manufacture of prefabricated houses, and custom-built exhibition stands (a rapidly growing market in its own right) are now often made in aluminium.

Transport

The transport sector uses include aluminium components in almost every form of transport by land, sea and air. There are now aluminium-made trains and rolling stock; and in automobile manufacture, the product is used for body trims, for radiators, for brakes and for wheel trims. There is a growing market in ships' engines, while aluminium superstructures are becoming more popular as are hulls.

In the electricity sector, aluminium is used extensively in long distance electric transmission lines, and in the manufacture of condenser foil. In the general industrial machinery market, it is used for making cranes, hoists, scaffolding and lifts. Finally, the container (can) market is growing, as is that of aluminium foil (though there may be future decline, or stagnation here, because of the competition from transparent cooking foil). The breakthrough in the can market will come, the industry believes, if it proves itself a competitive alternative to tin: at the moment, it is largely used as the top and bottom of beer cans, and in the manufacture of beer kegs.

There are three main products from aluminium mills: cast, rolled and extruded (including tubes). The UK production for 1977 for these three main products was: in cast, 121,000 tonnes; in rolled, 203,000 tonnes; in extruded, 141,000 tonnes. Growth is expected this year, but the Aluminium Federation is reluctant to predict how much: fourth quarter figures could go sharply up or down.

The breakdown of the main uses of the various products are roughly—for cast, 54 per cent in transport, mainly in the automobile industry; 15 per cent domestic; 10 per cent electrical; perhaps 10 per cent to stockholders. For rolled products, 20 per cent goes to cans and foil; 14 per cent domestic; 11 per cent road transport; more than 10 per cent to stockholders; 3 per cent to builders and 1 per cent to aircraft manufacture. Extrusions and tubes go 25 per cent to the electricity industry; 25 per cent to the building industry; 10 per cent to stockholders; 8 per cent to domestic; 7 per cent to road transport; 1 per cent to packaging and 1 per cent to aircraft manufacture.

These proportions, though

subject to some variation, have been surprisingly stable for the past two years: most volatile, the trade reckons, will be the domestic, automobile and packaging sectors, where some extra capacity has recently been installed. Alcan, for example, has recently completed a new plant in Leeds for the manufacture of laminated glass windows with aluminium frames.

World demand for aluminium has made a generally good—surprisingly good—recovery from the deep slump of 1975, and most major sectors of the market are thought to be on a rising trend. The UK industry is now confident enough to be pressing the government for assistance in expansion plans—so long as a special price can be arranged for the industry's supplies of electricity, which it uses in enormous quantities.

The packaging part of the market seems at the moment one of the most interesting, if only because of its unpredictability. The industry is quite simply wholly divided over whether it will increase dramatically, or continue much as it is now, with only slow growth.

Over the past few years, and more, packaging has proven to be the largest growth area, and aluminium producers, especially in the U.S., have mounted a sustained campaign to increase their share in the market. Its advantages as a material—both rust-free and soft—lend it to a number of applications.

Annual increase in sales in the U.S. has been running at better than 15 per cent, a figure which can be sustained largely by the growth in the sale of the products which the aluminium packages. Convenience foods of all kinds have grown in popularity in the U.S., and now in Europe: within that overall market, the sale of beer and soft drinks in cans has greatly increased. Aluminium's contribution to the beer can was the pull-off top, now so universal it has become one of the symbols of disposable culture. The use of aluminium in this market has grown further with the development of the two-piece can, which can be filled very quickly by the drinks producers.

The market for beer cans in the UK this year is expected to be around 3bn cans (both beer and soft drinks): this is up from a total for 1975 of around 2.2bn cans. Most of this is taken up by tinplate, with some aluminium "topping and bottling," where aluminium is more flexible. However, it will not greatly increase its share of this sector unless there is more widespread use of it in the construction of the entire can.

Packaging

Foil still remains the most important packaging use for the product in the UK. The convenience food market has certainly stimulated demand—takeaway foods are often wrapped in aluminium foil—as are pre-packaged foods. The changing social pattern—women increasingly being drawn into the full-time workforce—has meant, and will presumably continue to mean, that this growth will be sustained. Aluminium can withstand high temperatures, it lends no taste of its own to the food it covers and it is highly flexible: all these qualities ensure its continuing success.

Foil laminates are also much more widely used in the kitchen (by those who do not always use convenience foods) as a baking aid, a trend some producers have shrewdly capitalised on by producing cookbooks with recipes designed for use with foil. The foil also is used in general packaging, for such products as butter, milk, cream, coffee, soap, soup powders and shampoos.

The act of faith that is required to see a booming future in aluminium cans has been made most notably by Alcoa, which has invested £40m over the last five years in the plant it runs at Wauernwydd, near Swansea, in South Wales.

John Lloyd

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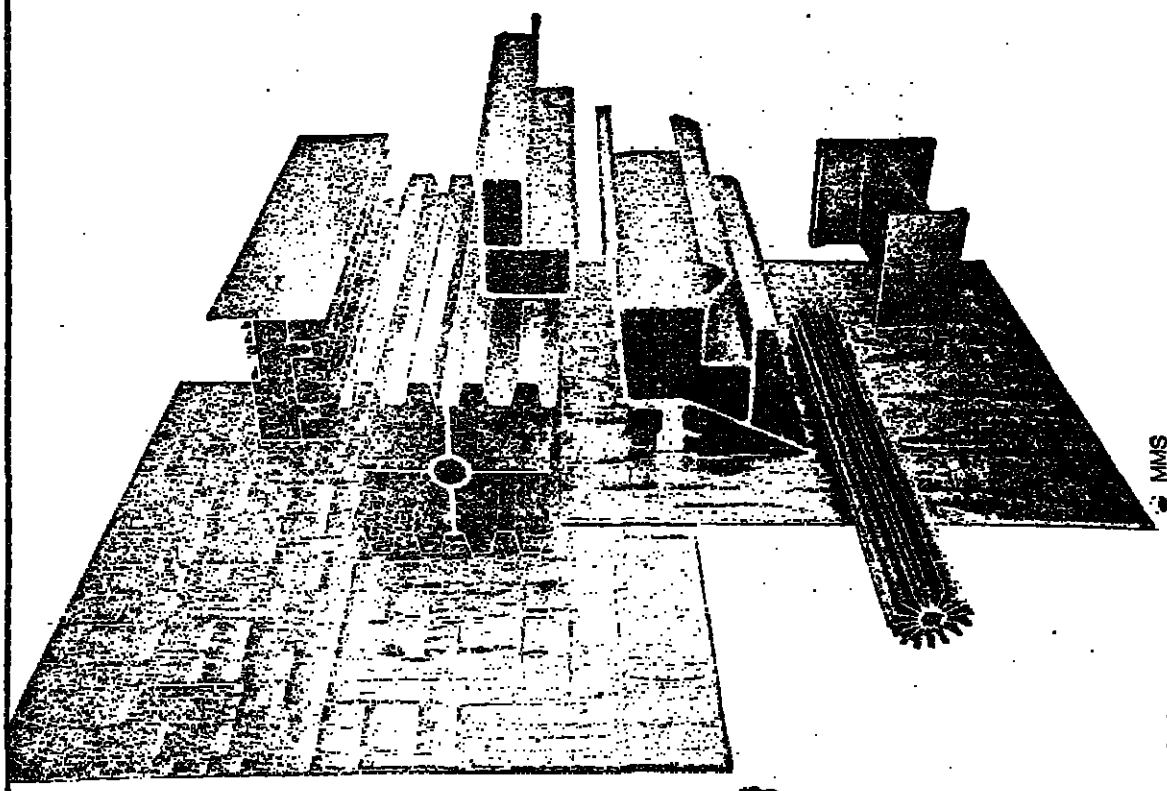
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A bumpy ride for UK suppliers

THE BRITISH aluminium market is expected to show some growth in the second half of this year. But it is not likely to equal the brisk trading of the first half of last year which then petered out with the same suddenness with which it had begun. Sales directors are expecting the stronger demand to continue for some months into 1979 on the back of the consumer boom. Then a quieter period is expected with no major market expansion before 1980.

That market analysis—a consensus of opinions from the British industry—suggests a bumpy ride for aluminium. The important point is that the fluctuations in demand should be seen against the long-term growth in sales of both rolled products and extrusions. Aluminium in Britain has enjoyed continuing growth in spite of many temporary fluctuations.

Importance

When demand in Britain used to sustain an 8 per cent annual growth such minor matters as stock levels did not matter overmuch.

But lately stock levels have assumed a new importance in calculating aluminium supply and demand in Britain. Many of the bigger swings either side of the standard growth curve during the last couple of years have been the result of aluminium users and stockists either stocking up in anticipation of price rises or booms in demand or, just as actively, de-stocking because of uncertainties about the economy.

The result of stocking and de-stocking has been to send the aluminium producers into a cycle of "stop go" in which they oscillate from no-growth to a faster rate of growth than they are geared to handle. The industry is hoping that the swings will not be a permanent feature of the market scene. Already there are signs that they are disappearing as the rate of inflation falls.

By far the most exciting new feature of the aluminium industry in Britain is the unexpected realignment of the two major companies, Alcan UK and British Aluminium. Since the summer Alcan has been traded as an ordinary share on the London Stock Exchange. Meanwhile, British Aluminium has become the only wholly-British aluminium company following the withdrawal of the former 49 per cent shareholder Reynolds Metals. Tube Investments now holds 58 per cent of British Aluminium but intends that the company should pursue a policy of vigorous growth under independent management without interference from the majority shareholder.

The fact that the two British companies can now be regarded as a fledgling aluminium investment sector in London has been enough to cause rising interest in aluminium affairs. The pundits are prophesying an exciting ride for shareholders as the industry is regarded as basically cyclical. But this need not be the case.

The world trend in aluminium is for metal supplies to become tighter and prices to rise at a rather faster rate than the industry was used to in earlier years when headlong growth was all the rage. The British aluminium companies may yet prove to be far less cyclical than expected, backed as they are by contracts for power supplies to their smelters at favourable rates.

There are three big smelters in Britain. The Holyhead smelter on Anglesey is owned by Anglesey Aluminium, in turn two-thirds owned by Kaiser and one-third owned by Rio Tinto Zinc. British Aluminium has a smelter at Invergordon together with two older and smaller smelters in the Scottish Highlands. Alcan has a big modern smelter at Lynemouth, in Northumberland. The three modern smelters were all brought into being with the support of power at favourable rates—electricity for Anglesey and Invergordon, and coal for Lynemouth from a pit next door.

All three smelters are now running at or near their design

capacity. Yet Britain still requires to import some 80,000 tonnes of aluminium a year to "top up" home production. One way forward is for each of the companies to expand production at its smelter. That would only be economical if more cheap power—competitive with power prices to overseas smelters—were to be made available. So far neither the government nor the nationalised power authorities have shown any interest in aluminium smelting expansion. But the companies keep talking and hope that one day the idea will

become politically respectable. A basic difficulty in all talks about cheap power for smelters is the difference between the philosophy of power tariffs in Britain and in Europe. The British tradition has been to supply power as cheaply as possible to consumers without favouring one at the expense of another. In many other parts of the world industry gets a special cheap tariff because governments believe that it is economically desirable to discriminate in favour of the industrial power user at the expense of the domestic user.

Meanwhile, British Aluminium is studying the possibility of redesigning its Lochaber smelter in the Highlands at a cost of some £20m. Alcoa made a significant new investment in the British aluminium industry earlier this year—the company's biggest single project so far outside the U.S.—with a new £40m aluminium sheet plant in South Wales. The interesting feature of the Alcoa plant is that it is designed specifically to turn out aluminium feedstock for the canning industry. In the U.S. aluminium has made big inroads

into canning through active marketing and campaigning by the aluminium companies. The future for aluminium cans in the British market is far less clear. For one thing British Steel will fight very hard to keep its 1m-tonnes-a-year-plus tinplate market with the canners. BSC has recently installed new tinplate-manufacturing capacity. Alcoa has already found ready markets for its South Wales production in Britain and Europe. But it is likely to be some years before another

aluminium company also decides to take the plunge with aluminium can material production in Britain. Aluminium imports have now penetrated the British market to a higher degree than ever before and 30 per cent of aluminium rolled products are coming from abroad. That figure does not, however, unduly disturb the companies, most of whom are well used to operating internationally themselves. They consider it a normal level for a European country nowadays.

Aluminium growth in the British market is expected to closely follow world trends with the most lively areas being found in packaging transport, and building, while hope remains deferred for really solid penetration of the automobile industry. But in one area—military aircraft usage—the British market for aluminium looks particularly bright due to the inflow of orders for British and joint European designs.

Roy Hodson

The futures market

"THE MORE the producers protest, the more we are encouraged about prospects for the aluminium futures market on the London Metal Exchange." That was the view expressed by one of the leading supporters of the new LME futures contracts that was launched on October 2nd.

It was an historic occasion for the Metal Exchange. It was the first new market introduced since silver trading was reintroduced in 1968. Since silver had been traded before, it was the first new metal to be introduced on the Metal Exchange since well before the second World War.

To the Metal Exchange the introduction of an aluminium futures market is very logical. In volume terms, aluminium is the most important non-ferrous metal exceeding copper. At the same time many of the LME companies already trade in aluminium on the so-called "free market", that is aluminium not sold at a price controlled by the major Western world producers.

Estimates of the importance of the aluminium "free market" vary according to the vested interest consulted and also the state of the overall market. In times of surplus, for example,

one would expect a great deal more aluminium to find its way onto the "free market" not only from consumers and merchants with surplus supplies to dispose of, but also from producers anxious to break into new markets, such as China.

In times of surplus the Metal Exchange estimate that the "free market" accounts for 10 per cent of total aluminium sales could well be true; in times of shortage the Aluminium Federation claim that it equals only 2 per cent of the total could equally well be true.

Contract

The Metal Exchange argues that its new futures contract is primarily concerned with giving substance, and publicly quoted prices to the existing "free market" in aluminium, outside the producers' control. It is also aimed to provide hedging facilities for anyone trading on the free market, or indeed in aluminium. A lot of pressure to start the contract came from aluminium scrap traders, for example.

Although scrap aluminium will not normally be of sufficiently high quality to deliver against the contract, traders will be able to hedge against price fluctuations to a

certain extent just as they do in copper.

At the same time the Metal Exchange is basically a residual market of last resort either for buyers or sellers. In times of shortages buyers would look to the Exchange to make up for shortfalls in supplies from the established producers. One of the functions of the Metal Exchange is to operate the free market mechanism in full and attract any surplus supplies that might be available by raising prices sufficiently high.

Consumers, and producers, might well be tempted during times of shortage to "lend" supplies they do not require immediately to the market if the cash price premium is sufficiently high. They simply sell the aluminium for the high cash price and buy an equivalent amount back for delivery at a future date.

One problem with lending operations of this kind is that sales on the Metal Exchange are at sellers' option—in other words the seller can specify the warehouse where the metal is held and also the brand to be delivered. There is scope for switching, but the contract specification has deliberately been fixed at the low quality grade of 99.5 per cent purity compared with the 99.7 per cent

most widely traded. This is partly to widen the quantity of aluminium supplies that can be delivered on to the market, and also give opportunities for trading the fluctuating differentials between quality grades. The Achilles heel of the new Metal Exchange contract is whether the market will attract sufficient supplies to be able to operate effectively.

The fear is that if the market is starved of supplies, as threatened by the producers, then prices will be artificially distorted and it will not be able to provide proper hedging facilities or act as a realistic pricing medium.

Danger

The Exchange is well aware of this danger, which is why there was so much delay in launching the new contract. But it is argued that unless a real scarcity of supplies develops the market should be able to attract a reasonable proportion of the present "free market" aluminium traded, particularly from the Communist bloc countries who no longer co-operate directly with Western world producers in pricing arrangements. In future too the Exchange sees possible future developments of itself providing the same kind of service as it does with copper

in attracting financial support from banks and speculators to help finance the cost of carrying any heavy surplus stocks that might develop.

It is claimed that aluminium producers, during the period recently when they were having to carry huge surplus stocks, were more amenable to the idea of a futures market being started casting envious eyes on the financial support provided to the copper producers through the Exchange.

This useful role, played by speculators and other non-trade interests, is often forgotten it is claimed in the general attack on the Metal Exchange as a gambling den. Certainly there is on occasions too much speculative influence, but this is often because the trade does not play a sufficiently active role.

Fundamentally the Exchange would argue that the real price of any metal is not what it costs to produce, but what the consumer is prepared to pay. At the same time there are increasingly other important influences on raw material prices these days, apart from the cost of production. Changes in foreign exchange rates, inflation and possible future developments are all part of the mix put into arriving at a free market price.

The Exchange has been greatly encouraged by the trend in copper, where the U.S. producer price system has been undermined by the decision of Kennecott, the biggest producer, to abandon a producer price and base its prices on the New York copper exchange "free market" quotations.

Linked

Although aluminium producers are more closely linked, and integrated, with the fabricating industry, it is felt they too will have increasing difficulty in maintaining a producer price system. The entry of new aluminium producers, in the Far East for example, outside the established Western world "club" may be one destabilising influence. And a further threat to the producer price system must result from the present EEC anti-cartel investigation that might well be taken up by the U.S. authorities as well.

In these circumstances, the Exchange is confident that even though it may take some time to establish a viable market, eventually the new contract will play an increasingly important role.

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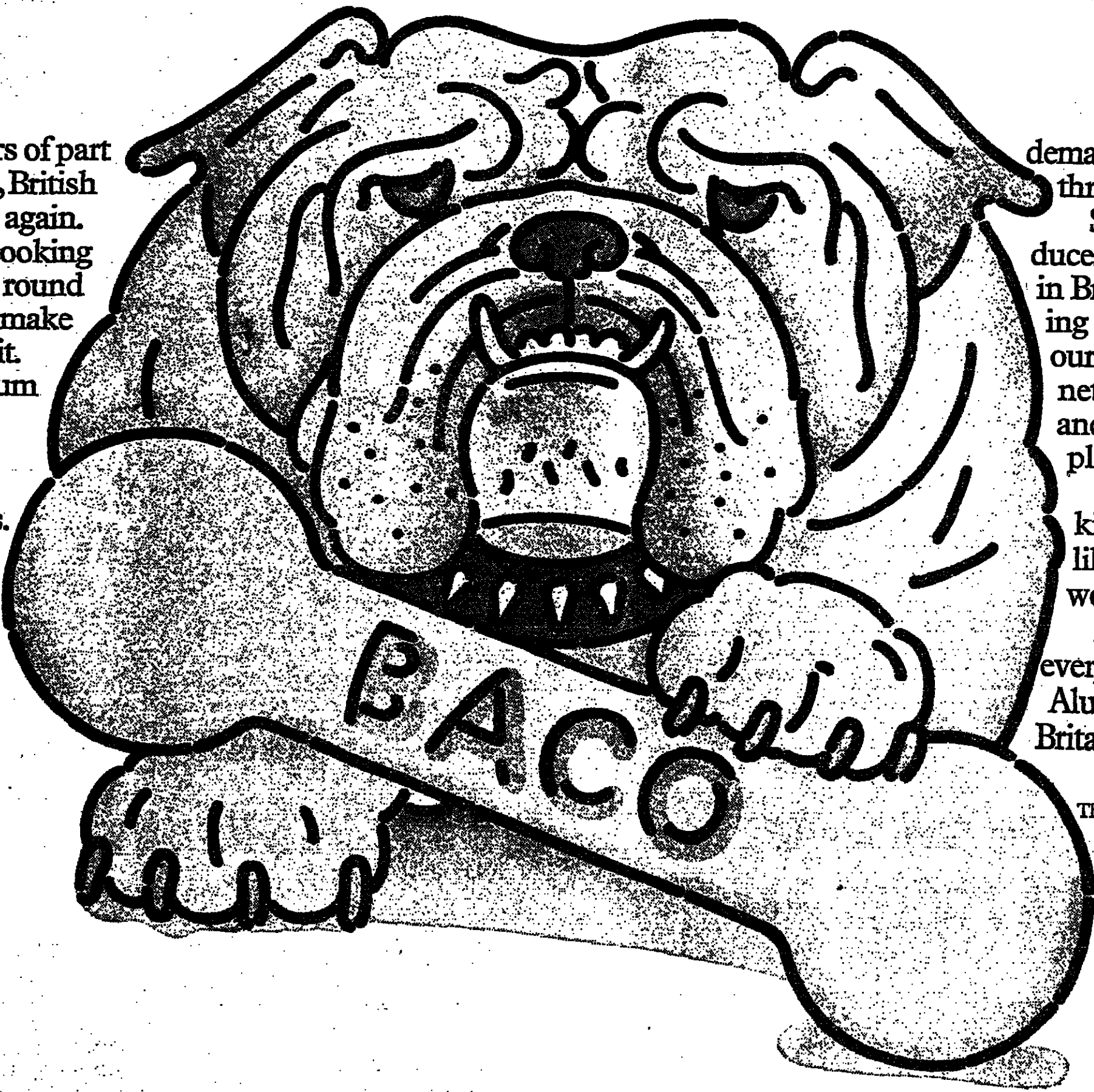
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Stockholding strengths

FOR THE first time in two or three years the fourth quarter looks as though it will resume its place as traditionally the best of the year. There are a number of demand pointers strongly suggesting this. But optimism is becoming harder to sustain with the prospect of industrial strife over the Government's pay policy. If events turn out to be as bad as some envisage they could knock the stockholding business off course. On the other hand, the underlying strength of the market displayed in the past few months may not be so severely affected as some pundits believe.

Views tend to equate with the status and size of the operator — the smaller independent noticeably more nervous than the front rankers. They are also influenced by the degree to which stockists are more widely involved in non-

ferrous metals. Most handle copper and brass products which also are making something of a comeback under the stimulus of general engineering demand.

The biggest stockholders are also producers, so stockholding has a vertical structure in terms of tonnages handled. Two of the biggest, Alcan Metal Centres and British Aluminium Company (BACO) are thought to handle about a third of total turnover, estimated at around £110m-£115m. In receding order of market shares are Amari, RTZ (Rio Tinto Zinc) north and south, and Alcoa (Aluminium company of America). The independents, and European-based stockists like Almet Stockholders (Pechinet), AluStock (Norsk Hydro) and Sidal Service Centres (Belgian) are fighting over the remaining third or so of the market.

In tonnage terms the average consumption of sheet from UK sources is probably around 6,200 tons a month, and 2,600 tons of extrusions. Imports of sheet are running about 7,300 tons a month, with imports of extrusions just under 900 tons. Even the stockists find it hard to

arrive at accurate figures and these have been rounded up. Even then it gives little indication of the volume of business done. A ton of foil, for instance, is a lot of foil, compared with a ton of extruded window frames. One of the most noticeable changes in the structure of the business over the past few years has been the emergence of Continental-based stockists.

This is a logical progression since most of the imported aluminium — is of European origin and seems to have filled up any gaps there may have been. At any rate no more newcomers are expected in the medium term. "It's tough enough going for those already in it" was one comment. Almost the only change recently has been the withdrawal of Reynolds Metals, the world's third largest aluminium producer, from BACO, in which it held 48 per cent. This has been largely a change in proprietorship than in deed or policy, since Reynolds has not taken an active management role for some time. All the same, it will give BACO more freedom to invest and to pursue a more aggressive policy if it wishes. This seems likely.

The year started better than most expected and heralded an end to destocking. The run-down has been a painful experience for all concerned. The accompaniment of falling prices and stock losses has tested the strongest nerves and the deepest pockets. The first quarter turnaround was therefore extremely welcome. Since then business generally has been at higher levels with many stockists looking for a 5 to 7 per cent improvement over the full year compared with 1977.

The more cautious believe that the improvement has signified no more than a summer peak of demand, and are waiting for an analysis of September's re-ordering to come to firmer conclusions. Nevertheless, the Government stimulated home improvement schemes, the heavy advertising of aluminium replacement windows and double glazing (some producers have their own double glazing specialists), and small but distinct signs of a stirring in demand from the general engineering industries begin to add up to better times ahead. Prices, too, are tending to harden after a period in which

aluminium prices tended to lag behind other metal price changes. Standard sheet is now being quoted at more than £900 a ton compared with a low of £870, and there is a wide expectation that prices will continue to float upwards. This is in line with increases occurring on the Continent and elsewhere. At the peak of price attrition, competition from Greece, Turkey, Italy and elsewhere was formidable and it was often a case of limiting losses rather than of making profits. Since then the attention has turned to America, where demand has been strengthening. If current uncertainties over the extent to which industry may be disrupted by labour reaction to incomes policy were removed the outlook for a resumption of the previous 5-6 per cent market expansion would be correspondingly brighter. The 3 per cent growth in the economy to which Mr. Healey, Chancellor of the Exchequer, referred in his report to the recent meeting of the World Bank and International Monetary Fund organisations is beginning to show through and unemployment is happily falling.

Other factors are at work as well in key sectors of aluminium's markets. Energy conservation measures have taken root and will increasingly flourish in the design and construction of vehicles, especially vans and trucks but also cars. This is an area of demand largely dependent on legislation, and the tougher it is the greater the demand for aluminium for components like engines and bodies, clutch housings and so forth. Without such legislation there can be no doubt that vehicle manufacturers would be using far greater amounts of steel, or iron, which are down to 25p a kilo or 10p a pound.

Transport (including aeroplanes and ships) is easily the biggest outlet for aluminium.

While some of the extra demand appearing over the horizon will follow the pattern of being placed directly with customers, stockists will benefit. They have two substantial advantages over mills, which used to do much of the business. Stockists are more flexible and have shorter lead times. And where cost possession by a manufacturer can easily, at around £1000 a ton, tie up more than £5000, transferring this burden to a stockist is logical. Over years stockists have been taking an increasing amount of business available. Today it is believed that more than the rolled products and extrusions pass through their hands, and about a third wrought products.

Peter Cartwright

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Recycling efforts

THE IMPORTANCE of recycled materials to the overall economics of the aluminium industry can be simply outlined. They account for nearly half the total consumption and the waste materials are converted into usable products at about 5 per cent of the cost of making virgin aluminium. In round figures of the 500,000 tonnes of aluminium going annually into manufactured products some 230,000 tonnes come from recycled materials.

This is thought to be a higher percentage than from most other European countries and is due to a well organised scrap merchandising system that provides some 70 per cent of all scrap for the secondary smelters. Nearly half of this is consumer scrap. Other substantial sources are the semi-fabricators, fabricators and foundries some of which, because it is clean and of known composition, goes direct to the smelters, sited to serve the various regions. There the metal is re-sorted according to requirements, there being a number of different refining techniques related to differences in quality. Yields vary widely, from 25 per cent to 85 per cent. Dirty or oxidised scrap, discarded food containers, bottle tops and other domestic waste not only provides poorer yields but also constitutes an actual or potential health hazard. Aluminium pre-fabs, washing machines and cigar containers, for instance, provide higher yields. But while merchants do an essential key job, there is no doubt that a comprehensively organised collection of waste, perhaps based on schools, could prevent substantial tonnages from going to waste, though whether it would result in more energy being expended than that needed to produce virgin aluminium is debatable.

If kitchen foil, food containers, bottle tops and so on have to be washed before collection, cars used in getting it to a central point and other forms of energy used, the tinction between recovery of energy savings may be minimal, waste in tonnage terms and in though favourite charities may benefit. Nevertheless, there appear to be some areas where a more intense effort could yield worthwhile results. In America, for instance, there are more than 2,000 collection sites for aluminium cans. Last year \$43m was paid to collectors at 17 cents a can. In the UK well over 7,000 tons of aluminium are used in cans and most of it is wasted. One drawback is that the proportion of all-aluminium cans is still so small — 2 to 3 per cent — that except in exceptional circumstances it is not economically worth while to employ plant to recover them. There may be, for example, a case for it in

Glasgow, where Metal Box has an aluminium can plant. And Alcoa also promised, at the opening of its Swansea rolling mill designed specifically to make material for cans and ends, to initiate a recycling scheme.

There are other possibilities. Material Recovery is a joint venture by Metal Box, British Steel Corporation and Batchelor Robinson to recover and recycle used cans. "If any council will allow us to sort 100,000 tons of refuse a year, the sort of tonnage one can expect from a small town, we will put in a plant and provide the people to run it because we shall make money," I was told. The machinery, invented by Metal Box, has been in operation for a year and is now being offered to public authorities. On a throughput of 100,000 tons of dustbin waste it is expected to recover 6,000 tons of metal. The metal is steel or, if it is an aluminium ended can, a minute proportion of aluminium. All aluminium scrap will pass by the magnets designed to extract steel.

Magnets

However, magnets have been developed by Alcoa and others (Prof. Eric Laithwaite, of London University, is involved in this country) that repel aluminium (if that is not a contradiction in terms) and push it out from lighter waste, like paper. If such devices were put behind steel extraction plants at tips and incinerators there is no doubt that worthwhile tonnages of aluminium could be saved for further use. And because increasing quantities of aluminium are being used for domestic and industrial uses the project could become of growing value.

First of all, however, it would seem to need more experiments than have so far been carried out to arrive at some conclusions as to the best way of going about it. It also, perhaps, needs a clearer distinction between recovery of energy savings and in tonnage terms and in though favourite charities may benefit. Nevertheless, there appear to be some areas where a more intense effort could yield worthwhile results.

The three month scheme in Buckinghamshire which ended in mid-July has not yet been analysed in detail, but it seems evident that the sympathetic and whole-hearted co-operation of a smelting unit is one of the key factors. International Alloys, an Alcoa British company, and a leading secondary metals smelter at Aylesbury, has for a number of years been buying charity scrap — milk bottle tops, ring pulls from cans, and so on — for Guide Dogs for the Blind and Oxfam. In this exercise it collaborated with the

Buckinghamshire education authority to organise a special effort which had the encouragement of the national anti-waste programme. It was a pioneer scheme in which school children were asked to collect clean scrap and take it to school for later recycling. The schools were paid for the scrap they collected at the rate of £250 a ton, which conveniently breaks down into 25p a kilo or 10p a pound.

Peter Cartwright

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Dixons	15	Midland Bank	22		
Dixons	15	"Mans"	22		
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Money supply starts to climb again

BY MICHAEL BLANDEN

THE MONEY supply resumed its upward trend last month after the sharp decline in August, according to the latest banking figures published yesterday.

The figures indicated a renewed though modest increase in the eligible liabilities of the banking system, the main deposit funds, which are an important constituent of the sterling money stock on the wider definition (M3).

They also suggested that after substantial rises in earlier months, the demand for bank loans slackened during the September banking period.

As a result of the relatively slow underlying growth, the banks remained well within their ceilings under the official corset controls.

The Bank of England's figures for the banking system as a whole showed that eligible liabilities rose by about 0.7 per cent to £43.52bn during the five-week period to mid-September. This followed the record drop of 3.6 per cent in August.

The indications are, however, that the growth in sterling M3—these figures will be published

next week—may be rather greater than the increase in eligible liabilities. This will bring it closer to the official target levels for the current financial year.

After a fall of 1 per cent in banking August, sterling M3 had increased during the first four months of the year at an annual rate of only just over 3 per cent, well below the target range of 8-12 per cent.

Last month's figures may have been influenced by further movements of funds between the banks and the money market, which have the effect of holding down eligible liabilities but not money supply.

The money stock may also have been boosted by the relatively high level of Government borrowing, and will be subject to a small upward seasonal adjustment.

The London clearing banks reported that their sterling advances to the UK private sector fell by £157m during the period. The fall was largely in borrowing by manufacturing industries.

It was in line with the seasonal expectation, and therefore suggested that there was little or no further underlying growth during the month.

This appeared to confirm the slowdown reported in August. The banks, however, suggested that the figures might understate the underlying trend because with relatively low rates ruling in the money markets during the period, larger customers continued to switch their borrowing away from overdraft finance.

The clearing banks reported a £391m rise in sterling deposits of the UK private sector, which, after allowing for an expected seasonal fall, suggested a rather higher underlying increase.

This increase was difficult to reconcile with the fall in eligible liabilities, and may indicate that there were other factors at work which could also influence the money stock.

The banking system as a whole recorded a decline in its interest-bearing eligible liabilities, the key to the corset controls, by £120m to £28.15bn.

As a result, the banks remained well within the growth limits under the corset. September was the second of three months which count towards the average on which any penalties under the corset will be imposed.

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Profit squeeze, capital spending hit companies

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE FINANCIAL POSITION of industry deteriorated significantly in the summer to its worst level for four years as a result of a squeeze on profits and higher capital spending.

Accounts of industrial and commercial companies, published yesterday by the Central Statistical Office, indicate a financial deficit of £1.41bn in the three months to the end of September, against £545m in the previous quarter. This is by far the highest quarterly deficit since the corporate liquidity squeeze of early 1974.

The company sector's financial balance is the undistributed income left after allowing for taxes, dividends, increase in value and volume of stocks of goods and materials, and fixed capital spending.

This is widely regarded as an indicator of the financial health of companies; a deficit shows the amount companies have to raise externally—normally by bank borrowings.

The financial balance would normally be expected to deteriorate when economic activity and investment are rising, but the extent of this year's rise in the deficit has been surprising.

In the first half of this year industrial and commercial companies had a financial deficit of £1.95bn, on a seasonally-adjusted basis, compared with £866m in the previous half-year.

This principally reflected an increase of nearly £500m in expenditure on fixed capital and an additional £500m for stock-building, with little change in gross profits.

The decline in profits became clearly apparent in the second quarter. After allowing for the increase in value of stocks, gross trading profits of industrial and commercial companies fell by 13.5 per cent to £3.22bn from the first to the second quarters.

But there was a decline of 16.5 per cent after excluding profits from North Sea oil and gas activities, which account for about a sixth of the total.

On a six-month comparison, North Sea profits, net of stock appreciation, were more than 20 per cent higher, while other profits were 31 per cent lower.

This may reflect intense competition in some markets and the effects of the rise in sterling.

The prospects for company-sector finances remain unclear, though the slowdown in growth in bank lending in the last two months after the sharp increase earlier in the summer suggests that there may not have been a further deterioration in the third quarter.

Stock values

Although capital investment is likely to have risen further, there is unlikely to have been a rise in stock values or volume on the scale of the first half.

The CBI notes before the latest figure that "with a poor outlook for profits" the "unsatisfactory" financial position of companies could be expected to continue.

Development in internally-generated funds available for distribution and capital expenditure is best indicated by changes in total disposable income. There was a fall of about £200m to £5.93bn between the second half of 1977 and the first half of this year.

Central Government borrowing doubles

BY PETER RIDDELL

CENTRAL GOVERNMENT borrowing rose sharply last month and, over the first half of the 1978-79 financial year has been more than double the level of the same period last year.

Treasury officials do not believe that there is yet any reason to revise the forecasts made in the April budget for borrowing by the Government or by the public sector as a whole since borrowing may be lower in the second half of this financial year.

The Treasury announced yesterday that Government borrowing last month was £1.25bn compared with £506m in the first six months of the financial year, borrowing was £4.85bn, compared with £2.01bn in the same period a year ago. A rise of 79.1 per cent for the whole financial year was forecast in the budget.

The discrepancy arises in part from differences in the timing of tax cuts between the periods. Last year, for example, a large part of the tax cuts, in particular those announced in the late October budget, did not come through until the second half, whereas this year, most of the cuts have already come into effect.

Accordingly, Consolidated Fund receipts—up 8 per cent in the first half of the financial year—are officially expected to increase by about the forecast level of 10 per cent by the end of 1978-79.

It is possible the rise could be larger since earnings are increasing by slightly more than was assumed in April.

The expenditure side is rather more worrying. Although expenditure on supply services—the main departmental programme—has been rising by 15 per cent, as expected, total Consolidated Fund spending has so far increased by roughly 19 per cent, compared with the projected rise of 17 per cent for the full financial year.

This is mainly because of a doubling over six months to £1.67bn in spending on the service of the National Debt. This may have partially represented changes in timing but there has also probably been a larger than expected level of interest payments on a higher volume of debt as a result of the rise in interest rates since the spring.

The other features of the government accounts are more in line with expectations. Nationalised industries have borrowed a net £314m in the first half of the financial year, in contrast with repayments of £434m in the same period last year. This partly reflected a switch to the central government to finance the repayment of overseas market loans with no net overall effect on public borrowing.

There has been a sharp reduction in local authority borrowing from the government so far this year and there are tentative indications that there may not be borrowing from the government in the second half of the year.

Although some City analysts were puzzled by yesterday's figures—and slightly disturbed by the size of the debt interest payments—their view until now has been that public sector borrowing should be up to £1bn less than the £3.5bn ceiling for this year. It has been suggested that any rise in debt interest could be offset towards the end of the year by buoyant revenues.

Management company planned for Lloyds

BY MICHAEL BLANDEN

LOYDS BANK plans to set up a new wholly-owned management company to be responsible for the operations of its clearing bank in the UK.

The company is intended to come into operation at the beginning of next year. Following the change, the main Board of Lloyds will operate as a group Board devoted to overall policy and strategy.

The new management company will concentrate on the control and development of the UK clearing bank business, reporting to the group Board on the same lines as the Lloyds Bank International and other main subsidiaries.

Announcing the proposal yesterday, Sir Jeremy Morse, chairman of Lloyds, said: "At the present time the Board of Lloyds Bank has a dual role. It bears the overall responsibility for the Lloyds Bank Group as a whole, and it also controls and supervises the clearing bank in the UK."

Following the rapid expansion of the bank in recent years—

both internationally and in the range of services offered, he added—the directors believed "it would now be better to separate the two roles of the present board."

Under the proposed reorganisation, Sir Jeremy would remain chairman of the parent company and would also be chairman of the new company. The directors of the present main board would be divided between the new group board and the new management company, with some on both.

The bank also proposes to appoint some senior executives as directors of the new management company. It is not intended to transfer the assets and liabilities of Lloyds Bank to the management company.

The proposals will require an amendment to the company's articles of association, which is to be considered at an extraordinary general meeting on November 3.

News Analysis Page 2

THE LEX COLUMN

Preference scrips —end of the fun

The only surprise about the Treasury's clamp down on the use of preference scrip issues as a way around dividend controls is that it did not come earlier.

Desouter Brothers started the ball rolling 18 months ago with a scheme that was primarily devised to enable major shareholders to realise capital from the business without diluting their voting control. They were as surprised as anyone else to find that the Treasury did not set the dividend received on the preference scrip off against the payment on the ordinary when calculating the permitted dividend increase.

Since then the use of this device has become increasingly blatant, culminating at the end of last month with an issue from Campari which gave shareholders a once for all boost of 85 per cent in annual cash income. It is fair to assume that this was the one that finally stirred the Treasury into action.

Scrips which have already been declared though not yet issued will pass through the net, although the mere announcement of an intention will not be enough. The issue of stock for cash at a deep discount will also be caught by the new order, though the Treasury will be prepared to approve what it regards as a genuine discount for capital raising purposes.

So the preference share market, after its brief glimpse of excitement, may now sink back into obscurity. It is hard to see the institutions allowing controlling shareholders to take out capital in the form of preference stock if that is going to damage dividend prospects on the ordinary.

However, most of the likely candidates have already had plenty of time to get through the loophole. And yesterday's order does not mark a tougher attitude by the authorities, who already have quite enough on their plate in working out the new dividend cover provision.

Index fell 0.9 to 509.3

Gilt-edged

The gilt-edged market was resolutely unmoved by yesterday's salvo of statistics. The September banking figures defy extrapolation, if only because the shift in private sector borrowing from the clearing banks may have been reversed in the current month as money market rates have risen and made overdraft borrowing more attractive. The banks have become so adept at disposing of debts that the corset has been left high and dry.

Reaction to the banking figures might have been more enthusiastic had the very large Central Government Borrowing Requirement (£1.25bn for September) not been published simultaneously. Undershooting of the £7.94bn target for 1978-79 looks increasingly unlikely, which is no comfort for a market already too conscious of the weight of funding to be done.

Treasury bill rates are, if anything, still creeping up from last week's tender levels. Sterling CDs, however, now yield less in the one year position than in the six months; but this may reflect expectations that banks, constrained by the corset, will be issuing fewer CDs rather than that money rates will be falling in six months.

While the gilts market tries to extract a forecast for September sterling m3 growth from the banking figures—something of the order of 1 per cent was being canvassed—the equity market had to come to terms with a sharp worsening of the corporate sector's financial position. The sector's financial deficit of £1.41bn in the second quarter compares with £545m

in the first quarter and £545m in the whole second half of 1977. The figures are a significant revision but stand and taken with the fact they tell an unsettling story.

Grattan Interim figures from Grattan Warehouses are in stark contrast with the buoyant report by Freemans on the day. After several years of declining market-share, Grattan could produce its first six months of its current year as a 6 per cent increase in sales. So volume has declined further—in a period during which sales volume has been up 7 per cent. Only expenses seem to have been up to expectations. The net result is that Grattan's interim pre-tax profit is down 27 per cent to £5.5m.

There seems to be no cause for the present malaise of Grattan's spring/summer 1978-79 looks increasingly unlikely, which is no comfort for a market already too conscious of the weight of funding to be done.

Grattan's board is now set to launch a three-year programme to reverse the recent depressing trend. A bigger catalogue, more aggressive pricing, sales commissionisation and better distribution systems are among the measures.

But the first effect of these will be higher expenses. So Grattan will do well to £10m pre-tax for the year, £11.8m last time. It is hard to recall that this company, made £10m profit five years ago, yesterday to close at a prospective fully diluted profit of about 10, and a yield of about 10, and a yield of about 10.

CBI will reassess backing for pay limit

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE CONFEDERATION of British Industry's support for the Government's 5 per cent pay limit is to be reassessed during the coming week before industrialists meet Mr Denis Healey, Chancellor of the Exchequer.

It seems likely that the confederation will have to amend its broad endorsement for the limit in the light of the willingness of some of its leading member companies—such as British Oxygen and Ford Motor—to offer more.

Yesterday Mr John Green, borough, the confederation's president, said during a visit to Birmingham that the rigidity of the Government's 5 per cent limit was "unrealistic." There had to be more flexibility within an overall target of holding inflation to 7 per cent for another year.

However there are differing views among leading companies about the extent of such flexibility.

Some only want to be able to vary the size of rises for individual groups of workers within an overall settlement limit of 5 per cent. Others, like British Oxygen, want the flexibility to include raising the general level of settlements.

Because of this talks with Mr Healey are unlikely to take place before the issue is debated at the monthly meeting of the confederation's council next Wednesday. Industrialists who intend to suggest the need for longer term pay reforms, hope that by then some progress may have been made by the Government in the talks with the TUC that began last night.

The meeting was arranged following informal talks between Mr Healey and Sir John Methven, the confederation's director general, at the National Economic Development Council meeting on Monday.

A confederation spokesman last night refused to comment on the progress of pay negotiations in individual companies; but Mr Greenborough showed in

Birmingham that there is general concern that the pay limit should not be raised too far too quickly.

With Ford, the unions say they will take the national interest into account and one hopes that what comes out of that will not be too far removed from the national average figure," he declared.

So far the prospect of higher pay offers has not been reflected in figures collated by the confederation's pay data bank. By the end of last week the confederation had reports of 40 settlements covering 430,000 people, mostly for around 5 per cent. There were 56 claims covering 1.25m workers, and more than 20 per cent to labour costs.

The Association of British Chambers of Commerce last night said it wanted to meet the Prime Minister to discuss the pay policy and the National Consumer Council wrote to Mr Healey saying there should be no general increase in pay beyond 5 per cent.

Plessey executive leaves to take Vickers post

BY PAUL TAYLOR

DR. BILL WILLETT, chairman of Plessey Telecommunications International, a deputy chief executive and Board member of the Plessey Group, has resigned to become an assistant managing director of Vickers and a member of the Vickers Board.

Announcement of the surprise Boardroom changes came in statements from Plessey and Vickers yesterday. Dr. Willett will join Vickers from November 1 but will remain in his posts in the Plessey Group until November 30.

It is understood that Dr. Willett accepted the Vickers job some time ago after an approach from the company.

Last night, Sir John Clark, chairman of Plessey, said Dr. Willett's decision to leave the growth had been "with regret."

He said Dr. Willett had given "unstinting dedication and effort not only to the company but also to the telecommunications industry" for more than 10 years.

Sir John said: "We shall miss him greatly and we extend to him our best wishes for continued success." The company denied there had been any policy disagreement between Dr.

Willett and his fellow Board members and said the parting was "amicable."

Dr. Willett joined Plessey from Massey Ferguson where he was deputy managing director. Previously he had worked with Vickers-Armstrongs and Vickers Armstrongs (Engineers) from 1954 to 1958.

He has been in charge of Plessey Telecommunications since August 1968 and a main board director of the group since December 1969. He was appointed a deputy chief executive of the Plessey Group in January 1976.

Mr Desmond Pitcher, formerly managing director of Leyland vehicles, who was appointed managing director of Plessey Telecommunications International last month and took up his duties on October 1, will share the running of the telecommunications subsidiary with Sir John, who will become chairman when Dr. Willett leaves at the end of next month. At Vickers, Dr. Willett, aged 51, will share the post of assistant managing director with Mr Jim Hendin, who has held the position since 1976.

Feature, Page 18

Continued from Page 1

Mrs. Thatcher takes a tough line

greater flexibility. The aim of the next Conservative Government would be to lead Britain away from the "damaging cycle" of strict pay limits followed by periods of excessive and leap-frogging settlements.

"This vicious circle has soured industrial relations and held us all back. We must encourage realistic and responsible collective bargaining."

That was why, the country needed a Government that would pursue sound and consistent economic policies, and a Government which would be far more open in its assumptions about the economy.

Mr. Prior believed the past few weeks had witnessed the explosion of a carefully cultivated myth that only a Labour Government could work with the trade unions.

He pledged that although opposed to the 5 per cent pay guideline, the party would not seek to undermine the Government's attempts in the coming session to restrain wage demands.

He, like Mrs. Thatcher, condemned the decision of the Ford workers to strike while still subject to a wages agreement.

Weather

UK TODAY

CLOUDY with rain. London, S.E. England, E. Anglia, Cent. S. England, E. Midlands, E. England, Cent. N. England. Bright intervals, heavy showers. Max. 19C (66F).

W. Midlands, Channel Islands, S.W. England, S. Wales, N. Wales. Heavy rain, becoming brighter. Max. 18C (64F).

N.E. England, Borders, Edinburgh, Dundee, Aberdeen, Moray Firth. Bright intervals, heavy rain later. Max. 16C (61F).

N.W. England, Lake District, Isle of Man, S.W. Scotland, Glasgow, Cent. Highlands, Argyll, N. Ireland. Cloudy, showers or heavy rain. Max. 15C (59F).

N.E. Scotland, N.W. Scotland, Orkney and Shetland. Cloudy, some heavy rain. Max. 11.3C (52F).

Outlook: Sunny intervals and showers, local night fog. Becoming less warm.

BUSINESS CENTRES

Y-day midday				Y-day midday			
		"C"	"F"			"C"	"F"
Amsterdam	F	24	73	Lucerne	F	24	73
Athens	C	24	73	Madrid	C	24	73
Bahrain	F	24	73	Manila	C	16	61
Batavia	C	24	73	Mexico	C	24	73
Bombay	C	24	73	Montreal	C	11	50
Buenos Aires	C	24	73	Moscow	C	24	73
Calcutta	C	11	52	Milan	F	19	66
Canton	C	24	73	Montreal	C	11	50
Cebu	C	24	73	Osaka	C	11	50
Colon	C	17	61	Perth	C	15	59
Hankow	C	24	73	Rangoon	C	24	73
Hong Kong	C	18	64	New York	S	15	59
Kobe	C	24	73	Osaka	C	9	49
London	C	24	73	Paris	C	15	59
Lyons	C	24	73	Perth	F	36	96
Manila	C	24	73	Rangoon	C	24	73
Medan	C	15	59	Reykjavik	F	7	45
Osaka	C	11	50	Rio de Janeiro	C	24	73
Seoul	C	24	73	Sao Paulo	C	24	73
Singapore	C	17	61	Singapore	S	20	64
Taipei	C	13	54	Stockholm	C	11	52
Tokyo	C	13	54	Sydney	C	24	73
Yokohama	C	13	54	Taipei	C	23	73
				Tokyo	C	24	73
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HOLIDAY RESORTS

MOODAY RESORTS			
	Y'day		Y'day
	midday		midday
	73		73
Astoria	S	21	70
Albany	S	21	70
Albany	S	21	70
Baltimore	S	21	70
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